

**2018-2019**



**Strategic Plan**

**Tracking Sheet**



City Manager
Legal
Assistant City Manager
Community Services
Finance
Information Technology
Human Resources
Planning & Zoning
Police
Parks & Recreation
Public Works
Tourism
Water & Sanitation (Utilities)
Electric
Fire
Vehicle Shop/Facilities
Library
BHIZ Mgr.
Mayor
City Clerk

GOAL 1 UPGRADED CITY INFRASTRUCTURE AND FACILITIES

ACTION: STREET, CURBS, GUTTERS, AND SIDEWALKS PROGRAM: FUTURE FUNDING

Public Works

KEY ISSUES: Project Priority, Cost of Projects, Limited Dollars for Projects

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete designs	3/19	
• Council Decision: Award Contract for Construction	5/19	
• Complete construction on projects (5)	11/19	

ACTION: FIBER OPTICS DEVELOPMENT Information Technology

KEY ISSUES:

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete design	8/19	
• Complete construction	8/19	

ACTION: DOWNTOWN ROADWAY SAFETY AUDIT Public Works

KEY ISSUES: PROJECTS, AND FUNDING

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete Safety Audit (NMDOT)	12/18	
• Council Presentation: Safety Audit Briefing	1/19	

ACTION: PARKS MASTER PLAN DEVELOPMENT Parks & Recreation

KEY ISSUES: Partnerships, Grant Opportunities, Additional Funding for Plan Development, Public Input Process, Project Priority, Public Expectations, Park Venues and Amenities, and National Standards

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Issue RFP for plan development	2/19	
• Receive and evaluate proposals	4/19	
• Council Decision: Award Contract for Parks Master Plan Development	5/19	
• Complete draft Master Plan	10/19	

• Council Decision: Master Plan Adoption	11/19	
ACTION: CHURCH ROCK LIGHT EXTENSION PROJECT		Electric
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Complete street light installation	1/19	
ACTION: WASTEWATER TREATMENT PLANT OPERATIONS:		Water & Sanitation (Utilities)
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Complete Capital improvement projects	4/19	Construction began in 10/18. Scheduled for completion in 4/19.
• Improve Plant operations <b>a.</b> Odor <b>b.</b> Quality of Discharge Water <b>c.</b> Energy Efficiencies	On-going	
• Council Decision: Award Contract Annual Fee Adjustment	On-going	
ACTION: NAVAJO GALLUP WATER SUPPLY PROJECT COST CAP		City Manager
KEY ISSUES: City Position, and Advocacy/Lobbying		Water & Sanitation (Utilities)
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Work with federal legislative delegation	9/18	Heinrich's Office-CM met with Natural Resources Aide in 9/18
• Develop strategy on Water Cost Cap	11/18	Have received scope of Work-Proposal from Lobbyist
• Continue advocacy/lobbying	1/19	Need decision on Lobbyist
ACTION: DOWNTOWN ALLEY RECONSTRUCTION AND FACADE IMPROVEMENTS		Public Works

KEY ISSUES: Undergrounding Electric Lines, Façade Improvements,  
Coordination with Private Property Owners

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Advertise for construction contractor	1/19	
• Council Decision: Award Construction Contract	3/19	
• Complete Construction	9/19	

ACTION: DOWNTOWN EVENTS STREET AND SIDEWALK PROJECT

Public Works

KEY ISSUES: Funding

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
☑ Complete project design	12/18	
☑ Pursue State funding and other funding sources for construction	6/19	

ACTION: WASTEWATER TREATMENT PLANT HEADWORKS

Water & Sanitation (Utilities)

KEY ISSUES: Funding for Next Step

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete design of lift stations and lines	On-going	

ACTION: WATER/WASTEWATER UPGRADE TECHNOLOGY

Water & Sanitation (Utilities)

KEY ISSUES :

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete upgrade project	4/19	Work began 10/18, scheduled for completion 4/19.

ACTION: MAIN LIBRARY ADA COMPLIANCE

Public Works

KEY ISSUES:

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Complete ramp improvement project	Completed	

ACTION: CITY VEHICLE/EQUIPMENT REPLACEMENT PLAN		Vehicle Shop/Facilities
KEY ISSUES: Funding, Number of Vehicles, Take Home Vehicles, Number of Miles-Vehicle Use, Vehicle Depreciation, General Fund vs. Enterprise Fund		Finance
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Develop framework for vehicle replacement	2/19	
•Review data on GPS Pilot Project and Vehicle Use	2/19	
•Set up Funding account	3/19	
•Develop budget proposal	3/19	
•Council Decision: Budget FY 20 Funding	5/19	
ACTION: CHILDREN'S LIBRARY BRANCH: INTERNAL/EXTERNAL SECURITY CAMERAS		Information Technology
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•[COMPLETED]		
ACTION: WATER RIGHTS G-80: DROPPING PROTEST		Water & Sanitation (Utilities)
KEY ISSUES: Water in Pipeline		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Receive permit (G-22 from Office State Engineer)	10/18	Awaiting Final Diversion permit from OSE
ACTION: ASSET MANAGEMENT PLAN • WATER • WASTEWATER		Water & Sanitation (Utilities)
KEY ISSUES:		Finance
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Issue RFP	8/18	RFP drafted 10/18
•Receive and evaluate proposals	2/19	
•Council Decision: Award Contract for Plan Development	4/19	
•Complete preparation of Asset Management Plan	6/19	

• Council Presentation: Asset Management Plan	8/19	
ACTION: REX MUSEUM EXTERIOR FAÇADE/UPGRADES		Vehicle Shop/Facilities
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Complete project	4/26/2019	
⇒ <b>Management in Progress 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. FOG Inspection and Enforcement: Transition	Completed	
2. Blended Water Supply Contract (1 year) for NGWSP	5/18-4/19	Study Completed-Council presentation in 2/19
3. Utilities Engineer: Hiring	12/18	Hired
4. Under Frequency Load Shedding	10/18	
5. Warehouse Lane Facility Master Plan	10/18	
6. NGWSP Cash Flow Forecasts	On-going	
7. Deputy Electric Director: Hiring	Pending	
⇒ <b>Major Projects 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. Harold Runnels Building: Re-Roof	Completed	
2. Solar Project Connection	Completed	
3. Octavia Fellin Library: Exterior Light Fixtures	Completed	
4. Vehicle Service Center: Door Repairs	Completed	
5. 9th Street and Jefferson Avenue Traffic Signal (NM DOT)	Completed	
6. Grandview Tank Rehabilitation/Water Tank Rehab Project	Completed	18-Aug
7. Navajo Gallup Water Supply Reaches		

a. Bid (2)	7/18	Reaches 27.13 and 27.7A Bid in Feb; Reach 27.9 to be bid in 2/19
b. Construction (2)	11/18	
8. Brush Fire Trucks	6/18	
9. Preservation of Work Progress Administration (WPA) Artwork: LED Installation	8/18	
10. Park Avenue to Grandview Waterline	Completed	18-Sep
11. Mill and Overlay Neighborhood Streets: District 1	9/18	
12. Plumbing Contract	9/18	Going back out
13. Verde Pipelining	10/18	Contract awarded 11/18
14. Veterans Cemetery Underground Electric	11/18	
15. Storage Shed at Electric Shop: Heating Unit Replacement	11/18	Complete
16. Sky City Roadways Reconstruction Phase IV (Vista Avenue Reconstruction)	Completed	
17. Hasler Valley Solid Waste Facility: Construction	On-going	Scheduled to be completed 6/19
18. Minor Concrete Work	12/18	???
19. Maxwell Bridge Sewer Line	Completed	18-Nov
20. Detox Center: Roof Repairs	1/19	Good completion date
21. Fire Station 4: Interior Painting	6/19	
22. Allison Electric Substation		
a. Engineering	3/19	
b. Construction	6/20	
23. Hasler Valley Road/Drainage Improvements Design	6/19	Design in Progress
24. Electric Vehicles Storage Building	6/19	Soliciting Dsgn Proposal

25. Police Locker Rooms Reconstruction	6/19	On hold
26. East Ciniza Drive Reconstruction: Design/Construction	8/19	Construction in Progress
27. Water Values: O&M Program	On-going	
<b>GOAL 2 FINANCIALLY SOUND CITY PROVIDING EXCEPTIONAL SERVICES</b>		City Manager
ACTION: HOLD HARMLESS STRATEGY		Finance
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Develop legislative proposal	12/18	
•Submit to State Legislature	1/19	
ACTION: EMPLOYEE COMPENSATION AND BENEFITS		Human Resources
KEY ISSUES: Benefits Plan Design		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Receive recommendations from Benefits Advisory Committee	6/18	
•Council Decision: Benefits Direction	9/18	
•Salary Adjustments Decision	3/19	
ACTION: COMMUNITY EVENTS: DIRECTION		Community Services
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Complete online Event Permit route	3/18	
ACTION: POLICE: FULL STAFFING		Human Resources
KEY ISSUES: Retention Incentive, and Labor Contract		Police
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Hire Police Officers	On-going	
•Council Decision: Labor Contract	On-going	



ACTION: RATE ORDINANCES: WATER AND WASTEWATER		Finance
KEY ISSUES:		Water & Sanitation (Utilities)
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Implement Wastewater Rate adjustment	7/18	Implemented
• Complete analysis of Water Rates	On-going	
• Council Decision: Water Rate Adjustment	3/19	
• Implement Water Rate adjustment	7/19	
ACTION: EMPLOYEE TRAINING AND DEVELOPMENT EXPANSION		Human Resources
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Implement Supervisor and Management Training Program	On-going	
ACTION: SUCCESSION/WORKFORCE PLANNING		Human Resources
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Make presentation to Succession Committee	9/18	
• Finalize Administrative Policy	1/19	
ACTION: CITY RECORDS SCANNING		City Clerk
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Vendor complete transfer old paper to electronic	6/19	
ACTION: ELECTRIC RATE STUDY		Electric
KEY ISSUES: Additional Rate Classes, Cross Subsidization, Revenue Requirements, and Competitiveness		Finance
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Electric Financial Plan Update	8/18	

•Cost of Service Analysis	12/18	
•Council Work Session	1/19	
•Council Action	2/19	
ACTION: TAKE HOME VEHICLES POLICY: UPDATE REPORT AND NEXT STEPS		Vehicle Shop/Facilities
KEY ISSUES:		Finance
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•[COMPLETED - ANNUAL UPDATE REPORT]	Completed	
ACTION: SURFACE WATER RIGHTS ACQUISITION		Water & Sanitation (Utilities)
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Council Decision: Water Rights Acquisition	On-going	
ACTION: LABOR NEGOTIATIONS AND CONTRACTS		Human Resources
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Council Decision: Police Contract	Completed	
•Council Decision: UMW	Completed	
•Council Decision: IAFF	Completed	
ACTION: CURRENT ENTERPRISE SYSTEM REPLACEMENT		Information Technology
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
•Complete Enterprise System Replacement	7/18	Complete
⇒ <b>Management in Progress 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. Naviline Upgrade	Completed	
2. NIMS/Incident Command System (ICS) - Phase 1	Completed	
3. City Audit: Letter to Governor and State	Completed	

4. Special Events Ordinance: Implementation	Completed	
5. Utility Water Adjustments: Administrative Policy	Completed	
6. Driver Operator Guidelines	Completed	
7. City Owned Real Properties: Inventory	Completed	
8. Ballistic Shields for Patrol	Completed	
9. Pre-emergent and Vector Program: Council Presentation	Completed	
10. GPS Pilot: Electric and Water	5/18	In-progress
11. Cash Handling and Register Use Policy	Completed	
12. GIS 5 year Strategic Plan	Completed	
13. Haz Mat Training and Communication Repeater	6/19	
14. Security Enhancement	On-going	
15. TIF District Revenue Process and Tracking: Baseline Report	7/18	
16. Customer Care, Metering, and Billings Records Management: Implementation	Completed	
17. Fire Comprehensive Inventory: Station and Equipment	6/19	
18. Pro Shop Apparel and Equipment: Opening	Completed	
19. Active Shooter Training Exercises		
a. Library	Completed	
b. Schools	7/19	
20. Human Resources Contracts		
a. EAP	8/18	
b. Dental Benefit Plan	8/18	
21. Sexual Harassment Training	8/18	
22. Police Standard Operating Procedures (POWERDMS-Digitized)	8/18	
23. Employee Health and Wellness Fair	8/18	

24. Taser Replacement	8/18	
25. On Boarding Automation	Pending	
26. Hard Hat Replacement	9/18	
27. NM PRC License for Fire Department Transport	10/18	
28. Municipal Code Ordinance Change-Business Regulations: Council Decision	12/18	
29. Annual Financial Audit Report	12/18	
30. Red Lion Foreclosure	12/18	
31. Workers Comp Local Care	12/18	
32. Credit Card Autopay: Implementation	1/19	
33. Election Code Update: Council Decision (Election Date)	1/19	
34. Police Lap Tops Replacement: Extend Contract	3/19	
35. Online Payment for Business Registration Renewals: Funding for Implementation	FY 20	
36. 5 Year PC Replacement Plan	On-going	
38. Crime Scene Investigation/Medical Investigator Training: Advance Trainin	On-going	
39. Procurement Code Compliance: Training on Site	On-going	
40. Employment Practices: Review (Compliance with Title VII of Civil rights Act of 1964)	On-going	
41. Fire Officer Development Plan: Implementation	On-going	
42. Business Registration and License Enforcement	On-going	
43. Arc GIS Pro Enterprise Software Training	On-going	
⇒ <b>Major Projects 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. Clerk's Office: Carpet and Improvements	6/18	All done but carpet
2. City Hall to Warehouse Lane Fiber: Operational	8/19	
GOAL 3 MORE LIVABLE COMMUNITY FOR ALL		

ACTION: NEW SENIOR CENTER PLANNING		Public Works
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Council Decision: Award Contract for Senior Center Plan	Completed	
• Complete Plan	6/19	
ACTION: CITYWIDE CLEAN AND BEAUTIFUL STRATEGY		Tourism
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Initiate Public Service Campaign	1/19	
• Conduct Community Clean Ups (3)	6/19	
ACTION: INDIAN HILLS PARK BALLFIELD LIGHTING		Public Works
KEY ISSUES: Funding		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Request State Outlay Funding	1/19	
ACTION: FORD CANYON PARK ARTIFICIAL TURF		Assistant City Manager
KEY ISSUES: GS/FM Prj Lead		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• Complete design for two turf fields	6/19	
ACTION: DOWNTOWN SECURITY: EXPANSION		Police
KEY ISSUES:		Information Technology
		Assistant City Manager
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
• [COMPLETED]		
ACTION: DETOX CENTER: PROGRAM EXPANSION AND PERMANENT FUNDING		BHIZ Mgr.
KEY ISSUES:		

<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•Submit request for funding to HIS	6/18	
•Receive response from HIS	9/18	
ACTION: LAND DEVELOPMENT CODE/REGULATIONS		Planning & Zoning
KEY ISSUES:		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•Council Decision: Land Development Code Adoption	7/18	
ACTION: EASTSIDE/REHOBOTH DEVELOPMENT		Assistant City Manager
KEY ISSUES:		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•Participate in resident led development of Area Master Plan	On-going	
ACTION: INDIAN HEALTH SERVICES HOSPITAL: ADVOCACY		Mayor
KEY ISSUES: Site Selection		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•City advocacy	On-going	
ACTION: PLASTIC BAG ORDINANCE		Legal
KEY ISSUES:		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•Council Decision: Ordinance Adoption	TBD	
ACTION: RED ROCK CAMPGROUND UPGRADES		Parks & Recreation
KEY ISSUES: Funding		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
•Council Presentation: Plan and Direction	Completed	
⇒ <b>Management in Progress 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>

1. Use of Force" Reporting and Protocol	Completed	
2. Free Comic Book Day	Completed	
3. Senior Advisory Council Transition	Completed	
4. El Morro Theatre Concession/Equipment Inventory	Completed	
5. Big Read: Gallup Reads Hillerman	7/18	
6. Red Rock Park Campground Re-design: Council Decision	Completed	
7. Archives and Museum Collections: Digital Lab	8/18	
8. My Senior Center Software: Installation	Completed	
9. Community Archives Development Plan	9/18	
10. Red Rock Park "Brews & Blues" Fest	12/18	scratch
11. Event Center Strategic Plan: Development	12/18	
12. Police Management Business Plan	6/19	
13. Red Rock Park Reservation System (CIVIC REC)	6/19	
14. Red Rock Park Campground Host	FY20	On the horizon
15. Red Rock Park Trading Post: Re-open	FY20	On the horizon
16. Red Rock Park Campground: Operational Plan	On-going	
17. Summer Reading Program	On-going	
18. Outreach and Library Card Sign Up Program Expansion	On-going	
19. Local Artist Exhibit Project	On-going	
20. Annual Teen Film Festival	On-going	
21. Library Materials Collection: Upgrade	On-going	
22. Police "Building Community Relations"	On-going	
23. Gallup Outreach Area Action Team GOAT	On-going	
24. Library Website: Development	On-going	Training in September

25. Community Outreach/Coffee with a Cop	On-going	
26. LBM Art Classes: Re-vamping	On-going	
27. Senior Food Handler Certification	On-going	
28. Schools Joint Powers Agreement: Aquatic Center	On-going	
<b>⇒ Major Projects 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. La Paloma/Sunrise Subdivision Electric Extension	Completed	
2. Gallup City Cemetery Improvements	Completed	
3. Picnic Shelters at OHV Park	Completed	
4. Library Entrance: Reconstruction	Completed	
5. Northside Skate Park	Completed	
6. Fox Run Golf Course Project/Opening	Open	Big Opening Spring 2019
7. Senior Center I improvements	Completed	
8. Cecil Garcia Fitness Center: Council Presentation/Direction	7/18	
● Parking Lot		On the horizon
● Women's Bathroom	Completed	
● Men's Shower Drain	Completed	
9. Harold Runnels Athletic Complex		
● Batting Cage	7/18	
● Indoor Golf	6/19	
● Weight Room Machines	9/18	
10. Aquatic Center		
● Dectron Units	8/18	Complete-Repaired
● Pool Resurfacing	01/19	



● ADA Compliance Pool Lift	12/18	
11. Red Rock Park: Boiler Replacement	01/19	GS/FM Prj Lead
12. LBM Recreation Center: Security Door	12/18	
13. El Morro Theatre: Stage Floor	01/19	GS/FM Prj Lead
14. Police Building Upgrades: Plumbing	6/19	Hold
15. Maloney Beautification: Phase 2	Completed	
GOAL 4 GROW THE LOCAL ECONOMY		
ACTION: LOGISTIC CENTER DEVELOPMENT		City Manager
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
●County Funding for Carbon Coal Road	TBD	
ACTION: TOURISM DEVELOPMENT AND STRATEGY		Tourism
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
●Complete Part 1	3/19	
●Council Decision: Part 1 Approval	5/19	
ACTION: CEREMONIAL EVENTS: ENHANCEMENT		Tourism
KEY ISSUES:		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
●Enhance marketing program	3/19	
ACTION: INDIAN ARTIST MARKET AND SHOWCASE		Tourism
KEY ISSUES: Increase Artist Participation in Event		
<u>Activities/Milestones</u> :	<u>TIME:</u>	<u>Notes:</u>
●Market	On-going	

ACTION: TOURISM SURVEY		Tourism
KEY ISSUES:		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Find company to conduct survey	On-going	
ACTION: DOWNTOWN MASTER PLAN: ORGANIZATION ALIGNMENT		NWCOG
KEY ISSUES:		
<u>Activities/Milestones :</u>	<u>TIME:</u>	<u>Notes:</u>
• Downtown Organization partnering to implement Coal Avenue Event and Street Project	On-going	
⇒ <b>Management in Progress 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. Airport Professional Services: RFP	Completed	
2. Tourism Customer Retention Management Database	8/18	
3. Gallup RealTrue Marketing Campaign Contract	8/18	
4. GGEDC: Report	9/18	
5. Tourism Attendance Report	11/18	
6. Red Rock Logo and Brochure	11/18	
⇒ <b>Major Projects 2018-2019</b>	<u>TIME:</u>	<u>Notes:</u>
1. Airport Taxi Way: Design	12/18	Dsgn in Progress
2. Airport Parking Lot Reconstruction	6/19	