

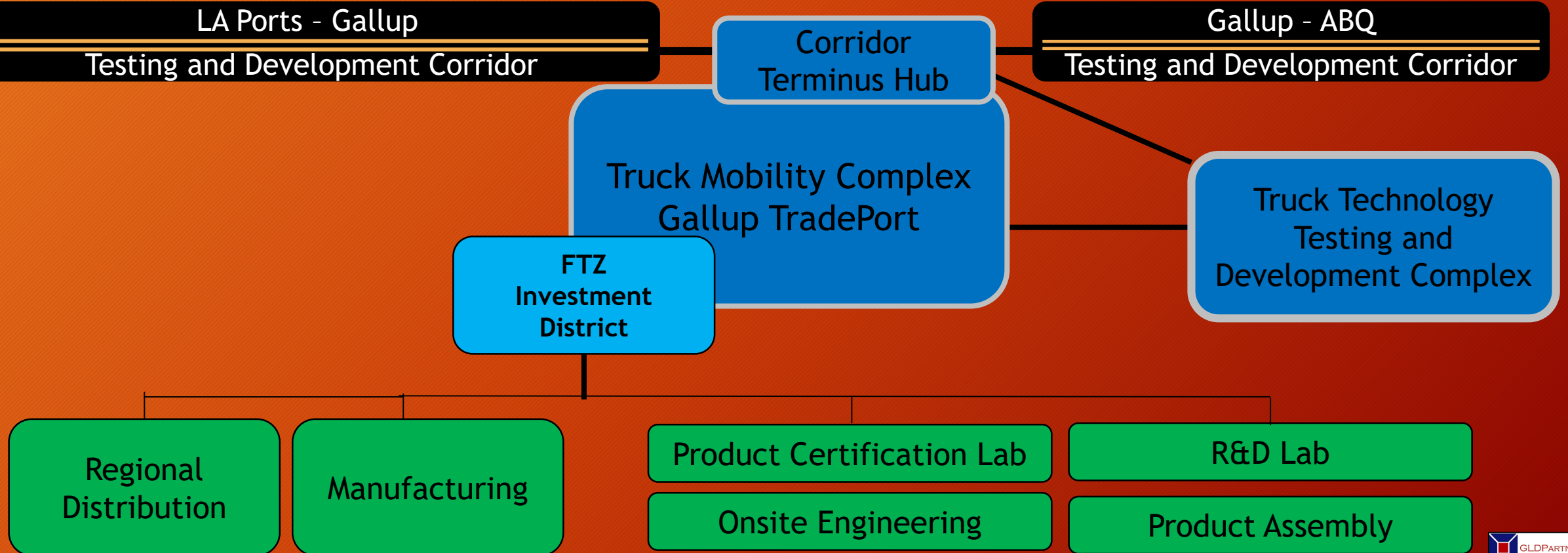
Summary Recommendations and Action Plan

Gallup Mobility Investment District

Status

- Report is Complete
- Conclusions: Affirm Opportunity or I-40 Truck Mobility Hub; Expanded Opportunity Related to Larger Supply Chain Conditions
- New Information Since We Began the Project
 - New Focus on National Priority Focuses for Supply Chain Streamlining and Zero Emissions Adoption
 - Port's Interest to Collaborate With Major Freight Corridor Projects
 - Lots of Federal Money Being Thrown at Anything Supply Chain and Infrastructure (Infrastructure Bill)
 - USDoT Accelerator Oppty to Fund Projects That Meet These Objectives

Gallup Mobility Investment Plan



Testing and Development Complex

- Focused on next-generation truck technologies; autonomy and powertrain
- County and City should collaborate due to limited site availability
- Requires proximity to the Interstate, relatively flat site, access to utilities and have an elongated configuration to allow for development of a 7000' straightway
- Requires approximately 100 acres of land
- Cost: \$21M

Truck Mobility Complex

- Next-Generation Truck Complex
 - Technology Center
 - Cargo Transfer/Handling
 - Hydrogen Fueling and Electric Charging
- Would Be Major Anchor For Economic Development
- National Model; Done in Partnership with California Ports/Federal Government
- Requires: 100 acres+
- Partnerships: State of NM/Port of LA
- 1st Phase - Terminus Hub: >10 ac
- 2nd Phase - Truck Mobility Complex: 90 ac



Economic Development Targets

- Near-Term Business Development
 - Clients for the Testing and Development Complex
- Next-Stage Economic Development
 - Production
 - EV Battery Manufacturing
 - Advanced Sensor and Component Assembly and Manufacturing
 - Cyber Security R&D and Manufacturing
 - Logistics
 - Trucking/Distribution

Next Steps

- Finalize Site For Testing Complex Within 30 Days
 - Assuming Site Can Be Found; State Request For Construction Funding: \$16M
 - Can Complete Construction And Be Open For Business By Q1 2023
- Due to Wider National Momentum Around Supply Chain, Infrastructure and Clean Energy: Advance Plans for Truck Mobility Complex
 - Identify Sites Within City (100 acres total/Phase 1: 5-10 acres)
 - Develop Business Plan for Complex By March 1
 - Pursue State Funds for Terminus Hub/Phase 1: \$5M
 - Can Complete Construction And Be Open For Business By Q1 2023
 - Pursue Federal Funds; USDoT Accelerator Designation
 - Develop Partnership With State of NM, Port of Los Angeles