

AGENDA

GALLUP CITY COUNCIL REGULAR MEETING TUESDAY, JUNE 9, 2020; 6:00 P.M.



Louie Bonaguidi, Mayor

Linda Garcia, Councilor, Dist. 1 Michael Schaaf, Councilor, Dist. 2
Yogash Kumar, Councilor, Dist. 3 Fran Palochak, Councilor, Dist. 4

Maryann Ustick, City Manager
Curtis Hayes, City Attorney

PUBLIC NOTICE: In accordance with the public health order issued by the New Mexico Department of Health, the meeting will be physically closed to the public; however, it will be accessible to the public via the following technology service:

Facebook Live stream through the City of Gallup's Facebook Page:
<https://www.facebook.com/CityOfGallup/>

Members of the public may submit comments during the public hearing on the proposed fireworks restrictions and on non-agenda items toward the end of the meeting. Please call 863-1254 to leave your name and a return phone number.

A. Pledge Of Allegiance

The members of the body and the public are invited to recite the Pledge of Allegiance.

B. Roll Call

C. Approval Of Minutes

Regular Meeting of May 26, 2020

Documents:

[DRAFT MINUTES MAY 26 2020 REG MTG.PDF](#)

D. Presentation Of Proclamation

New Mexico Heart Walk Day

E. Discussion/Action Topics

1. Resolution No. R2020-15; Adoption Of The Comprehensive Housing Analysis For The Greater Gallup Area

The Gallup City Council at their August 27, 2019 regular City Council Meeting accepted Legislative Appropriation Number ZD9023 in the amount of \$100,000.00 in order to conduct a comprehensive housing analysis for the greater Gallup area. The intent of the study is to determine housing needs for the Gallup area, excluding LMI or subsidized housing units. The goal is to develop a plan that invites housing development in order to spur economic growth.

Requests for Proposals (RFP's) went out and five (5) firms responded. The RFP Evaluation Committee evaluated each proposal and met on November 25, 2019 to score proposals using criteria developed and included in RFP 2019/2020/01/P. After thorough review and discussion the Evaluation Committee selected Sites Southwest as the firm most qualified for the project. Sites Southwest was awarded the project at the regular City Council meeting on December 10, 2019.

Sites Southwest has completed the project and a final draft document is being presented to City Council for review and adoption. Sites Southwest will give a presentation on the process and findings of the analysis.

Fiscal Impact: \$100,000.00 to be reimbursed to the City of Gallup from Legislative Appropriation No. ZD9023. Around half of the \$100,000.00 has been reimbursed back to the City to date.

Recommendation: Recommend approval of Resolution No. R2020-15

Speaker's Name C.B. Strain

Documents:

[COMPREHENSIVE HOUSING ANALYSIS RESOLUTION NO. RP2020-15.PDF](#)

[CITY OF GALLUP HOUSING PLAN](#)

[DRAFT_FINALPUBLICREVIEWDRAFT.PDF](#)

[GALLUP200609_CC REVISED 06.04.PDF](#)

2. Resolution No. R2020-16; FY 2021 Initial Budget Adoption

Each year, the City of Gallup prepares an annual budget for the upcoming fiscal year. The Department of Finance and Administration (DFA) requires Council to pass a resolution to adopt the 2021 Preliminary Budget. The approved budget along with documentation of approval is due to DFA by July 31, 2020.

This budget has been completely reworked from the initial budget approved in May. Due to the pandemic and the impact it has had we are projecting 30% reductions to Gross Receipts taxes. Gasoline tax, and some smaller revenue items. As a result we have made some very difficult decisions in how to trim the budget to an a spending level that can be met with projected cash and revenue. We will be using cash reserves as much as possible to help minimize the impact on staff and services provided.

Fiscal Impact: This budget will define anticipated revenue as well as spending parameters for the coming fiscal year for each fund.

Recommendation: Approval of FY 2021 Budget

Speaker's Name Patty Holland

Documents:

[BUDGET RESOLUTION FY 21.PDF](#)

[BUDGET 300 2020 06 05 PROPOSED INITIAL.PDF](#)

3. **Public Hearing: Proclamation Declaring Extreme Drought Conditions: Restricting Fireworks**

May 26, 2020, Regular Council Meeting - Fire Chief Jesus Morales presented information on current drought conditions and measures to restrict certain aerial and ground audible fireworks.

Mayor and Council will be provided a review of current drought conditions and presented with a Proclamation declaring extreme drought conditions; restricting of fireworks which will be good for 30 days.

Staff recommends approval of Proclamation Declaring Extreme Drought or Severe Drought Conditions: Restricting Fireworks.

Fiscal Impact: No fiscal Impact

Recommendation: See above description

Speaker's Name Jesus "Chuy" Morales, Fire Chief

Documents:

[NM DROUGHT CONDITIONS.PDF](#)

[PROCLAMATION DECLARING EXTREME OR SEVERE DROUGHT 2020 \(2\).PDF](#)

4. **Ordinance No. S2020-6; Repeal Of The Ban On Alcohol Sales At Convenience Stores**

On April 14, the Council adopted an Ordinance forbidding the sale of alcohol by convenience stores due the concern that individuals were buying alcohol at convenience stores and then consuming the alcohol with other individuals, thereby significantly increasing the risk of spreading the COVID19 virus. At the time, package stores were closed pursuant to a Public Health Order issued by the New Mexico Health Secretary. Both the Public Health Order and the Gallup ordinance allowed the sale of alcohol by grocery stores.

The convenience stores located within Gallup cooperated with the City's ban and have remained compliant with the ordinance. However, as the Health Secretary has issued a new Public Health Order allowing package liquor stores to open effective June 1, the underlying purpose of the City's ordinance to limit the number of places where alcohol can be purchased to the four grocery stores located within the City limits can no longer be met. Therefore, there no longer exists a reasonable basis to single out convenience stores as the only category of licensed dispensers not allowed to sell alcohol.

Fiscal Impact: None

Recommendation: Approval of the repeal of Ordinance S2020-3

Speaker's Name Curtis Hayes

Documents:

[REPEAL OF ORDINANCE 2020-3-2.PDF](#)

5. Contract And Budget Adjustment For The State BHIZ Grant

The FY2021 BHIZ budget allocates a total of \$250,000 for the City of Gallup to operate a BHIZ Program which includes screening, assessment, treatment and case management. Services will be tracked in order to evaluate effectiveness. This contract is effective July 1, 2020.

Fiscal Impact: A budget adjustment of revenue and expenditures for the project.

Recommendation: Approval of the FY21 BHIZ contract and budget adjustment for FY21 expenditures

Speaker's Name Debra L. Martinez

Documents:

[FY21_SGF_BB10_BHIZ_CITY OF GALLUP.DOCX.PDF](#)

6. Approval Of Gallup Detoxification Center Intensive Services Agreement

The FY2020 BHIZ Budget allocates a total of \$80,000 in funding for NCI intensive counseling and case management services. Services will be tracked in order to evaluate the effectiveness.

Fiscal Impact: Intensive Service Agreement will be funded with Behavioral Health Investment Zone (BHIZ) funds in the amount of 80,000.

Recommendation: Approval of Gallup Detoxification Center Intensive Services Agreement in the amount of \$80,000

Speaker's Name Debra L. Martinez

Documents:

[GALLUP DETOX INTENSIVE SERVICES CONTRACT FY21 80K 6.2.20.PDF](#)

7. Request To Award Bid For Marce Court Sewer Improvements (Formal Bid No. 2016) And Associated Budget Adjustments

Upon investigation and inspection during calendar year 2019, Staff found that approximately 500 feet of 8-inch sewer line in the Marce Ct area was failing and creating a potential public health hazard. Over the past several months, wastewater collections crews have monitored the area and prevented any major sewer overflows. During this time, the Water and Sanitation Dept had DePauli Engineering Services develop a design and set of bid documents to replace this section of sewer line.

During a May 26, 2020 bid opening, Dallago Corporation, of Gallup, NM, submitted the apparent low bid of \$199,295 (Attachment 1), which has been certified by the Engineer of Record, along with a recommendation of award (Attachment 2).

As this project was not on a previous year's ICIP Schedule, Staff looked for ways to fund the project with existing funds, as shown in the table below:

Marce Ct Sewer Line Project		
Formal Bid 2016		
Engineer's Estimate	\$ 140,915	Engineer has recommended award to apparent low bidder
Low Bid	\$ 199,925	Bid Opening on May 26th
Funding Source	Amount	Comment
Proj CI16-38	\$ 20,825	Remaining Funds
FY 2020 Misc WW MnR Remaining	\$ 35,450	Remaining Funds
Gallup Housing Authority Contribution	\$ 15,000	Tentative Commitment - Board to review in one week
FY 2021 Misc WW MnR Funding	\$ 128,650	FY 21 Approved Funding

Recommendation:

Staff recommends approval of award of the Marce Ct Sewer Project to Dallago Corporation, and associated budget transfers listed.

Fiscal Impact: Please see table in Description section for a list of funding sources. Funding sources would have to be transferred to a Marce Ct sewer project. Transfers and expenditures per list in Table.

Recommendation: Please see above.

Speaker's Name: Dennis Romero

Documents:

[ATTACHMENT 1 - MARCE CT BID TABULATION.PDF](#)

[ATTACHMENT 2 - MARCE CT AWARD RECOMMENDATION.PDF](#)

8. Budget Adjustment For Change Order No. 1 - Coal And 9th Street Waterline

While working on the water line replacement project at 9th and Coal, the Contractor and Field Engineer exposed an old water meter and sewer service line to a lot in the area.

Per City Code 8-1-4, "Changes in Connection - B. Changeover: *In the event of a "changeover" connection, where a connection is changed from an old or existing water main to a new or other water main, then the city shall bear the whole cost thereof. (Ord. C61-25, 4-21-1964);*" and City Code 8-4-2 E.6. "Connections may be made to any line without reimbursement cost for the purpose of extending the city owned water or sewer system..."

As the existing water meter and sewer service line in the area had to be relocated

for the water line replacement project, the City authorized the replacement of the water and sewer service lines to the lot in order to complete the water line project, via Change Order No. 1.

Change Order No. 1 (Attachment 1) is in the amount of \$9,470.85. This represents an increase of 8.9% to the original contract value of \$105,496.38, for a revised total contract value of \$114,967.23.

Recommendation:

As the replacement of the service lines was caused by project activity, Staff recommends approval of a budget adjustment of \$9,470 from Fund 506 for the Coal and 9th Ave Water Line Replacement Project.

Fiscal Impact:	Budget adjustment of \$9,470.23 from Fund 506 for expenditure in the 9th and Coal Ave water line replacement project.
Recommendation:	Please see above.
Speaker's Name	Dennis Romero

Documents:

[ATTACHMENT 1 - 9TH AND COAL WATERLINE CHANGE ORDER NO 1.PDF](#)

9. Budget Adjustment Request - Wastewater FY20 Closeout

Operation of the City's Wastewater Treatment Plant (WWTP) is carried out via an Operations and Maintenance (O&M) Contract with Jacobs.

In previous years, Jacobs paid for City Utilities (i.e. electric and water), and was reimbursed under their contract with the City. In FY20, costs for city utility service was shifted directly to the City, specifically to be paid by Fund 508.

This was the first year of this modified billing structure, with no previous baseline for costs. As a result, the Water and Sanitation Department had met its commitment to directly paying utility costs for the WWTP, but is \$74,807.68 short of its WWTP O&M budget to pay the final O&M invoice from Jacobs and close out all WWTP costs for this fiscal year.

Staff requests a budget adjustment of \$75,000 from Fund 508 to cover these costs.

Fiscal Impact:	Budget adjustment of \$75,000 from Fund 508.
Recommendation:	Staff recommends approval of a \$75,000 budget adjustment from Fund 508
Speaker's Name	Dennis Romero

10. Budget Adjustment For Walmart Community Grant Award

The Gallup Police Department was selected and awarded a grant in the amount of \$2,500 from the Walmart Community Grants Team and Facility #906. Therefore the Police Department is requesting a budget adjustment in revenue and expenditures in the amount of \$2,500.

The Department will be utilizing the funding for "Microsoft Office" for police vehicle

mounted mobile laptops.

Fiscal Impact:	Budget adjustment in revenue and expenditures in the amount of \$2,500.
Recommendation:	Acceptance & approval of budget adjustment for the Walmart Community Grant in the amount: \$2,500.00
Speaker's Name	Capt. Erin Toadlena-Pablo

Documents:

[WALMART GRANT APPLICATION \(1\).PDF](#)
[WALMART GRANT.PDF](#)

F. Comments By Public On Non-Agenda Items

The public is invited to comment on matters not appearing on the published meeting agenda.

G. Comments By Mayor And City Councilors

H. Comments By City Manager And City Attorney

I. Motion To Adjourn

Pursuant to the "Open Meetings Act", NMSA 1978, Section 10-15-1 through 10-15-4 of the State of New Mexico, this Agenda was posted at a place freely accessible to the public 72 hours in advance of the scheduled meeting.

Minutes of the Regular Meeting of the Gallup City Council, City of Gallup, New Mexico, held at Gallup City Hall, 110 West Aztec Avenue, at 6:00 p.m. on Tuesday, May 26, 2020.

The meeting was called to order by Mayor Louie Bonaguidi. He provided instructions to the public viewing the meeting through Facebook Live on how to provide comment on non-agenda items later in the meeting.

Upon roll call, the following were present:

Mayor:	Louie Bonaguidi
Councilors:	Linda Garcia Michael Schaaf Yogash Kumar Fran Palochak
Also present:	Maryann Ustick, City Manager Curtis Hayes, City Attorney

Presented to the Mayor and Councilors for their approval were the Minutes of the Regular Meeting of May 12, 2020 and the Special Meeting of May 18, 2020.

Councilor Schaaf made the motion to approve the Minutes of the Regular Meeting of May 12, 2020 and the Special Meeting of May 18, 2020. Seconded by Councilor Garcia. Roll call: Councilors Schaaf, Garcia, Kumar, Palochak and Mayor Bonaguidi all voted yes.

Presented to the Mayor and Councilors for their approval were the following Discussion/Action Topics:

1. Resolution No. R2020-14; Resolution for Submitting Community Development Block Grant (CDBG) Program Application – Stanley Henderson, Public Works Director

Mr. Henderson presented the proposed resolution authorizing staff to submit an application for CDBG funding for the West Logan Avenue Reconstruction Project. The project was previously selected by the City Council for CDBG funding at its meeting of January 28, 2020. The costs for the project is currently estimated at \$1.56 million. Staff will be applying for maximum CDGB funding the amount of \$750,000. The application requires a 10% match in the amount of \$75,000. The balance for the project will be \$735,000, including utility reconstruction costs.

Councilor Kumar made the motion to approve Resolution No. R2020-14; Resolution for Submitting CDBG Program Application. Seconded by Councilor Schaaf. Roll call: Councilors Kumar, Schaaf, Garcia, Palochak and Mayor Bonaguidi all voted yes.

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2. Funding for the Fiscal Year (FY) 2021 Levitt Amp Gallup Concert Series – Jennifer Lazarz, Tourism and Marketing Manager and Kara Smith, Gallup Mainstreet Executive Director

Ms. Lazarz said the Gallup Mainstreet Arts & Cultural District (GMSACD) was awarded the Levitt Amp Music Series grant in December 2019. Due to public health concerns with the COVID-19 pandemic, the event has been modified in which the Levitt Foundation has agreed to role the funding into FY 21. The virtual programming will take place in late summer 2020 and the live concert series will take place in the summer of 2021. In order to maintain grant funding, the GMSACD needs a match and additional funding to support the series and to begin planning and booking of the 2020-2021 event. The City's sponsorship is in the amount of \$25,000 and will be applied toward the 1 to 1 matching portion of the program, as well as advertising and public health and safety measures. Ms. Lazarz recommended a budget adjustment for the sponsorship of the program in the amount of \$25,000.

Councilor Palochak asked if funds for the concert series sponsorship would come from the Lodgers Tax Fund. Ms. Lazarz respond yes and said there are sufficient funds available for the program.

Councilor Palochak made the motion to approve funding for the FY 21 Levitt Amp Gallup Concert Series in the amount of \$25,000 from Lodgers Tax Reserve. Seconded by Councilor Garcia. Roll call: Councilors Palochak, Garcia, Schaaf, Kumar and Mayor Bonaguidi all voted yes.

3. Ordinance No. S2020-5; Matthew K. & Geri Hughbanks Public Utility & Drainage Easement Vacation Request – Clyde (C.B.) Strain, Planning and Development Director

Mr. Strain said Mr. and Mrs. Hughbanks, property owners, have petitioned the Gallup City Council for vacation of a 10-foot wide, 98.07-foot long public utility and drainage easement on their property located at 3735 Maya Drive. When the property was platted in 1997, there was a 10-foot public utility and drainage easement dedication along the northern property boundary of the lot. The owners would like to add an accessory storage structure in their back yard within the easement. Utilities were never installed within the easement and there are no plans to install utilities within the easement anytime in the future. Also, there is no draining contained with the easement. Since the property lies within an established neighborhood and all properties within the subdivision are currently serviced with City utilities, the easement is not needed by the City for any additional utility or drainage improvements. After review of the request, the Gallup Task Force had no issues with the proposed vacation of the easement. Also, the Planning and Zoning

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Commission reviewed the request at their May 13, 2020 Regular Meeting and sends a positive recommendation to the City Council for approval.

Councilor Schaaf made the motion to approve Ordinance No. S2020-5; Matthew K. & Geri Hughbanks Public Utility & Drainage Easement Vacation Request. Seconded by Councilor Kumar. Roll call: Councilors Schaaf, Kumar, Palochak, Garcia and Mayor Bonaguidi all voted yes.

4. Joseph Sanchez, Red Rock Storage, Final Subdivision Plat Approval – Clyde (C.B.) Strain, Planning and Development Director

Mr. Strain said the Planning and Zoning Commission has the authority to approve the subdivision of a property; however, since the proposed subdivision includes the vacation of a dedicated street right-of-way, the subdivision requires approval by the City Council. The property is generally located north of Nizhoni Boulevard and west of Mesquite Drive. Since the subject property was originally platted in the 1960s, there have been several re-plats and re-subdivisions of the surrounding properties. The dedicated street right-of-way within the proposed subdivision is undeveloped and land locked and is not needed. The purpose of the subdivision is to re-plat the existing lots from 14 individual lots into 1 individual lot and to vacate the street right-of-way to develop a commercial storage facility. The Planning and Zoning Commission approved the subdivision at their May 13, 2020 Regular Meeting; however, the vacation of the right-of-way requires approval by the Mayor and Councilors.

Councilor Kumar made the motion to approve the Joseph Sanchez Red Rock Storage Final Subdivision Plat as presented. Seconded by Councilor Palochak. Roll call: Councilors Kumar, Palochak, Garcia, Schaaf and Mayor Bonaguidi all voted yes.

5. Gallup Housing Authority Replat No. 1 Ford Highway 66 Addition, Final Plat Approval – Clyde (C.B.) Strain, Planning and Development Director

Mr. Strain said the Gallup Housing Authority is requesting approval of Replat No. 1 of Lots 21 through 36, Block 20 and Lots 5 through 20, Block 21, Ford Highway 66 Addition. The request also includes the vacation of a portion of the Morgan Avenue right-of-way containing 0.5503 acres. The property consists of 32 long and narrow lots containing a total of 3.3944 acres. When the Ford Highway 66 Addition was originally platted, the Morgan Avenue right-of-way was platted from Ford Drive through to Burke Drive but was never developed. When the Gallup Housing Authority constructed several residential housing units on these lots, the units were constructed within and across the dedicated Morgan Avenue right-of-way. The purpose of this subdivision is to reduce the number of lots from 32 lots into 1 lot and to vacate the undeveloped portion of Morgan Avenue lying

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within the property boundaries of the subdivision. The vacation is needed to correct any encroachment issues with buildings within the Morgan Avenue right-of-way. The property is presently fully serviced with water, wastewater and electric infrastructure; therefore, no additional infrastructure improvements are required at this time. Public utility easements will be dedicated over all existing utility infrastructure located on proposed Lot 5A to allow the City access for maintenance. The Planning and Zoning Commission approved the subdivision at their May 13, 2020 Regular Meeting; however, the vacation of the right-of-way requires approval by the Mayor and Councilors.

Councilor Palochak made the motion to approve Gallup Housing Authority Replat No. 1 Ford Highway 66 Addition Final Plat as presented. Seconded by Councilor Garcia. Roll call: Councilors Palochak, Garcia, Kumar, Schaaf and Mayor Bonaguidi all voted yes.

6. Gallup Housing Authority Replat No. 1 La Loma Subdivision, Final Plat Approval – Clyde (C.B.) Strain, Planning and Development Director

Mr. Strain said the Gallup Housing Authority is requesting final plat approval of Replat No. 1 of Lots 1 through 42, Block 4, La Loma Subdivision. The request also includes an alley right-of-way to be vacated containing 0.2411 acres. The property consists of 42 long and narrow lots containing a total of 3.2547 acres. When the La Loma Subdivision was originally platted, an alley right-of-way was in the middle of Block 4 running the entire length of the block from east to west. When the Gallup Housing Authority constructed several residential housing units on these lots, the units were constructed within and across the dedicated alley right-of-way. The purpose of this subdivision is to reduce the number of lots from 42 lots into 1 lot and to vacate the dedicated alley right-of-way. The vacation is needed to correct any encroachment issues with buildings within the alley right-of-way. The property is presently fully serviced with water, wastewater and electric infrastructure; therefore, no additional infrastructure improvements are required at this time. Public utility easements will be dedicated over all existing utility infrastructure located on proposed Lot 1A to allow the City access for maintenance. The Planning and Zoning Commission approved the subdivision at their May 13, 2020 Regular Meeting; however, the vacation of the right-of-way requires approval by the Mayor and Councilors.

Councilor Garcia made the motion to approve the Gallup Housing Authority Replat No. 1 La Loma Subdivision Final Plat as presented. Seconded by Councilor Palochak. Roll call: Councilors Garcia, Palochak, Schaaf, Kumar and Mayor Bonaguidi all voted yes.

7. Budget Adjustment for Bond Payment – Patty Holland, Chief Financial Officer

Ms. Holland recommended an adjustment to the principal payment budget in the amount of \$170,000 for a payment in June on the City's Series 2011 General Obligation (GO)

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Bonds. The payment reflects an early payment on the bond in order to utilize funding proceeds to protect the mil levy rate calculation. If the City does not demonstrate a cash need for the bond, the State will lower the rate to accommodate the City's cash needs. The total amount of the bond payment is \$330,000. The proposed restructuring of the 2017 GO Bonds will not occur in the near future since funding by the State Legislature is most likely going to be pulled back during the special session in June.

Councilor Kumar made the motion to approve the budget adjustment for the bond payment as presented. Seconded by Councilor Schaaf. Roll call: Councilors Kumar, Schaaf, Palochak, Garcia and Mayor Bonaguidi all voted yes.

8. Budget Adjustment for COVID-19 Families First Coronavirus Response Act (FFCRA) Federal Sub-Award – Jon DeYoung, Assistant City Manager

Mr. DeYoung presented the proposed contract with the Non-Metro Area Agency on Aging for an award to the Gallup Senior Program in the amount of \$25,578.76. The funds are to be used in accordance with the FFCRA for COVID-19 related expenses from March 13, 2020 to September 30, 2020 for congregate and home delivered meals at the Senior Center. He recommended a budget adjustment in the amount of \$25,578.76 for revenue and expenditure of the grant.

Councilor Kumar made the motion to approve the budget adjustment for COVID-19 FFCRA federal sub-award. Seconded by Councilor Schaaf. Roll call: Councilors Kumar, Schaaf, Garcia, Palochak and Mayor Bonaguidi all voted yes.

9. Purchase of Long Lead Items for the Construction of the New Allison Substation – John Wheeler, Electric Director

Mr. Wheeler presented the request for the purchase of items needed for the new Allison Substation. Most of these items take a while to be shipped after being ordered as staff wants to complete the construction of the substation in December. The needed items are insulators, circuit switchers, air break switches, lightening arrestors and low voltage items. Bids were solicited for these items and he recommended award to the low qualified bidder Western United in the amount of \$167,985.50.

Councilor Schaaf made the motion to approve the purchase of long lead items for the construction of the new Allison Substation. Seconded by Councilor Palochak. Roll call: Councilors Schaaf, Palochak, Garcia, Kumar and Mayor Bonaguidi all voted yes.

10. Solar Farm Capacitor Bank Purchase – John Wheeler, Electric Director

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Mr. Wheeler presented the request to purchase a capacitor bank under State Contract Number 70-000-17-00010 for the Gallup Solar Farm. This piece of equipment conditions the voltage output of the solar farm into the City's distribution system. He recommended approval of the purchase of the capacitor bank from Eaton Corporation in the amount of \$93,816.64.

Councilor Palochak made the motion to approve the purchase of the solar farm capacitor bank from Eaton Corporation in the amount of \$93,816.64. Seconded by Councilor Garcia. Roll call: Councilors Palochak, Garcia, Kumar, Schaaf and Mayor Bonaguidi all voted yes.

The following presentation and information item was presented to the Mayor and Councilors:

1. 2020 Fireworks Season Regarding City Code Related to Declaration of Drought or Other Emergency – Chief Jesus “Chuy” Morales, Gallup Fire Department

Chief Morales provided a power point presentation on the 2020 fireworks season and the provisions under the city ordinance and state statute to ban or restrict the use and sales of fireworks if it is determined that extreme or severe drought conditions exist. If these conditions exist, the Mayor and Councilors may restrict or ban the use and sales of fireworks at a hearing during their Regular Meeting on June 9, 2020. Chief Morales provided an overview on the dates when permissible fireworks may be sold at retail, the information on the U.S. Drought Monitor and Seasonal Drought Outlook from the National Weather Service, the steps to be taken to restrict or ban the sale and use of fireworks and the types of fireworks that can be banned.

Comments by Public on Non-Agenda Items

None.

Comments by Mayor and City Councilors

Councilor Kumar encouraged everyone to stay safe.

Councilor Palochak asked everyone to wear face masks when they are in public, to practice social distancing and to remember mass gatherings are prohibited during this time of crisis. She also encouraged everyone to follow all precautionary measures to help stop the spread of the COVID-19 virus.

Comments by City Manager and City Attorney

Ms. Ustick echoed Councilor Palochak's comments.

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There being no further business, Councilor Kumar made the motion to adjourn. Seconded by Councilor Garcia. Roll call: Councilors Kumar, Garcia, Palochak, Schaaf and Mayor Bonaguidi all voted yes.

Louie Bonaguidi, Mayor

ATTEST:

Alfred Abeita II, City Clerk

RESOLUTION No. R2020-15

Resolution of the City of Gallup City Council To Adopt the City of Gallup Comprehensive Housing Analysis for the greater Gallup area.

WHEREAS, the City of Gallup (the “City”), acting through its City Council, is a political subdivision duly organized and existing under the laws of the State of New Mexico (the “State”); and

WHEREAS, the City Council unanimously approved a grant agreement for a Comprehensive Housing Analysis for the greater Gallup area with the New Mexico Department of Finance and Administration (DFA) through Legislative Appropriation Number ZD9023 ; and

WHEREAS, the City formed a working group composed of local employers, major land owners, real estate and lending professionals, developers, housing non-profits, and City Staff who contributed knowledge of the local housing market and housing needs from their experience in Gallup, the impact of housing on their organizations, their perceptions of barriers to meeting housing needs and potential solutions. The group met three times to provide initial input into the plan, identify local information sources and to discuss initial findings and additional information to be included in the draft report. The group convened a third time to review the draft plan and provide feedback before it was finalized; and

WHEREAS, in addition to the Working Group and community surveys, Sites Southwest staff reached out to 34 stakeholders and received detailed input from 12 key stakeholders who represent real estate and lending professionals, housing providers, service providers and major employers. The stakeholder interviews provided insight into housing issues and the impact of housing on the community; and

WHEREAS, the Comprehensive Housing Analysis for the greater Gallup area represents a critical component to identifying the need and establishing strategies to provide for the availability of affordable midrange housing and to promote a better quality of life for City residents;

NOW THEREFORE BE IT RESOLVED that the City Council does adopt the Comprehensive Housing Analysis for the greater Gallup area.

PASSED, ADOPTED, AND APPROVED, THIS 9th, DAY OF JUNE, 2020.

CITY OF GALLUP, MCKINLEY COUNTY

By: _____

LOUIS BONAGUIDI, MAYOR
CITY OF GALLUP

Attest:

ALFRED ABEITA, CITY CLERK



CITY OF GALLUP

COMPREHENSIVE HOUSING MARKET ANALYSIS

Final Draft for Public Review June 2, 2020

Prepared by:



ACKNOWLEDGEMENTS

Thank you to the following funders, elected officials, and community stakeholders.

City Council

Linda Garcia, Councilor, Dist. 1
Michael W. Schaaf, Councilor, Dist. 2
Yogash Kumar, Councilor, Dist. 3
Fran Palochak, Councilor, Dist. 4

City of Gallup Staff

Louis O. Bonaguidi, Mayor
Maryann Ustick, City Manager
Jon DeYoung, Assistant City Manager
C.B. Strain, Planning & Development Director
Nikki Lee, Planning Specialist
Stanley Henderson, Public Works Executive Director
Dennis Romero, Water & Sanitation Director

Working Group Participants

City of Gallup

Maryann Ustick, City Manager
Jon DeYoung, Assistant City Manager
C.B. Strain, Planning & Development Director
Nikki Lee, Planning Specialist
Stanley Henderson, Public Works Executive Director
Dennis Romero, Water & Sanitation Director

Coldwell Banker and High Desert Realty

Jason Valentine, Broker

DePauli Engineering & Surveying, LLC

Marc DePauli, Professional Engineer and Surveyor

Gallup Board of Realtors

Amparo Usrey, President

Gallup Land Partners

Martin O'Malley, General Manager

Greater Gallup Economic Development Corp.

Patty Lundstrom, Executive Director
Bruce Armstrong, Economic Development Manager

Navajo Partnership for Housing

Rollin Wood, Executive Director

Northwest NM Council of Governments

Brandon Howe, Associate Planner

Planning Commission

Chairman K. Wilson
Commissioner K. Mackenzie-Chavez
Commissioner J. Dooley
Commissioner F. Pawlowski
Commissioner M. Long
Commissioner J. Cresto
Commissioner L. Miller

Consultants

Sites Southwest

Phyllis Taylor, AICP, Owner
Rosemary Dudley, AICP, Planning Project Manager
Michael Wright, Urban Planner
Madeline Sexton, Urban Planner

Thank you to the City of Gallup residents and business owners who responded to the community and employer surveys.

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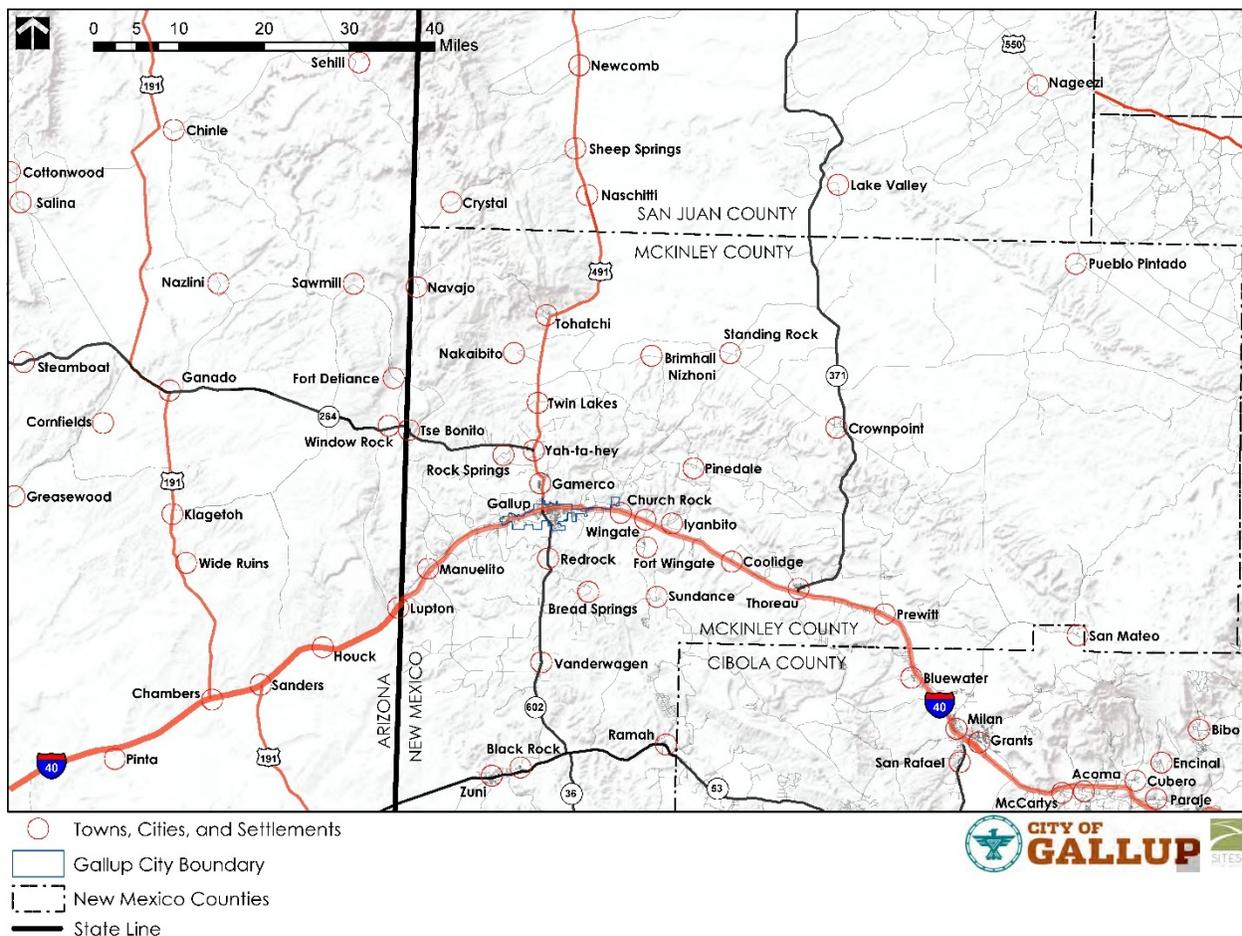
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1.0 EXECUTIVE SUMMARY

The City of Gallup is located along Interstate 40 in northwestern New Mexico eleven miles from the Arizona border. The city is surrounded by the Navajo Nation and is a retail and employment center for residents of Navajo communities.

Figure 1. Project Location and Surrounding Communities



The purpose of this plan is to identify housing needs and barriers to housing development within the City of Gallup and propose goals and implementation steps aimed at addressing housing needs. This report conforms to the guidelines set forth by the New Mexico Mortgage Finance Authority (MFA), which administers grants and technical support to New Mexico's municipalities and counties for affordable housing.

Purpose of the Housing Market Needs Analysis

The Housing Market Needs Analysis is intended to quantify Gallup's need for housing of all types and price ranges. This includes housing for homeowners and renters and all types ranging from single-family detached housing to multi-family housing and housing to meet special needs. Price ranges include market rate housing, workforce housing and affordable housing.

In addition, the plan meets the State of New Mexico's requirements for affordable housing. The State of New Mexico enacted amendments to the New Mexico Affordable Housing Act in 2007. The Affordable Housing Act permits State and local governments to provide or pay the cost of land buildings or necessary financing for affordable housing projects. Affordable housing projects are residential housing primarily for persons or households of low- or moderate-income.

Under the provisions of the Act, a municipality may:

- "A. donate, provide or pay all, or a portion, of the costs of land for the construction on the land of affordable housing;
- B. donate, provide or pay all or a portion of the costs of conversion or renovation of existing buildings into affordable housing;
- C. provide or pay the costs of financing or infrastructure necessary to support affordable housing projects; or
- D. provide or pay all or a portion of the costs of acquisition, development, construction, financing, operating or owning affordable housing."

The Act requires the local governing body to adopt an Affordable Housing Plan and Ordinance if it wishes to provide donations towards affordable housing. The experience of the City of Gallup and the analyses conducted for this plan indicate that such donations will help the City accomplish its housing goals.

Policy Framework

The City of Gallup has adopted several studies and plans that establish a framework for meeting the housing needs of Gallup's residents. These documents contain information on trends and the City's long-term vision for housing. The key points and adopted goals and policies from each document are summarized as follows.

Growth Management Master Plan Update, 2016

The City of Gallup adopted a Growth Management Master Plan in 2009 that contained detailed information about housing. The Master Plan was updated in 2016, and the details of the 2009 document were incorporated by reference. The Growth Management Plan Update updated housing data from the 2009 plan and provided an assessment of housing trends since its adoption. The current housing market and needs analysis updates the information in the Growth Management Master Plan.

Land Use Policies

The City of Gallup Growth Management Master Plan Update, 2016 promotes many policies to encourage more housing that can serve a range of incomes and support efficient land use and space utilization (pages I-5 – I-8). The City's Land Use Goal states: *"Promote progressive land use planning and regulations to protect the health, safety and general welfare of the residents of the city and visitors to the city, and promote the economy, convenience and good appearance of the community."* This goal is supported by policies encouraging compact and well-served development, prioritizing appropriate sites for low-income and senior housing, updating zoning to encourage a mix of uses, and varied lot sizes. In Gallup's historic downtown and older mixed-use neighborhoods, the update supports reduced side setbacks to maintain a consistent street wall where feasible and innovative solutions to develop housing on upper floors.

2016 Goal and Objectives for Housing

The Growth Management Plan identifies a key goal for each plan element, with a series of objectives to implement the goal and action steps to accomplish each objective. The City's goal for housing is to *"Ensure the provision of safe, quality and sustainable housing for all Gallup citizens."*

Objectives that support this goal are:

1. Balance the development of new housing by housing types and income levels in the city as a whole.
2. Encourage mixed-income housing and infill development, update zoning to accommodate nontraditional housing including micro-units and other innovative affordable housing solutions.
3. Adjust permit fees for utility extensions in new residential areas to assure that the City is not creating unreasonable financial barriers to housing development.
4. Educate and provide maintenance assistance to property owners with rundown homes, including housing renovation and weatherization.
5. Develop a program to remove derelict houses and build replacement housing units in various locations within the community.
6. Promote full renovation and occupancy and an increase in the number of public housing units in the city.
7. Support transitional housing and homeless shelter development.
8. Work with local financial institutions, UNM-Gallup, the school district, and non-profit organizations to conduct financial literacy programs for home buyers, offered at high schools in Gallup, UNM-Gallup and for members of the general public.
9. Work with homeless services providers to create and publicize a directory of available housing alternatives and services for homeless.



10. Continue to improve the quality of life and municipal services provided by the city to strengthen neighborhoods and encourage builders to develop needed housing in or adjacent to these neighborhoods.

The 2009 Growth Management Plan, adopted by the Gallup City Council, is a comprehensive policy guide to decisions about Gallup's physical development. The plan includes an extensive Housing Element that meets the state requirements for an affordable housing plan. The 2016 Plan updated demographic and economic conditions and described the housing trends and the City's housing goals, policies and actions at the time:

Significant Findings

- Housing growth was not as strong as originally projected, with actual new housing construction of only 29 percent of the projected growth. Development was slow in both single-family and mixed-use housing.
- Vacancy rates had fallen, indicating continuing demand for rental housing. No public housing units were vacant. There were also no unused Section 8 vouchers to meet the need for affordable rental housing.
- Household size had continued to fall, which with a population increase in the City indicated a need for more housing to meet the needs of smaller households.¹
- Incomes had fallen, with an increase in the number of households earning less than \$35,000.
- The Hooghan Hozho apartments were scheduled to open at the end of the year.

Gallup Downtown Redevelopment Plan: A Metropolitan Redevelopment Plan, 2015

The Gallup City Council designated downtown Gallup as a Metropolitan Redevelopment Area (MRA) and identified catalytic projects to counter blighted conditions. Downtown Gallup is predominantly non-residential, although approximately five percent of the land area within the MRA boundary is residential. Residential uses are located along the edges of the MRA adjacent to historic neighborhoods south of downtown.

The approximately 50 residences are a combination of single-family, duplexes and triplexes. Aging homes provide an opportunity for restoration or replacement with higher density housing. The plan notes the poor condition of much of downtown's housing stock and resulting lower home values.

The development of quality housing in downtown is a goal of the MRA Plan though adaptive reuse, infill and new mixed use and higher density residential development. Specific projects to be private sector initiated include adaptive reuse of the city owned property and historic hotel at the southwest corner of Third Street and Route 66 as mixed-use/residential and residential mixed-use at the corner of East Coal Avenue and South Puerco Drive to increase a 24-hour presence downtown. The plan recommends that

¹ Since the adoption of this plan, the Census has updated the population and household numbers, which shows a lower population and fewer households than what were estimated at the time.

the City provide technical assistance to entities interested in developing mixed-use projects. The Hooghan Hozho mixed income family housing was mentioned as a positive example of higher density development that provides an infusion of residential development in the heart of downtown.

City of Gallup Strategic Plan, 2018

The Strategic Plan sets out the vision, goals and policy and management agendas for City operations. This document and the tracking document that accompanies it set out specific tasks for FY2019 and an accounting of what has been accomplished. The Strategic Plan outlines a broad agenda for all city departments. The goal directly related to housing is a “more livable community for all”, while goals for infrastructure and facility upgrades, and a financially sound city that provides exceptional services and growing the local economy will also benefit housing by providing opportunities and stronger neighborhoods. The top goal related to housing included updated Land Development Standards (LDS), which has been adopted and allows for a mix of high-quality residential development in Gallup. This includes the types of mixed-use and infill projects that can revitalize the downtown and stabilize neighborhoods. Projects that help the City implement housing goals include an inventory of City-owned real properties.

Affordable Housing Ordinance

The City of Gallup adopted its Affordable Housing Ordinance in 2007 (Ord. 2007-06, 7-24-2007) with the purpose of implementing the Gallup affordable housing program by ensuring eligible low- or moderate-income housing recipients and housing providers meet the requirements of the State’s Affordable Housing Act.

Report Contents

The report contains the following chapters:

Community and Housing Profile. The Community and Housing Profile reports key indicators related to population demographics, household characteristics and the local economy in Gallup.

Housing Market Analysis. The Housing Market Analysis describes and analyses the current housing market, including housing conditions and the cost and availability of housing for sale and for rent.

Housing Needs Assessment. The Housing Needs Assessment identifies needs for affordable and market rate housing based on demographics, the local economy, needs expressed by local employers, and the housing preferences of people who live and work in Gallup.

Land Use and Policy Recommendations. The Land Use and Policy chapter reviews the City’s regulations and policies and their impact on housing. The recommendations address issues that were discussed by the project Working Group and in community and employer surveys.

Goals Policies, and Objectives. This section lists out the City’s goals, policies, and objectives to meet housing demand for Gallup residents and workers that were developed from input from the Working Group, stakeholders, and the survey responses.

Appendices. The appendices include detailed summaries of public outreach results, funding sources, and housing resources that can help implement the plan.



Methodology

Data Collection

The community profile and base information about the housing market and housing needs was collected from third party sources. Data sources include the following:

- Historical information from the 2009 Gallup Growth Management Master Plan and the 2016 update
- Historical information from the 2010 US Census and American Community Survey, Five Year Estimates, 2006-2010
- American Community Survey, Five-Year Estimates, 2014-2018 for current estimates
- American Community Survey, Five-Year Estimates, 2013-2017 for current estimates not available for 2018
- New Mexico Department of Workforce Solutions statistical reports for employment, unemployment, and wage data
- A survey of rental properties in Gallup
- MLS housing sales data
- A review of available rental housing through on-line sources, Craigslist, Zillow and Realtor.com

Working Group

A project Working Group composed of local employers, major land owners, real estate and lending professionals, developers, housing non-profits and City staff contributed knowledge of the local housing market and housing needs from their experience in Gallup, the impact of housing on their organizations, their perceptions of barriers to meeting housing needs and potential solutions. The group met three times to provide initial input into the plan, identify local information sources and to discuss initial findings and additional information to be included in the draft report. The group convened a third time to review the draft plan and provide feedback before it was finalized. The Working Group meeting summaries are included in Appendix A.

Stakeholder Interviews

In addition to the Working Group and community surveys, Sites Southwest staff reached out to 34 stakeholders and received detailed input from 12 key stakeholders who represent real estate and lending professionals, housing providers, service providers and major employers. The stakeholder interviews provided insight into housing issues and the impact of housing on the community. These interview summaries are in Appendix B.

Surveys

Two surveys were conducted in February and March 2020 to get information about housing needs from the perspective of local businesses and from community residents and the local workforce. Information about the surveys and links to the surveys were publicized through local business organizations, the City of Gallup website, the local newspaper and to all business license holders with email addresses. Paper

copies of the community survey were distributed at the annual Gallup Housing Summit. A total of 156 community surveys and 23 employer surveys were completed. Survey results are reported in Appendix C.

Summary of Findings

The report findings are based on data analysis and analysis of Working Group discussions, interviews, and survey results. Housing is clearly a major concern for local employers, the local workforce, and community residents.

Several issues emerged from the analysis. These are described below as common recurring themes and housing preferences.

Recurring Themes

Housing Availability

- There is a housing shortage in general. Few units are available for sale or for rent.
- New residents who have recently accepted employment offers find that it is difficult to find rental housing, and rents are higher than many workers can afford.
- A significant percentage of the local workforce accepts jobs in Gallup on a term or temporary basis. This includes teachers and medical personnel who have contracts for one or a few years. Some large employers provide housing, but most do not. It is common for these workers to rent rooms rather than their own apartment or house.

Housing Conditions

- Housing stock is old and in poor condition. Landlords have no incentive to invest in maintenance or rehabilitation. Owner modifications can be poor quality.
- Vacant, abandoned homes are a problem.

Housing Choice

- People can't move up or down because of the lack of inventory and range of choices.
- Entry level professionals and service workers need housing affordable to them. Very little is available for workforce housing.
- Choices for higher wage earners are limited. There is a need for more market rate housing, both rental housing and housing for sale.
- Temporary workers, such as visiting nurses, short term medical staff and teachers, need higher quality rental options.
- Middle density housing like townhouses and duplexes are an option for affordability. Gallup needs good models of these housing types.

Barriers to New Housing Construction

- Construction costs are high. The rate of construction does not allow for economies of scale.
- Soils and topography are difficult.



Executive Summary

- There are local builders, but there are no local architects and there are limited skilled tradesmen, such as electricians, plumbers, etc. Often developers bring in their own tradesmen.
- Infrastructure upgrades are needed to support new development.

Impact of Housing Needs on the Community

- The lack of housing is a barrier to economic development.

Local Resources

- There are local resources, including private land and non-profits who have an interest in improving housing options. Non-profit organizations provide home buyer education, affordable housing, and financial assistance. The City could help promote these programs to residents.
- There is vacant land that could be developed. Land owned by the city or other public entities could be an incentive for affordable and workforce housing developers.
- The Greater Gallup Industrial Workforce Program and UNM-Gallup's Construction Technology Program provide construction training to locals. GGEDC's program helps build homes.
- The City could assist with infrastructure improvements, including public assistance to help the private sector fund infrastructure through a public improvement district, special assessment district or bond funding.
- Schools and hospitals could participate in housing projects that serve their employees. Some of these institutions already provide some employee housing.

Housing Preferences

Based on survey responses, the preferences were expressed by residents, workers and employers:

- 65 percent of people who responded to the community survey would consider moving to a home that better meets their needs. A newer home is the top reason to move.
- 74 percent of survey respondents would prefer to buy.
- A larger single-family home is the highest-ranking housing type preference, followed by a smaller single-family home and a home with "mother in law" quarters. Mobile homes are the least preferred housing type.
- The top five factors in housing decisions in order of preference are price, outdoor space, home size, home type, and energy efficiency.
- Over half of respondents would consider a small lot (less than 5,000 square feet).
- Over half would consider a townhouse.
- The top choice for number of bedrooms is a three-bedroom home, but nearly a third prefer four bedrooms.
- Over half of respondents want a two parking spaces or a two-car garage.
- Employers note a need for market rate long term rentals.
- When the preferences of residents at different income levels are analyzed, preferences are similar in most cases. There are some differences.
 - Survey respondents at all income levels would prefer to buy, although households with incomes below \$25,000 are more likely to consider either buying or renting than higher income households.
 - The percentage of respondents that prefer to rent rather than buy varies from 14 percent in the \$25,000 to \$49,999 income range to four percent of households in the

\$75,000 to \$99,999 range. Those with incomes below \$25,000 and above \$100,000 do not prefer to rent.

- For households with incomes up to \$100,000, a larger single-family home or a smaller single-family home are the top preferred types—both move-up buyers and those seeking to downsize. Those with incomes above \$100,000 prefer a larger single-family home or one with accessory dwelling structures (known as in-law units).
- Survey respondents with incomes up to \$75,000 prefer three bedrooms, two baths and a two-car garage. Residents with incomes above \$75,000 prefer 3 to 4 bedrooms, two or more bathrooms, and those with incomes above \$100,000 prefer a three-car garage.
- Households with lower incomes are more likely to consider a small lot or a townhouse, but there is some interest in these product types at all income levels.

How the City Can Help Meet Housing Needs

- A continuum of housing types that includes smaller lots, attached units, and higher density apartments will provide a range of options for local workers. The City has enabled a variety of housing types in its Land Development Standards.
- The revitalizing downtown area is a logical location for higher density housing. Key properties for mixed-use and residential adaptive reuse and new construction have been identified in the City's Downtown MRA plan.
- Moderately dense housing types, known as the "missing middle" might be an appropriate scale for Gallup. These housing types are denser than a single-family residence, but not as large as mid-rise apartment building. As shown in Figure 2 below, there are number of configurations for middle-density housing.
- Policies/ordinances that encourage productive use of vacant buildings and land are needed. The new Zoning Code (LDS) could be supplemented by:
 - Vacant buildings ordinance that's more stringent requiring property owners to maintain their structures.
 - Infrastructure standby charge for vacant properties.
 - Continued code enforcement and implementation of the Clean and Lien Program.

Figure 2. The "Missing Middle" Housing Types



Executive Summary

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2.0

COMMUNITY & HOUSING PROFILE

Community Profile

Demographics

Gallup’s population has increased steadily since 2000, even though McKinley County estimates indicate a small decrease in the County population (see Table 1). The estimated population increase is over nine percent from 2000 to 2018, although there has been a slight decrease since 2016, as illustrated in Figure 3.

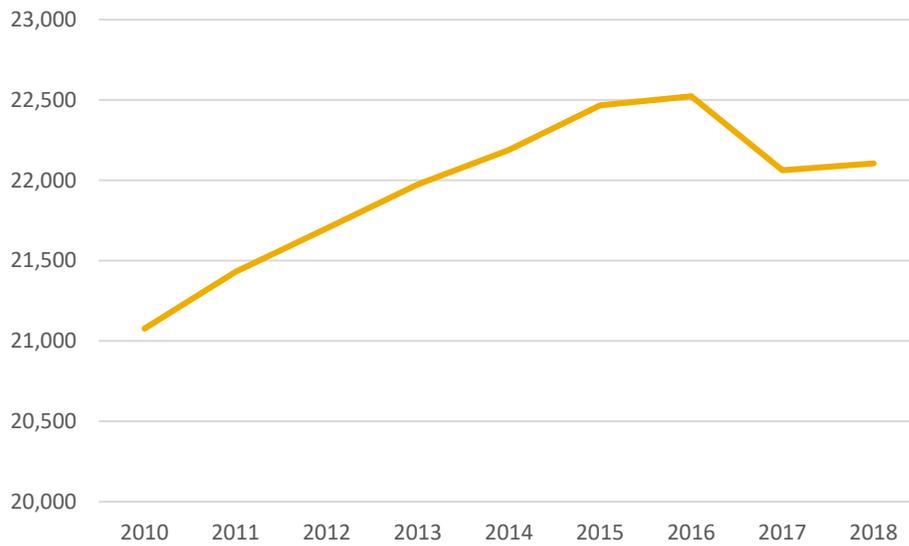
Table 1. Population Trends

	US Census (as of April 1)		Census Population Estimates (as of July 1)							
	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018
New Mexico	1,819,046	2,059,179	2,037,136	2,055,287	2,069,706	2,080,085	2,084,117	2,082,669	2,084,828	2,092,434
McKinley County	74,798	71,492	71,290	71,888	72,373	73,082	73,998	74,346	72,849	72,849
Gallup	20,209	21,678	21,431	21,701	21,975	22,189	22,467	22,523	22,063	22,105

Source: US Census, American Community Survey, 5-year Estimate, 2014-2018



Figure 3. Population Trends



Source: US Census, American Community Survey, 5-year Estimate, 2014-2018

Household Characteristics

Census estimates report that the number of households has increased in Gallup by approximately 15.6 percent since 2010, but the size of family households has decreased as shown in Table 2. Compared to McKinley County, which has experienced a decrease in total populations of 7.6 percent and an increase in household size of 10.2 percent.

The number of family households had increased by almost 3 percent in Gallup, but the number of non-family households has increased by more than 27 percent.

Approximately 87 percent of non-family households in Gallup in 2018 are people living alone, and the number of people 65 or older who are living alone has increased by more than 70 percent.

Table 2. Household Characteristics and Trends, 2010-2018

	McKinley County	Gallup	McKinley County	Gallup	McKinley County	Gallup
	2010	2010	2018	2018	% Change 2010-2018	% Change 2010-2018
Total households	21,968	6,255	20,295	7,233	-7.6%	15.6%
Family households	16,219	4,245	14,182	4,678	-12.6%	10.2%
Married couple	8,956	2,681	7,425	2,758	-17.1%	2.9%
Male householder (no wife present)	1,890	261	1,510	419	-20.1%	60.5%
Female householder (no husband present)	5,373	1,303	5,247	1,501	-2.3%	15.2%
Non-family households	5,749	2,010	6,113	2,555	6.3%	27.1%
Householder living alone	4,926	1,766	5,464	2,213	10.9%	25.3%

	McKinley County	Gallup	McKinley County	Gallup	McKinley County	Gallup
Householder living alone & 65 or older	1,545	563	2,029	958	31.3%	70.2%
Average household size	3.22	3.23	3.55	2.99	10.2%	-7.4%
Average family size	3.82	4.09	4.45	3.86	16.5%	-5.6%

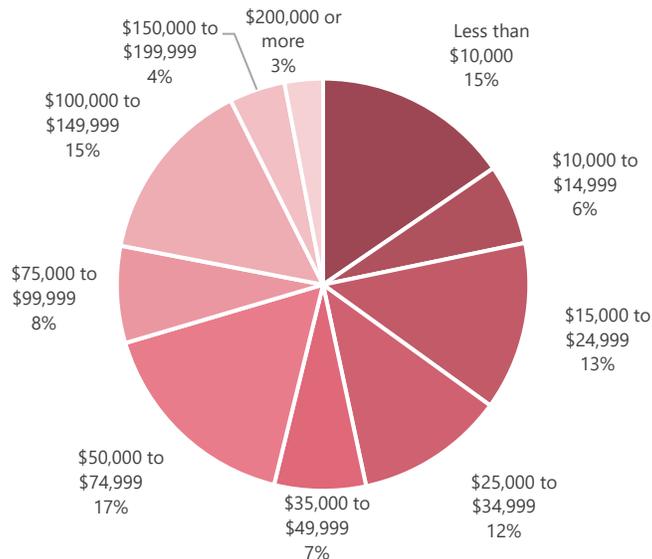
Source: US Census, American Community Survey 5-Year Estimates 2014-2018, DP-2

Income

The 2018 median household income in Gallup is \$44,768, which is 41 percent higher than the McKinley County median of \$31,674 but seven percent lower than the state median of \$48,059. As shown in Table 3 and Table 4, the median household income in both the County and Gallup has increased since 2010. Families have fared better than non-family households, with median non-family household income decreasing between 2010 and 2018.

Gallup's household income distribution is shown in Figure 4. Nearly half of all households have incomes below \$35,000 per year.

Figure 4. Household Income Distribution, 2018



Source: US Census, American Community Survey Five-Year Estimates, 2014-2018

When compared to 2010, Census estimates for 2018 show that in both McKinley County and Gallup the number of households with incomes below \$10,000 has increased. The percentage of households in McKinley County with incomes below \$35,000 remained the same from 2010 to 2018 at 54 percent, while in the City of Gallup, the percentage of households with incomes below \$35,000 increased from 43 percent to 47 percent. The increase in single person households, including single person households with a householder aged 65 or more could have contributed to this trend in Gallup.

Table 3. Household Income Distribution, 2010 and 2018

	McKinley County		Gallup	
	2010		2018	
Total Households	17,631	6,255	20,295	7,233
Less than \$10,000	3,023	666	3,832	1,117
\$10,000 to \$14,999	1,463	515	1,688	456
\$15,000 to \$24,999	2,721	885	3,027	956
\$25,000 to \$34,999	2,285	608	2,419	845
\$35,000 to \$49,999	2,516	869	2,133	519
\$50,000 to \$74,999	2,655	1,087	2,997	1,201
\$75,000 to \$99,999	1,293	572	1,598	550
\$100,000 to \$149,999	1,239	720	1,779	1,054
\$150,000 to \$199,999	271	197	469	317
\$200,000 or more	165	136	353	218
Median household income	\$31,335	\$43,750	\$31,674	\$44,768

Source: US Census, American Community Survey 5-Year Estimates 2014-2018, DP-3

Table 4. Family and Non-Family Household Incomes

Income Range and Household Type	2010				2018			
	McKinley County		Gallup		McKinley County		Gallup	
Families	12,389		4,245		14,182		4,678	
Less than \$10,000	1,425	11.50%	467	11.00%	1,971	13.90%	650	13.9%
\$10,000 to \$14,999	979	7.90%	306	7.20%	950	6.70%	182	3.9%
\$15,000 to \$24,999	1,623	13.10%	399	9.40%	2,028	14.30%	529	11.3%
\$25,000 to \$34,999	1,821	14.70%	518	12.20%	1,744	12.30%	440	9.4%
\$35,000 to \$49,999	1,896	15.30%	590	13.90%	1,546	10.90%	220	4.7%
\$50,000 to \$74,999	2,168	17.50%	743	17.50%	2,539	17.90%	1,024	21.9%
\$75,000 to \$99,999	1,115	9.00%	446	10.50%	1,347	9.50%	430	9.2%
\$100,000 to \$149,999	991	8.00%	501	11.80%	1,432	10.10%	842	18.0%
\$150,000 to \$199,999	248	2.00%	161	3.80%	369	2.60%	229	4.9%
\$200,000 or more	136	1.10%	115	2.70%	255	1.80%	131	2.8%
Median income	\$37,345		\$46,474		\$38,237		\$58,609	
Non-Families	5,242		2,010		6,113		2,555	
Less than \$10,000	1,683	32.10%	223	11.10%	2,097	34.30%	570	22.3%
\$10,000 to \$14,999	540	10.30%	227	11.30%	807	13.20%	304	11.9%
\$15,000 to \$24,999	1,111	21.20%	482	24.00%	941	15.40%	350	13.7%
\$25,000 to \$34,999	451	8.60%	96	4.80%	727	11.90%	404	15.8%
\$35,000 to \$49,999	629	12.00%	271	13.50%	593	9.70%	322	12.6%
\$50,000 to \$74,999	419	8.00%	330	16.40%	287	4.70%	148	5.8%
\$75,000 to \$99,999	152	2.90%	127	6.30%	202	3.30%	102	4.0%
\$100,000 to \$149,999	204	3.90%	195	9.70%	306	5%	212	8.3%
\$150,000 to \$199,999	31	0.60%	34	1.70%	67	1.10%	59	2.3%
\$200,000 or more	21	0.40%	22	1.10%	92	1.50%	84	3.3%
Median income	\$20,076		\$28,523		\$16,078		\$26,858	

Source: US Census, American Community Survey 5-Year Estimates, S1901

Homeowners in Gallup have much higher incomes than renters. In 2018, the estimated median household income for homeowners was \$58,237 compared to \$21,348 for renters (see Table 5). Over 60 percent of renters have incomes below \$35,000, and approximately 40 percent have incomes below \$15,000. However, there are low-income homeowners as well, and the number of owner households with incomes below \$10,000 has increased since 2010. In 2018, the estimated percentage of homeowners with incomes below \$35,000 was 36 percent, and the estimated percentage with incomes below \$15,000 was 10 percent.

Even though renters tend to be lower income on average than homeowners, there are renter and owner households in all income ranges, indicating demand for a range of housing types and prices.

Table 5. Income by Tenure

Income Range and Tenure	2010		2018	
	McKinley County	Gallup	McKinley County	Gallup
Owner-occupied	12,945	3,897	14,426	4,314
Less than \$5,000	787	77	1,155	211
\$5,000 to \$9,999	1,167	70	1,192	99
\$10,000 to \$14,999	1,021	223	1,045	117
\$15,000 to \$19,999	846	121	1,180	328
\$20,000 to \$24,999	965	272	971	231
\$25,000 to \$34,999	1,674	344	1,891	587
\$35,000 to \$49,999	1,886	552	1,556	297
\$50,000 to \$74,999	2,011	830	2,217	812
\$75,000 to \$99,999	1,145	514	1,193	391
\$100,000 to \$149,999	1,039	572	1,421	827
\$150,000 or more	404	322	605	414
Median household income	\$35,082	\$57,675	\$33,736	\$58,237
Renter-occupied	4,686	2,358	5,869	2,919
Less than \$5,000	447	180	775	441
\$5,000 to \$9,999	622	339	710	366
\$10,000 to \$14,999	442	292	643	339
\$15,000 to \$19,999	364	185	520	286
\$20,000 to \$24,999	546	307	356	111
\$25,000 to \$34,999	611	264	528	258
\$35,000 to \$49,999	630	317	577	222
\$50,000 to \$74,999	644	257	780	389
\$75,000 to \$99,999	148	58	405	159
\$100,000 to \$149,999	200	148	358	227
\$150,000 or more	32	11	217	121
Median household income	\$24,137	\$23,418	\$24,013	\$21,348

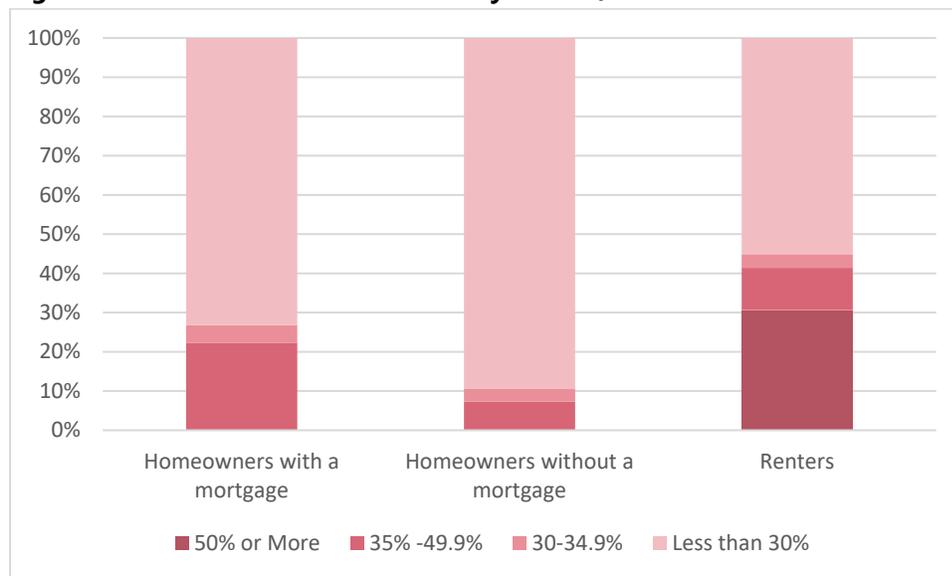
Source: US Census, American Community Survey 5-Year Estimates 2014-2018, B25118

Households are considered to have a housing cost burden when they pay more than 30 percent of their income for housing. When housing costs exceed 30 percent of income, a household may have difficulty

affording necessities such as food, clothing, transportation, and medical care. The Census reports cost burden by tenure and by income level. Monthly owner costs include mortgage, second mortgage and/or home equity loans, real estate taxes, homeowner’s insurance, condo or homeowner association fees, mobile home costs (installment loan payments, property taxes and registration and license fees), and utilities. Monthly rent costs include rent and utilities.

When looked at by tenure, the Census reports several levels of housing costs as a percentage of income. The indicators of a cost burden are set at 30 percent to 34.9 percent and 35 percent and above. Homeowners without a mortgage are the least cost-burdened, with approximately eleven percent of households without a mortgage experiencing a cost burden. Approximately 27 percent of homeowners with a mortgage experience a cost burden, and 45 percent of renters experience a cost burden. Most cost-burdened households spend 35 percent or more of their income on housing. The more detailed information available for renters shows that just over 30 percent of renters are severely cost burdened, which means that they pay more than 50 percent of their income for rent.

Figure 5. Cost-Burdened Households by Tenure, 2018



Source: US Census, American Community Survey 5-Year Estimates 2014-2018, B25118

When income level is considered, lower income households are the most likely to experience a cost burden. Homeowners in Gallup with incomes below \$35,000 are the most likely to experience a cost burden as shown in Table 6, although higher income households in the \$50,000 to \$75,000 income range are more likely to spend a higher percentage of their income on housing than other higher income groups. Renters with incomes below \$20,000 are the most likely to experience a cost burden. In Gallup, no homeowners with incomes of \$75,000 and above or renters with incomes of \$50,000 and above are cost burdened.

Table 6. Cost-Burdened Households by Tenure and Household Income Range, 2018

Income Range and Tenure	McKinley County		Gallup	
	Number of Households	Percent Cost Burdened	Number of Households	Percent Cost Burdened
Total Households (Occupied)	20,295	18.6%	7,233	27.1%
Owner-occupied housing units	14,426	13.9%	4,314	18.5%
Less than \$20,000	3,879	66.9%	615	43.4%
\$20,000 to \$34,999	2,862	21.1%	818	32.9%
\$35,000 to \$49,999	1,556	2.7%	297	5.4%
\$50,000 to \$74,999	2,217	9.3%	812	18.3%
\$75,000 or more	3,219	0.0%	1,632	0.0%
Zero or negative income	693	NA	140	NA
Renter-occupied housing units	5,869	30.2%	2,919	39.7%
Less than \$20,000	1,839	25.2%	1,180	84.1%
\$20,000 to \$34,999	642	3.8%	314	10.2%
\$35,000 to \$49,999	453	1.2%	222	5.7%
\$50,000 to \$74,999	691	0.0%	358	0.0%
\$75,000 or more	894	0.0%	507	0.0%
Zero or negative income	241	NA	132	NA
No cash rent	1,109	NA	206	NA

Source: US Census, American Community Survey, 5-year Estimate, 2014-2018

Sources of Income

Sources of income include earnings, Social Security, retirement income, Supplemental Security Income, cash public assistance and food stamp/SNAP benefits. In Gallup, nearly three-fourths of households have earnings from wages, salaries and self-employment; an estimated 28 percent have income from Social Security; 19 percent have retirement income; seven percent have Supplemental Security Income, and four percent receive cash public assistance (see Table 7). An estimated 17 percent receive food stamps/SNAP benefits. Mean income from Social Security, retirement, SSI, and cash public assistance is very low relative to earnings, even when these sources are combined.

When compared to the state, Gallup income sources are similarly distributed. Mean income from the different sources is also similar, although a smaller percentage of Gallup residents receive Social Security than the state average, and mean cash public assistance income is higher in Gallup for those household that receive that benefit.

Table 7. Sources of Income, 2018

Source of Income	Gallup	% of Households	New Mexico
Median household income	\$44,768		\$47,169
Mean household income	\$62,789		\$66,752
With earnings	5,316	73.5%	71.6%
Mean earnings	\$66,655		\$67,310
With Social Security	2,049	28.3%	34.8%
Mean Social Security income	\$16,915		\$18,010
With retirement income	1,382	19.1%	21.1%
Mean retirement income	\$25,669		\$29,764
With Supplemental Security Income	493	6.8%	6.8%
Mean Supplemental Security Income	\$9,630		\$9,212
With cash public assistance income	321	4.4%	3.7%
Mean cash public assistance income	\$3,499		\$2,227
With Food Stamp/SNAP benefits in the past 12 months	1,235	17.1%	17.3%

Source: US Census, American Community Survey, 5-year Estimate, 2014-2018

Poverty Rate

Individuals and families with incomes below the poverty level are most likely to need housing assistance. Gallup's median household income in 2018 was \$2,400 lower than the state average and more than \$18,000 lower than the US median household income. An estimated 40 percent of Gallup residents, including 44 percent of families, have annual incomes below the poverty level. The New Mexico average is 20 percent of the state's population and 35 percent of families. The national poverty rate in 2018 was 12 percent.

Families in Gallup that are most likely to have incomes below the poverty level are female-headed households with children under five years old, and large families with children. Over 30 percent of all renters, and two-thirds of female headed households that rent have incomes below the poverty level.

Table 8. Poverty Status of Families, 2018

	Percent below poverty level		
	All Families	Married Couple Families	Female head of household, no husband present
Families	24.8%	11.1%	43.7%
With related children of householder under 18 years	36.3%	18.8%	49.4%
With related children of householder under 5 years	46.6%	31.7%	61.3%
With related children of householder under 5 years and 5 to 17 years	28.3%	16.5%	41.4%
With related children of householder 5 to 17 years	35.3%	15.0%	48.6%
Families with a householder who is--			
White alone	12.7%	10.8%	19.3%
Black or African American alone	0.0%	0.0%	-
American Indian and Alaska Native alone	40.7%	16.8%	51.8%
Asian alone	24.5%	6.8%	0.0%
Native Hawaiian and Other Pacific Islander alone	-	-	-
Some other race alone	14.1%	3.5%	50.0%
Two or more races	26.4%	21.0%	32.2%
Hispanic or Latino origin (of any race)	17.9%	17.6%	14.8%
White alone, not Hispanic or Latino	7.5%	3.1%	19.5%
Householder worked	17.1%	11.2%	26.6%
Householder worked full-time, year-round in the past 12 months	11.5%	7.2%	22.6%
Householder 65 years and over	10.5%	4.2%	29.0%
Educational Attainment of Householder			
Less than high school graduate	22.5%	20.0%	35.1%
High school graduate (includes equivalency)	38.2%	17.0%	57.5%
Some college, associate degree	24.5%	10.3%	42.3%
Bachelor's degree or higher	5.8%	3.1%	16.0%
Number of Own Children of the Householder under 18 Years			
No own child of the householder	9.6%	3.6%	18.8%
1 or 2 own children of the householder	37.6%	20.0%	56.7%
3 or 4 own children of the householder	42.0%	18.8%	74.7%
5 or more own children of the householder	100.0%	--	100.0%
Number of People in Family			
2 people	15.2%	4.5%	30.3%
3 or 4 people	31.5%	11.6%	50.3%
5 or 6 people	34.0%	23.1%	89.3%
7 or more people	9.2%	100.0%	0.0%
Tenure			
Owner-occupied	12.3%	8.5%	14.8%
Renter-occupied	46.7%	19.3%	66.0%

Source: US Census, American Community Survey, 5-year Estimate, 2014-2018

Local Economy

Gallup Economy Summary

The Greater Gallup Economic Development Corporation (GGEDC) has identified three industry clusters that match well with the region's strengths. These are transportation, energy and health. Strategically located along Interstate 40, the City is well positioned as a location for distribution and access to major markets in Arizona, Colorado, Nevada, Texas and Utah. The San Juan basin, which encompasses the northeast part of McKinley County, has a long history of oil and gas production. The economic goals of the region include capitalizing on resource development and supportive business industries. As a regional health care hub for northeast New Mexico, facilities in Gallup serve a large portion of the Navajo Nation. Healthcare will continue to be a significant base industry for Gallup into the future.

In addition to these target industries, Gallup plays major regional roles as a retail center for a trade area of nearly 75,000 and a tourist destination for visitors to the southwest. The surrounding cultural and natural resources, recreational opportunities and local arts draw visitors from around the world.

The Gallup region's top employers are concentrated in education, medical, retail, government, and energy with additional opportunities in manufacturing, rail transport, electric power distribution, and telecommunications.

County Employment and Wages

Gallup residents are employed in a wide variety of industries and occupation types. The largest industry classification for Gallup residents is educational services, health care and social assistance, which accounts for 35 percent of resident employment. Nearly 45 percent of employed residents work in management, business, science and arts occupations as shown in Table 9.

Table 9. Employed Residents by Industry and Occupation, 2018

	Total	Management, business, science, and arts occupations	Service occupations	Sales & office occupations	Natural resources, construction, & maintenance occupations	Production, transportation, & material moving occupations
Civilian employed population 16 years and over	8,357	44.6%	17.7%	22.2%	6.8%	8.8%
Industry						
Agriculture, forestry, fishing and hunting, and mining	326	32.8%	5.8%	2.1%	51.5%	7.7%
Construction	250	0.0%	0.0%	4.8%	81.6%	13.6%
Manufacturing	270	5.6%	0.0%	10.4%	0.0%	84.1%
Wholesale trade	72	0.0%	0.0%	75.0%	0.0%	25.0%
Retail trade	836	10.3%	1.8%	66.7%	4.7%	16.5%
Transportation and warehousing, and utilities	199	14.1%	0.0%	8.5%	29.6%	47.7%

	Total	Management, business, science, and arts occupations	Service occupations	Sales & office occupations	Natural resources, construction, & maintenance occupations	Production, transportation, & material moving occupations
Information	200	48.5%	13.0%	38.5%	0.0%	0.0%
Finance and insurance, and real estate and rental and leasing	228	57.5%	0.0%	42.5%	0.0%	0.0%
Professional, scientific, and management, and administrative and waste management services	960	53.4%	12.4%	23.3%	5.0%	5.8%
Educational services, and health care and social assistance	2,940	67.5%	20.8%	11.7%	0.0%	0.0%
Arts, entertainment, and recreation, and accommodation and food services	804	15.3%	47.1%	19.3%	1.1%	17.2%
Other services, except public administration	439	36.4%	21.0%	34.6%	7.3%	0.7%
Public administration	833	57.6%	25.8%	15.4%	1.2%	0.0%

Source: US Census, American Community Survey, 5-year Estimate, 2014-2018

The New Mexico Department of Workforce Solutions tracks jobs and wages by industry by place of work. Table 10 includes both full-time and part-time workers and shows the annual average of jobs and weekly wages in McKinley County. The table also includes a comparison of McKinley County wages to the state. Overall, McKinley County wages are 77 percent of the state average, although wages relative to the state average vary by industry.

Table 10. Jobs and Wages by Industry for McKinley County vs. the State of New Mexico, 2018

Industry	McKinley County		New Mexico
	Average Annual Jobs	Annual Average Weekly Wage	Annual Average Weekly Wage
Accommodation and Food Services	2,831	\$280	\$365
Administrative and Waste Services	444	\$469	\$703
Agriculture, Forestry, Fishing & Hunting	11	\$616	\$601
Arts, Entertainment, and Recreation	445	\$603	\$514
Construction	690	\$737	\$942
Educational Services	2,649	\$812	\$833
Finance and Insurance	400	\$660	\$1,217
Health Care and Social Assistance	5,438	\$785	\$856
Information	190	\$542	\$998
Management of Companies and Enterprises	21	\$811	\$1,321
Manufacturing (31-33)	512	\$856	\$1,022
Mining	27	\$900	\$1,531
Other Services, Ex. Public Admin	458	\$515	\$664
Professional and Technical Services	189	\$876	\$1,549

Industry	McKinley County		New Mexico
	Average Annual Jobs	Annual Average Weekly Wage	Annual Average Weekly Wage
Public Administration	1,856	\$991	\$1,126
Real Estate and Rental and Leasing	187	\$619	\$773
Retail Trade (44-45)	3,111	\$487	\$566
Transportation and Warehousing (48-49)	420	\$707	\$995
Utilities	202	\$1,537	\$1,358
Wholesale Trade	455	\$690	\$1,065
Total, All Industries	20,536	\$674	\$869

Source: NMDWS, Quarterly Census of Employment and Wages program

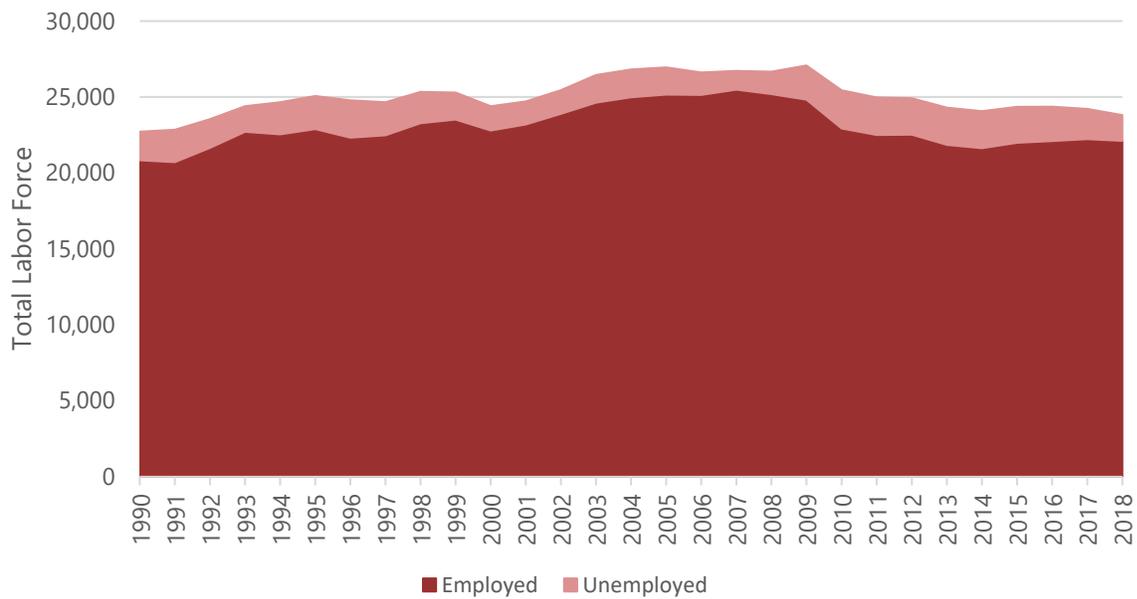
Labor Force Participation and Unemployment Rate

Employment information was obtained from the American Community Survey, which provides estimates of employment of residents, and from the New Mexico Department of Workforce Solutions, which provides employment and unemployment data by County.

The labor force in Gallup is estimated to be approximately 9,000, or 58 percent of the population age 16 and over, with much lower labor force participation by people who are less than 24 years old and people who are 65 or older. An estimated 73 percent of all adults in Gallup aged 25 to 64 are in the labor force, and the Census estimates that 67 percent of adults in this age range are employed. Overall, the unemployment rate for Gallup residents in 2018 was estimated to be 8 percent

The labor force in McKinley County in 2018 was 23,810, and the unemployment rate was 7.1 percent. The number of employed residents peaked in 2007 and has remained relatively constant since 2010. The unemployment rate has declined steadily since 2014 but is now approximately 39 percent higher than the state average.

Figure 6. Employment and Unemployment in McKinley County, 1990-2018



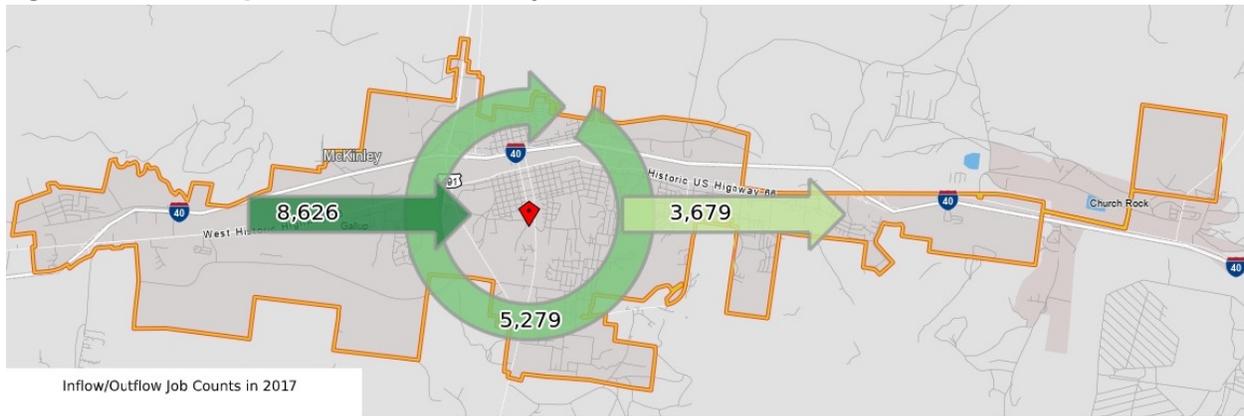
Source: New Mexico Department of Workforce Solutions and American Community Survey, 2018.

Commuting Patterns

The Census uses workers' journey to work information to assess commuting patterns. The information on jobs and workers in Gallup indicates that of 13,905 people who work in Gallup, an estimated 62 percent live outside of the city. Of the 8,958 workers who live in Gallup, 59 percent both live and work in Gallup, and 41 percent commute outside of the city to work.

Twenty-two percent of people who responded to the community survey do not live in the City of Gallup. Results of the community survey indicate that the primary reason that people do not live in Gallup is because they can't find suitable housing, closely followed by "can't afford to buy a home" and "can't afford to rent."

Figure 7. OnTheMap, Inflow/Outflow Analysis



Inflow/Outflow Job Counts (All Jobs)		
	2017	
	Count	Share
Employed in the Selection Area	13,905	100.0%
Employed in the Selection Area but Living Outside	8,626	62.0%
Employed and Living in the Selection Area	5,279	38.0%
Living in the Selection Area	8,958	100.0%
Living in the Selection Area but Employed Outside	3,679	41.1%
Living and Employed in the Selection Area	5,279	58.9%



3.0

HOUSING MARKET ANALYSIS

The housing market analysis describes the characteristics of the Gallup’s housing supply and current market conditions, including housing available for sale and for rent. Recent market trends include trends in sales price and rental rates.

Characteristics of Gallup Housing Supply

Housing Characteristics

Table 11 shows the types of housing that make up the local housing market. Almost 60 percent of the 8,500 housing units in the city are single-family detached, and 16 percent are mobile homes. The city has relatively few single-family attached units, such as townhouses, but there are duplexes, small apartment buildings and a few larger apartment complexes. Mobile homes are defined by the US Department of Housing Code; manufactured homes are built to the local building standards and are included in the 1-unit, detached category.

Table 11. Housing Types, 2018

	McKinley County	Gallup
Total housing units	26,219	8,483
Type of Units		
1-unit, detached	64.2%	57.7%
1-unit, attached	2.9%	2.1%
2 units	2.1%	4.2%
3 or 4 units	3.5%	9.2%
5 to 9 units	2.5%	7.2%
10 to 19 units	0.4%	1.1%
20 or more units	0.8%	2.4%
Mobile home	23.5%	16.0%

Source: US Census, American Community Survey, 5-Year Estimates, 2014-2018, DP-4

Thirty-six percent of the city’s housing stock was built prior to 1970 (see Table 12). These homes are now 50 or more years old and prime candidates for rehabilitation or replacement.

Table 12. Age of Structure, 2018

	McKinley County	Gallup
Total housing units	26,219	8,483
Built Year		
Built 2014 or later	1.6%	3.7%
Built 2010 to 2013	2.3%	2.9%
Built 2000 to 2009	13.8%	10.9%
Built 1990 to 1999	20.3%	13.7%
Built 1980 to 1989	18.8%	14.4%
Built 1970 to 1979	19.3%	18.3%
Built 1960 to 1969	11.1%	11.9%
Built 1950 to 1959	5.6%	10.4%
Built 1940 to 1949	2.6%	4.6%
Built 1939 or earlier	4.5%	9.1%

Source: US Census, American Community Survey, 5-Year Estimates, 2014-2018, DP-4

The largest percentage of housing units have two or three bedrooms. The average household size for both owner-occupied and renter-occupied units in Gallup is three people. In McKinley County, households are larger.

Table 13. Size of Housing Units, 2018

	McKinley County	Gallup
Total housing units	26,219	8,483
Number of Bedrooms		
No bedroom	11.1%	4.5%
1 bedroom	8.7%	6.8%
2 bedrooms	26.0%	30.0%
3 bedrooms	41.9%	47.5%
4 bedrooms	10.5%	10.9%
5 or more bedrooms	1.8%	0.3%
Average household size of owner-occupied unit	3.66	3.09
Average household size of renter-occupied unit	3.29	2.84

Source: US Census, American Community Survey 5-Year Estimates, 2014-2018

Occupancy Characteristics

Eighty five percent of housing in Gallup is occupied. Sixty percent of occupied units are owner-occupied, and 40 percent are renter-occupied. Forty-two percent of vacant units are for rent or for sale. Almost half

of vacant housing units are classified as “other vacant.” “Other vacant” units are vacant for reasons other than those listed in Table 14 but not available for occupancy, such as units held in an estate, being renovated or similar situations. The rental vacancy rate is reported to be 12 percent, and the homeowner vacancy rate is three percent.

Table 14. Tenure and Vacancy Status, 2018

	McKinley County	Gallup
Total housing units	26,219	8,483
Occupied housing units	77.4%	85.3%
Owner-occupied	71.1%	59.6%
Renter-occupied	28.9%	40.4%
Vacant housing units	5,924	1,250
For rent	9.9%	31.2%
For sale only	2.8%	10.9%
Rented or sold, not occupied	1.6%	1.7%
For seasonal, recreational, or occasional use	27.0%	7.1%
Other vacant	58.2%	49.1%
Homeowner vacancy rate	1.10%	3.10%
Rental vacancy rate	9.00%	11.70%

Source: US Census, American Community Survey, 5-Year Estimates, 2014-2018

Housing Problems

Housing problems identified by the Census include units lacking plumbing or kitchen facilities and overcrowded units—those with occupancy exceeding one person per room. Few units in Gallup are lacking plumbing or kitchens, but seven percent of housing is overcrowded.

Table 15. Indicators of Housing Problems, 2018

	McKinley County	Gallup
Indicators of Housing Problems		
Occupied housing units	20,295	7,233
Lacking complete plumbing facilities	10.4%	1.1%
Lacking complete kitchen facilities	6.8%	0.8%
Occupants per Room		
1.00 or less	86.5%	93.1%
1.01 to 1.50	7.4%	4.4%
1.51 or more	6.1%	2.5%

Source: US Census, American Community Survey, 5-Year Estimates, 2014-2018, DP-4

Indicators of Maintenance and Rehabilitation Needs

Table 16 shows the age of housing by tenure and unit types. Fifty-seven percent of the owner-occupied housing in Gallup and 55 percent of renter-occupied housing was built prior to 1980. Housing built before 1970 is over 50 years old, and housing built before 1980 is approaching the age when significant repairs are needed. The age of housing and the quality of work that has been done on older housing were mentioned by the Working Group and in interviews as a source of dissatisfaction with housing choices, even though some older housing has been renovated.

There are over 200 mobile homes that are older than 1980, and over 90 percent of these are owner-occupied. Many mobile homes that were installed prior to 1980 predate the HUD code, which means that they are likely in need of replacement.

Because housing age and condition and property neglect are a significant problem in Gallup, the City administers a "Clean and Lien" program to address and give notice to the property owner(s) for violations of any relevant city code ordinances regarding public nuisances or other violations. If property owners do not respond to a Code Enforcement notice, the City has the authority to abate violations of adopted property codes and place a lien on the property. Abatement includes actions such as boarding up windows, doors, and any other potential entry ways in vacant or abandoned properties, as well as removing weeds and trash. Out of the 459 final notices issued from 2012-2020, the City cleaned 393 properties. Neighborhoods throughout the city have been impacted by the neglect of these properties. The City and community support the revitalization of these properties.

Table 16. Tenure by Year Structure Built and Units in Structure, 2018

Total Occupied Housing Units: 7,233						
	Owner Occupied		Renter Occupied		Total	
		%		%		%
Total:	4,314		2,919		7,233	
1, detached or attached units	3,224	74.7%	1,189	40.7%	4,413	61.0%
2 to 4 units	52	1.2%	766	26.2%	818	11.3%
5 to 19 units	0	0.0%	610	20.9%	610	8.4%
20 to 49 units	0	0.0%	54	1.8%	54	0.7%
50 or more units	0	0.0%	122	4.2%	122	1.7%
Mobile home, boat, RV, van, etc.	1,038	24.1%	178	6.1%	1,216	16.8%
Built 2010 or Later:	163	3.8%	379	13.0%	542	7.5%
1, detached or attached units	96	58.9%	88	23.2%	184	33.9%
2 to 4 units	0	0.0%	115	30.3%	115	21.2%
5 to 19 units	0	0.0%	154	40.6%	154	28.4%
20 to 49 units	0	0.0%	0	0.0%	0	0.0%
50 or more units	0	0.0%	12	3.2%	12	2.2%
Mobile home, boat, RV, van, etc.	67	41.1%	10	2.6%	77	14.2%
Built 2000 to 2009:	506	11.7%	249	8.5%	755	10.4%
1, detached or attached	236	46.6%	29	11.6%	265	35.1%
2 to 4 units	0	0.0%	65	26.1%	65	8.6%
5 to 19 units	0	0.0%	127	51.0%	127	16.8%
20 to 49 units	0	0.0%	0	0.0%	0	0.0%
50 or more units	0	0.0%	7	2.8%	7	0.9%
Mobile home, boat, RV, van, etc.	270	53.4%	21	8.4%	291	38.5%
Built 1980 to 1999:	1,173	27.2%	692	23.7%	1865	25.8%
1, detached or attached	639	54.5%	255	36.8%	894	47.9%
2 to 4 units	38	3.2%	197	28.5%	235	12.6%
5 to 19 units	0	0.0%	77	11.1%	77	4.1%
20 to 49 units	0	0.0%	20	2.9%	20	1.1%
50 or more units	0	0.0%	15	2.2%	15	0.8%
Mobile home, boat, RV, van, etc.	496	42.3%	128	18.5%	624	33.5%
Built 1960 to 1979:	1,473	34.1%	916	31.4%	2389	33.0%
1, detached or attached	1,268	86.1%	340	37.1%	1608	67.3%
2 to 4 units	0	0.0%	283	30.9%	283	11.8%
5 to 19 units	0	0.0%	168	18.3%	168	7.0%
20 to 49 units	0	0.0%	34	3.7%	34	1.4%
50 or more units	0	0.0%	72	7.9%	72	3.0%
Mobile home, boat, RV, van, etc.	205	13.9%	19	2.1%	224	9.4%
Built 1940 to 1959:	736	17.1%	358	12.3%	1094	15.1%
1, detached or attached	736	100.0%	302	84.4%	1038	94.9%
2 to 4 units	0	0.0%	9	2.5%	9	0.8%
5 to 19 units	0	0.0%	37	10.3%	37	3.4%
20 to 49 units	0	0.0%	0	0.0%	0	0.0%
50 or more units	0	0.0%	10	2.8%	10	0.9%
Mobile home, boat, RV, van, etc.	0	0.0%	0	0.0%	0	0.0%
Built 1939 or earlier:	263	6.1%	325	11.1%	588	8.1%
1, detached or attached	249	94.7%	175	53.8%	424	72.1%
2 to 4 units	14	5.3%	97	29.8%	111	18.9%
5 to 19 units	0	0.0%	47	14.5%	47	8.0%
20 to 49 units	0	0.0%	0	0.0%	0	0.0%
50 or more units	0	0.0%	6	1.8%	6	1.0%
Mobile home, boat, RV, van, etc.	0	0.0%	0	0.0%	0	0.0%

Source: US Census, American Community Survey, 5-Year Estimates, 2014-2018

Current Market Conditions

New Construction

Since 2010, 124 new housing units have been built in Gallup. These include 69 single-family homes, nine manufactured homes placements, and the Hooghan Hozho apartments with 46 units. Over 75 percent of new homes were built by production builders, so that there is capacity to build at a subdivision scale.

Table 17. New Construction in Gallup

Housing Type	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Single-Family	17	2	7	9	4	4	10	10	4	2
Manufactured Homes		1	1	2	2	1		1	1	
Multi-Family				46						
Total	17	3	8	57	6	5	10	11	5	2

Housing for Sale and for Rent

In January 2020, there were 31 homes for sale and 28 homes for rent. Most homes for sale are priced for households with incomes of 80 percent of the area median income or higher. There are rentals available for households with incomes between 60 percent and 80 percent of the area median income, but almost nothing for low-income households or for higher income households.

Table 18. Housing for Rent and for Sale, January 2020

% AMI	Annual Income	Affordable Rent	Affordable Home Price	Homes for Rent in this Price Range	Homes for Sale in this Price Range	Pending Sales in this Price Range
30%	\$ 21,330	\$ 533	\$ 83,784	2	6	2
50%	\$ 23,900	\$ 598	\$ 94,809	0	1	0
60%	\$ 28,700	\$ 718	\$ 114,652	1	2	1
80%	\$ 38,250	\$ 956	\$ 152,135	20	6	6
100%	\$ 47,800	\$1,195	\$ 189,618	2	7	2
120%	\$ 57,400	\$1,435	\$ 227,100	1	3	0
>120%	> \$57,400	> \$1,435	> \$227,200	2	6	5

Sources: MLS, 1/23/2020; Craigslist; Sites Southwest Apartment Survey

According to the Gallup Housing Authority, there are more than 100 households on waiting lists for affordable apartments.

The information above does not include rooms for rent. The rooms in a shared unit range in price from \$750 to \$900 per month. Discussions with people who recently moved to Gallup indicate that renting rooms is often the best choice because of the lack of rental housing.

A review of individual current listings indicates that homes for sale and for rent that are affordable to low-income households are in poor condition, a concern that was confirmed through interviews and discussions with the Working Group. This is also consistent with findings from the Growth Management Master Plan in 2009 and in 2016.

Short-Term Housing

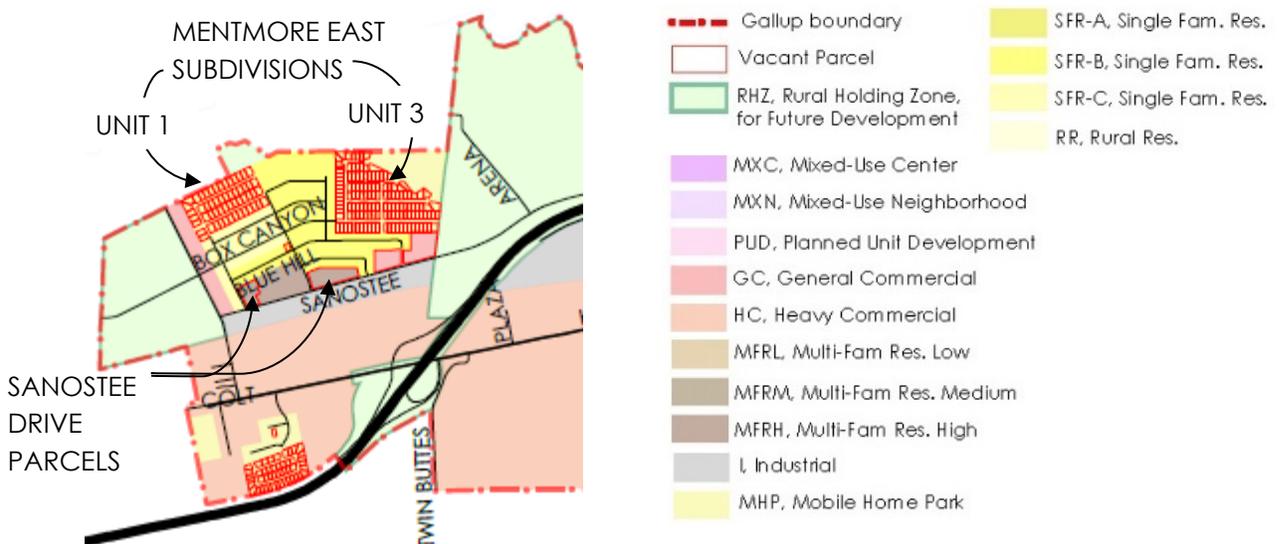
Teachers and visiting medical personnel typically work on contracts that may be for a year or a few years. These workers prefer to rent. Housing options for these employees include a room in a house, houses for rent, the employee housing provided by some employers, and the few available apartments, depending on income restrictions. Leases for longer than 30 days but less than a year would benefit these residents.

Current and Proposed/Planned Projects

Mentmore East Subdivision Units 1 & 3

On the westside of Gallup near Box Canyon Avenue there are two separate platted areas known as the Mentmore East Subdivision Units 1 & 3 as shown in Figure 8 below. These areas are zoned single-family and mobile home park, which were platted without infrastructure. The City is currently working with a developer who intends to build affordable market rate housing. Because the project will result in affordable housing, the City can assist in donating pipes and material for the necessary infrastructure to the site. Unit 1 is zoned as Single-Family Residential and Unit 3 is zoned as Mobile Home Park. These sites fall within an Opportunity Zone that encompasses Census Tract 35031943902, and as such, they have tax incentives.

Figure 8. Vacant Parcels in West Gallup



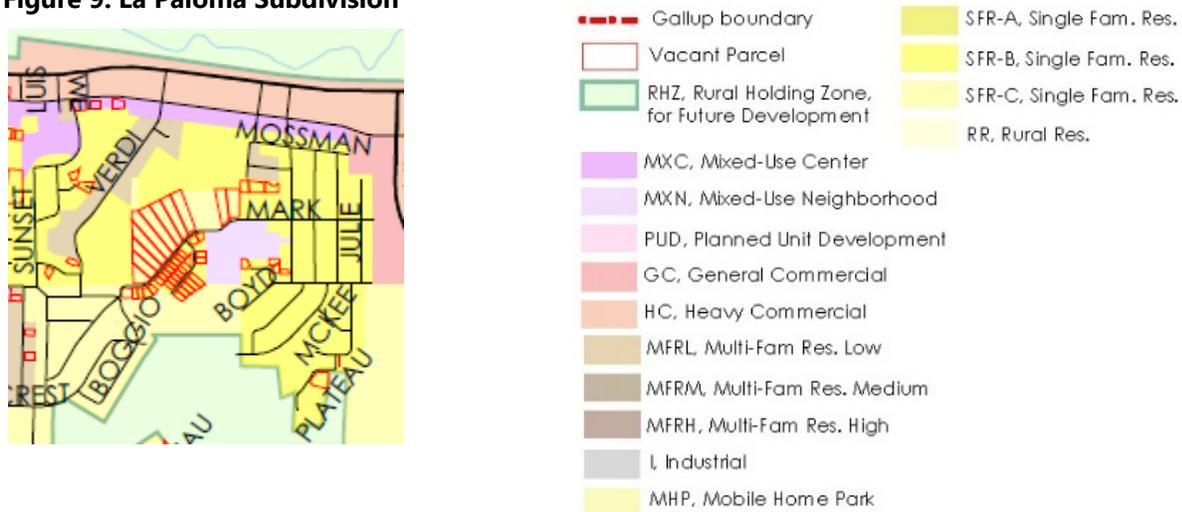
Sanostee Drive Parcels

There are two vacant lots fronting Sanostee Drive that are zoned for multi-family and are already served with necessary infrastructure (as shown in Figure 8 above). These sites also fall within the Opportunity Zone noted above and are eligible for tax incentives.

La Paloma Subdivision

This subdivision is being developed in two phases with close to 200 lots (see Figure 9). Although originally planned to be affordable housing, the topography and soils have made site development and construction too expensive to be affordable. The utilities were not included in the original platting, but water lines have now been installed for both phases. The development will include townhomes and single-family homes.

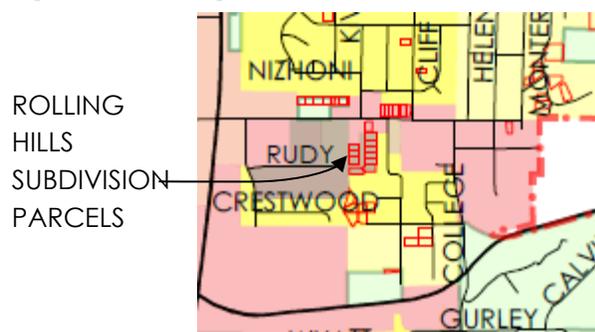
Figure 9. La Paloma Subdivision



Rolling Hills Subdivision Unit 2

The parcels south of Nizhoni Boulevard between the Genesis Retirement Home and Mariyana Avenue known as the Rolling Hills Subdivision Unit 2 were platted without infrastructure and are zoned multi-family and abut multi-family along Rudy Drive to the west and single-family to the east (see Figure 10). A developer was interested but the project fell through.

Figure 10. Rolling Hills Subdivision Unit 2

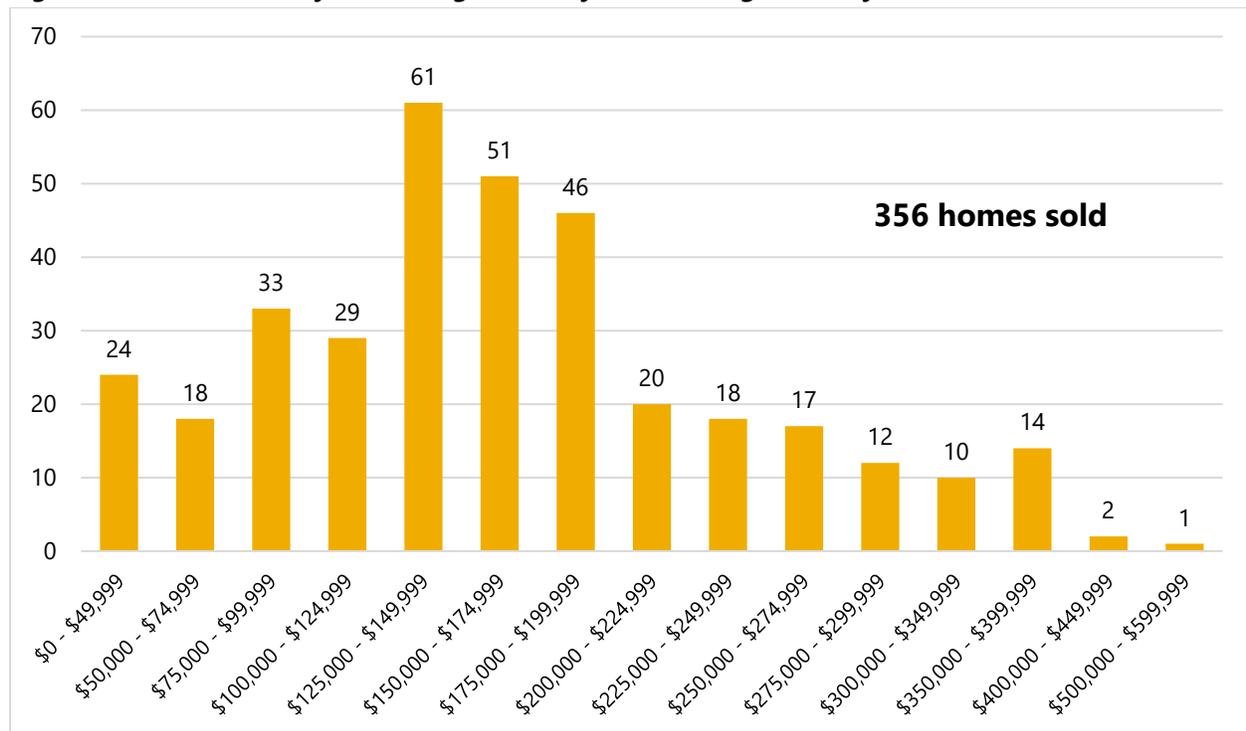


Housing Sales Trends

Characteristics of Home Sales

Information about home sales in Gallup was obtained through the local Multiple Listing Service. Of a total of 356 homes sold from January 2017 through January 2020, 17 percent were priced between \$125,000 and \$149,999. The average price was \$168,000, and the median price was \$156,000. The average number of days on the market was 133, driven largely by properties in poor condition or overpriced that were on the market for a year or more.

Figure 11. Homes Sold by Price Range, January 2017 through January 2020



Source: Gallup MLS, 2020

Total Housing Sold by Type

Eighty-six percent of homes sold have three or four bedrooms. A higher than average percentage of total listings with three or four bedrooms sold, and these units had a high ratio of sales price to list price. Smaller homes with one or two bedrooms were more affordable, but less likely to sell.

The market is dominated by conventional single-family homes, even though a visual inspection of Gallup neighborhoods indicates that there are a significant number of manufactured homes. As of April 2020, two homes for sale were manufactured homes.



Table 19. Home Sales by Number of Bedrooms, 2017-2020

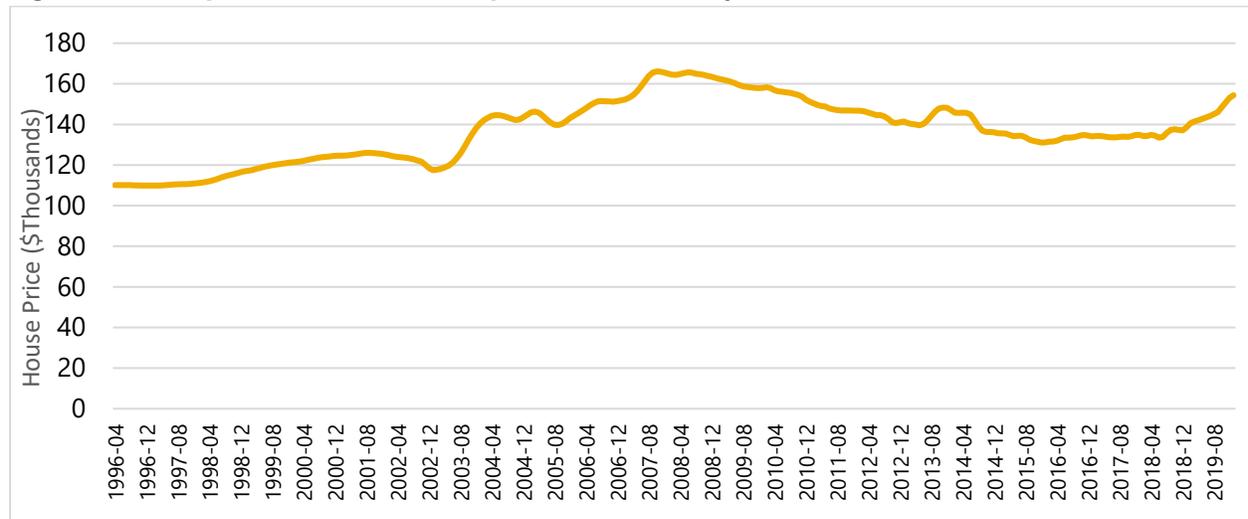
Bedrooms	Total Listed	Num Sold	% Sold	Avg List Price Sold	Avg Sale Price Sold	Sale Price/List Price Ratio
All	446	332	74.44%	\$174,338	\$168,644	96.73%
1	3	1	33.33%	\$48,900	\$44,000	89.98%
2	58	32	55.17%	\$81,956	\$76,801	93.71%
3	254	201	79.13%	\$166,313	\$160,864	96.72%
4	111	86	77.48%	\$221,282	\$215,042	97.18%
5+	20	12	60.00%	\$229,137	\$221,750	96.78%

Source: Gallup MLS, 2020

Sale Price Trends

Home prices in Gallup peaked in 2007 and declined following the 2008 recession. Since a low in early 2016, prices have increased, and current MLS data shows that sales and listing prices have reached the level of the 2016 peak.

Figure 12. Gallup House Price Trend, April 1996 to January 2020

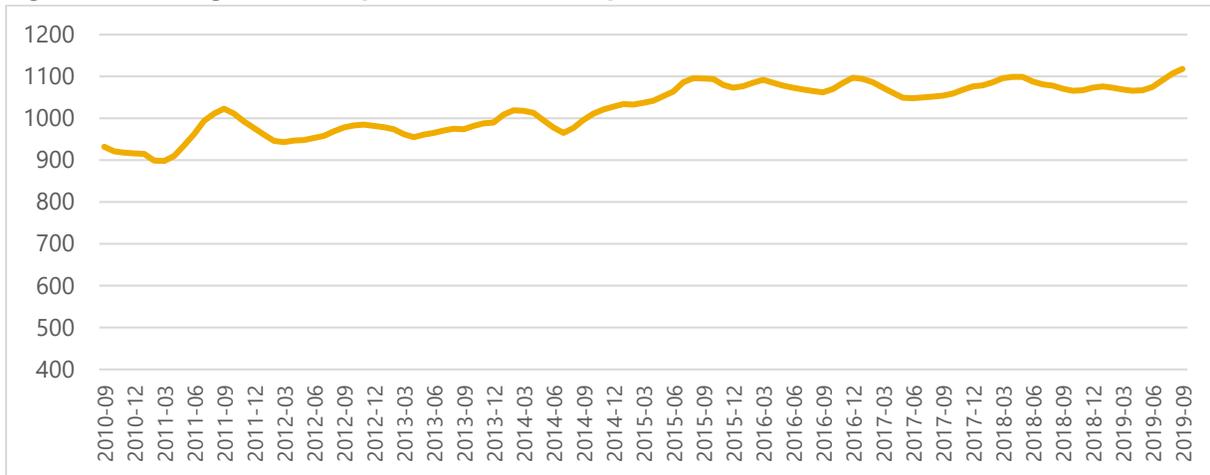


Source: Zillow Research, 2020

Rental Price Trends since 2010

Rental rates have historically been high relative to household incomes. According to Zillow Research, average rental rates have increased steadily over the past ten years, increasing from \$932 in September 2010 to \$1,118 in September 2019.

Figure 13. Average Rents, September 2010 to September 2019



Source: Zillow Research, 2020

Affordable Rental Complexes

Managers of 19 apartment complexes were contacted for information about number of units by type, current rents, occupancy and waiting lists. Information was obtained for 13 complexes. The inventory includes 1,158 units of which 635 are affordable. Surveys were completed for complexes with a total of 921 units, of which 557 are affordable. Affordable rental housing includes public housing, HUD and USDA financed properties, and low-income tax credit properties.

There were fifteen vacant units in market rate complexes, four vacancies in public housing units and one vacancy in other affordable complexes. The rents in market rate units range from \$750 per month to \$1,400. The one vacancy in the affordable housing is targeted to households at 30 percent of area median income. There are waiting lists of 105 families and 9 elderly or disabled people for public housing. There are 160 households on waiting lists for affordable housing, with over 60 households on the waiting lists for both two- and three-bedroom units. A summary of apartment survey results is shown in Table 20.

Table 20. Apartment Survey Summary

Type and Number of Bedrooms	Rent Range	Total Units	Vacant Units	Wait List
Public Housing				
1 BR	Rent based on Income; Minimum \$50; maximum determined by HUD FMR	29	0	49
2 BR		61	3	31
3 BR		118	1	17
4 BR		26	0	8
Total Family		234	4	105
Total Elderly/Disabled		13	0	9

Affordable Apartments

Housing Market Analysis

Type and Number of Bedrooms	Rent Range	Total Units	Vacant Units	Wait List
1 BR	\$25-845	168	1	6
2 BR	\$25-\$1,105	327	0	64
3 BR	\$25-\$1,300	124	0	60
4 BR	NA	0	0	0
Total*		619	1	160
Market Rate Apartments				
1 BR	\$750-\$1,400	27	1	0
2 BR	\$650-\$930	213	13	0
3 BR	\$950-\$1,020	53	1	0
4 BR	NA	0	0	0
Total		293	15	0

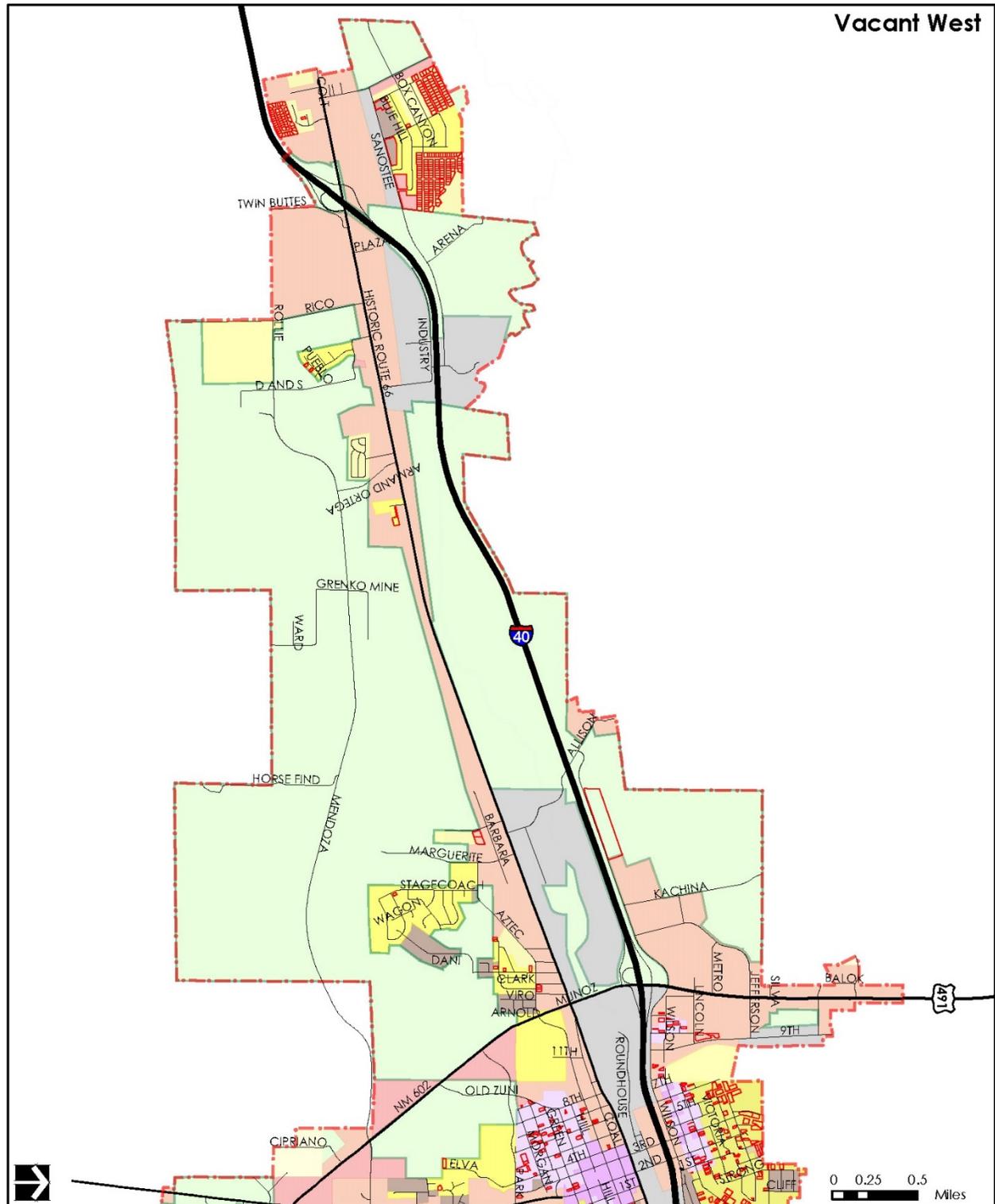
* Affordable wait list total includes 30 units not specified for number of bedrooms

Potential Development Sites

Figure 14 and Figure 15 show vacant parcels in Gallup. Vacant properties include primarily scattered lots or platted but undeveloped subdivisions. As described above, there is interest in building out undeveloped subdivisions, and vacant lots could be the foundation of a scattered site housing strategy that promotes infill.

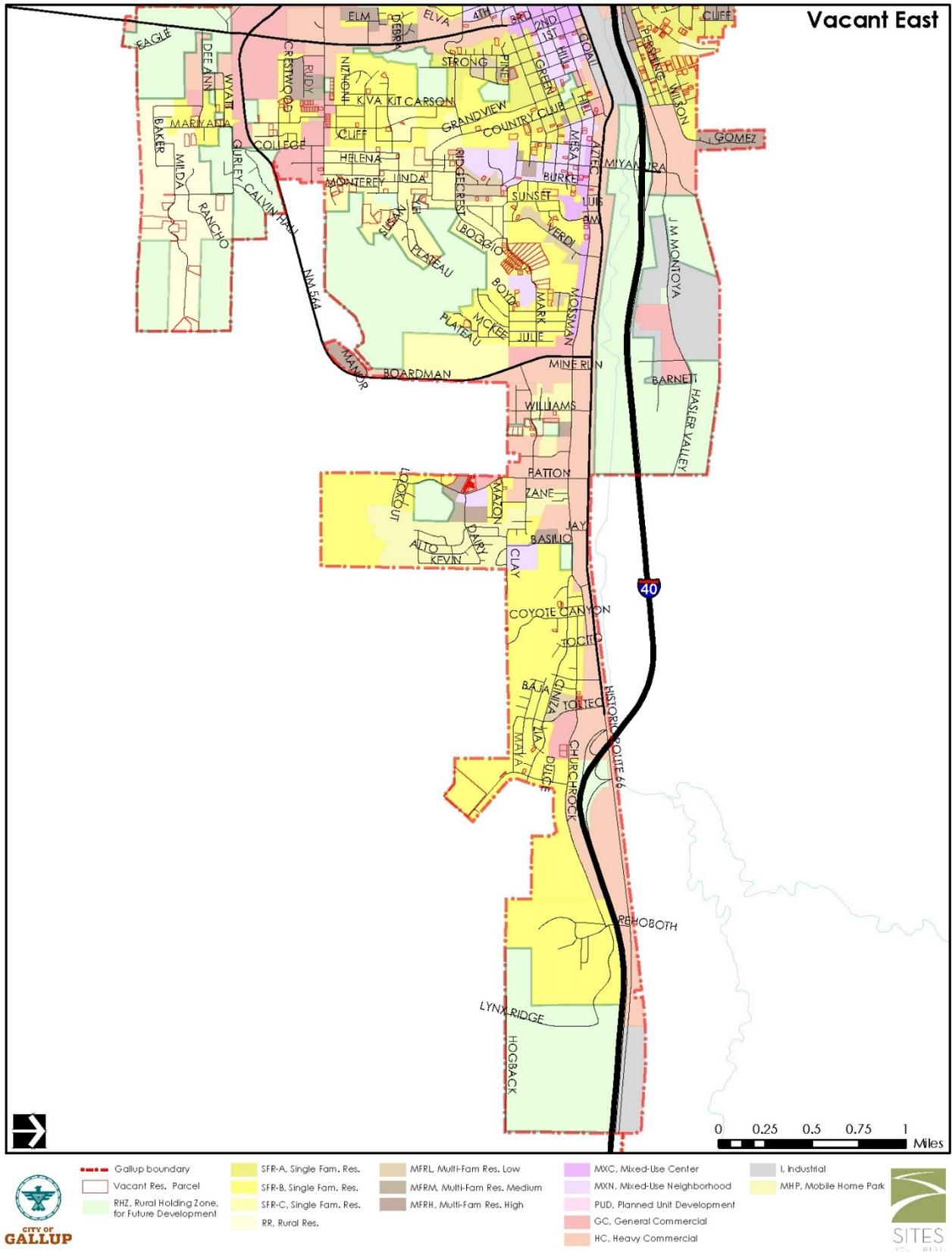
Properties zoned rural holding zone (RHZ) are larger tracts suitable for larger scale subdivision development.

Figure 14. Vacant Parcels, West Gallup



- | | | | | |
|---|-------------------------|-----------------------------|-------------------------------|-----------------------|
| Gallup boundary | SFR-A, Single Fam. Res. | MFRL, Multi-Fam Res. Low | MXC, Mixed-Use Center | I, Industrial |
| Vacant Parcel | SFR-B, Single Fam. Res. | MFRM, Multi-Fam Res. Medium | MXN, Mixed-Use Neighborhood | MHP, Mobile Home Park |
| RHZ, Rural Holding Zone, for Future Development | SFR-C, Single Fam. Res. | MFRH, Multi-Fam Res. High | PUD, Planned Unit Development | |
| | RR, Rural Res. | | GC, General Commercial | |
| | | | HC, Heavy Commercial | |

Figure 15. Vacant Parcels, East Gallup





4.0

HOUSING NEEDS ASSESSMENT

Data Sources

The housing needs assessment analyzes the demand for housing in Gallup. Information used to assess housing needs includes the profile in the previous chapter, current real estate information, real estate trends data, and primary data collected for this study. Primary data sources include:

- Community survey
- Employer survey
- Working Group meetings and interviews with employers, realtors, lenders, and service providers.

Housing need for homeownership was estimated using Census data and information from the community and employer surveys. Census data provided estimates of current residents by income level, and the surveys provided information about households that would consider moving if housing that better suits their needs were available in Gallup. Other considerations include the number of owner households that are paying more for housing than is desirable at their income level and the need for home rehabilitation based on the indicators of rehabilitation needs from the City's Clean and Lien Program.

Renter housing needs were estimated based on Census estimates of renter households by income level, indicators of housing problems, renter households that are paying more than is desirable for housing, and the survey results.

Housing Preferences

Community survey responses indicate the types of homes Gallup residents would prefer if they were to buy or rent a different home. Most people (74 percent) would prefer to buy a home, five percent would prefer to rent, and 21 percent would either buy or rent. The most common preference is for a three-bedroom, two bath single-family home, but there is interest in multiple housing types and sizes.

Nearly eighty percent of survey respondents live in the City of Gallup. Most of the remaining 20 percent live in communities north and south of Gallup.

The top three reasons that people would consider buying or renting a different home are to find a newer home, to be closer to work, and to live in a more rural setting, followed closely by a preference to live in Gallup. These responses indicate that potential buyers and renters include people who work in Gallup but commute from outside the community now. Most people who don't live in Gallup now list "can't find a suitable residence" or "can't afford to buy a home" as the first or second reason why they don't live in Gallup. Others list "can't afford to rent a home" Only three percent of respondents listed that they prefer another community or live with family elsewhere as the reason they don't live in Gallup.

Seventy percent of top preferences for housing type are a larger or smaller single-family home and a home with a "mother-in-law" type rental unit (known as an Accessory Dwelling Structure in the LDS).

Price is the most important factor in the decision about where to live. Other important factors are home size, home type, energy efficiency, and outdoor space.

Nearly half of respondents want a three-bedroom house, and 30 percent want four bedrooms, and 18 percent prefer two bedrooms. Most people (54 percent) want two bathrooms, but 18 percent want three.

Over half (56 percent) of respondents would consider a small lot of less than 5,000 square feet, and over half (52 percent) would consider a townhouse.

Approximately 23 percent of respondents pay from \$601 to \$900 for rent or a mortgage, and another 23 percent pay from \$901 to \$1,250. A few respondents pay more than \$1,500, and 18 percent pay less than \$600. Twelve percent of respondents have paid off their mortgage, and nine percent do not pay rent or a mortgage.

Households fall into the full array of income ranges for total household income, but seventy percent of respondents have incomes higher than \$50,000.

Homeownership

Unmet Demand for Homeownership

Households who are interested in homeownership include a portion of commuters who currently live elsewhere but would prefer to live in Gallup, renters in Gallup who can afford to buy a home, potential new hires of employers for whom lack of housing is a barrier to hiring and current owners who would consider moving. Households with annual incomes below \$20,000 are assumed to be renters.

Table 21 shows estimated annual demand for homeownership by people who would move if suitable housing were available immediate demand created by new hires by local employers. Demand is categorized by income level, and the maximum housing price based on the maximum monthly mortgage payment is shown in the table.

Annual demand was estimated based on the housing preferences indicated in the survey. People who would move include renters who would buy, new residents and commuters who would move to be closer to work and schools. People who are already living and/or working in Gallup and nearby communities have barriers to moving, including making the decision to move, saving for a down payment, finishing the lease term in a rental, and selling an existing home. As a result, only a portion of people who would consider moving will move in a given year.

Recognizing that relocation takes time, the estimates of the rate at which the City would capture commuters, new households, renters, and existing households buying a different home are assumed to be as outlined below. The distribution by income is based on the incomes of renters, homeowners, and commuters who responded that they would consider moving in the community survey.

- Annual capture of commuter households who would consider moving and are interested in buying. The assessment assumes that the total annual capture of commuters would be one percent of commuters. Based on the survey, 67 percent of the commuters responded to the survey and would move and would prefer to buy.
- Annual capture of local renters. The assessment assumes that 2.5 percent of all local renters would move annually, and based on the survey, 95 percent of those would prefer to buy. Renters with incomes below \$20,000 would continue to rent even if they prefer to buy.
- Annual demand to accommodate growth. The city grew approximately 1.9 percent per year between 2010 and 2018. If this continues, new housing would be needed to accommodate this growth. The analysis assumes that new residents would have a similar demographic profile to existing residents.
- Maximum affordable housing price assumes that the maximum monthly mortgage payment, including principal, interest, taxes and insurance, cannot exceed 30 percent the income at the top of the range. The maximum housing price based on the monthly payment was estimated using an online mortgage calculator, assuming a 30-year mortgage period and a current interest rate of 3.9 percent.

Table 21. Annual Estimated Demand for Homeownership

Income Range	Renters Who Would Buy	Housing to Accommodate Growth	Commuters who would move	Total Owner Households	Maximum Housing Price	Maximum Monthly Mortgage Payment
Under \$20,000	NA	NA	NA	0	NA	NA
\$20,000-\$34,999	11	4	13	27	\$185,000	\$875
\$35,000-\$49,999	11	2	13	21	\$265,000	\$,250
\$50,000-\$74,999	20	4	15	29	\$396,000	\$1,875
\$75,000-\$99,999	9	2	12	17	\$400,000+	\$2,500
\$100,000+	9	4	2	14	\$400,000+	\$2,500+
Total	65	32	58	127		

Estimate of Unmet Need			
Income Range	# Owner Households	Less Available Market Units for Sale	Unmet Need
Under \$20,000	0	6	NA
\$20,000-\$34,999	27	9	18
\$35,000-\$49,999	21	13	8
\$50,000-\$74,999	29	10	19
\$75,000-\$99,999	17	3	14
\$100,000+	14	3	11
Total	127	44	83

Access to Home Purchase Financing

A review of home mortgage lending in McKinley County indicates which households have access to home financing and which households may need assistance through home buyer education and/or financial assistance.

The Home Mortgage Disclosure Act (HMDA) requires mortgage lenders to report information about loan applications and the outcome of these applications. These data are reported by county. From 2016 to 2018, 2,536 mortgage loan applications were processed in McKinley County. This does not include loan applications in 2018 where the purpose was for cash out refinancing, other purpose or not applicable. Of the rest of the loan applications, 1,614 were for home purchases.

Key findings of the review of mortgage loan applications for owner-occupied primary residences are that while denial rates have decreased in recent years, Native American applicants are the most likely to be denied, and mortgage loan applications for manufactured homes are three times as likely to be denied as applications for site-built housing. Debt to income ratio and poor credit history are the most common primary reason for denial.

Table 22. Home Mortgage Loans by Purpose

	2016	2017	2018
Home purchase	508	584	522
Home improvement	105	96	29
Refinancing	324	266	102
Total	937	946	653

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

The primary concern in assessing fair housing is for homes that are owner-occupied as a principal dwelling. A total of 1,528 applications were for an owner-occupied home as a principal dwelling.

Table 23. Occupancy Status for Home Purchase Loan Applications

	2016	2017	2018
Owner-occupied as a principal dwelling	482	563	483
Not owner-occupied as a principal dwelling	25	17	39
Not applicable	1	4	-
Total Applications	508	584	522

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

The denial rate for home purchases by owner occupants has decreased since 2016, from 38.2 percent to 27.3 percent.

Table 24. Action Taken on Loan Applications

	2016	2017	2018
Loan originated	163	182	187
Application approved but not accepted	8	18	7
Application denied by financial institution	184	181	132
Application withdrawn by applicant	33	44	43
File closed for incompleteness	64	77	64
Loan purchased by the institution	30	61	49
Preapproval request denied	0	0	1
Total	482	563	483
Denial Rate	38.2%	32.1%	27.3%

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

The reason for loan denials was missing for most applications in all years. For applications for which the reason for denial was reported, credit history and debt-to-income ratio are the most reported primary reason for denial. These reasons point to the need for homebuyer education and assistance with improving credit.

Table 25. Reasons for Loan Denials

Primary Reason for Denial	2016	2017	2018
Debt-to-income ratio	5	2	36
Employment history	2	2	1
Credit history	5	3	47
Collateral	2	8	17
Insufficient cash (down payment, closing costs)	2	0	1
Unverifiable information	1	1	17
Credit application incomplete	0	4	10
Mortgage insurance denied	0	1	0
Other	1	2	4
Not Reported/Not denied	464	540	350
Total	482	563	483

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

The overall mortgage loan denial rate is 27.3 percent, but the rate varies from 93 percent for applicants with annual incomes below \$20,000 to 15 percent for applicants with incomes of \$100,000 or more. Denial rates are highest for applicants with incomes below \$20,000. Denial rates decrease in most cases as incomes rise.

Table 26. Application Denials by Income Range, 2018

Income Range	Total Applications	Applications Denied by Financial Institution	Denial Rate
Under \$20,000	14	13	92.9%
\$20,000-\$24,999	16	11	68.8%
\$25,000-\$34,999	46	20	43.5%
\$35,000-\$49,999	81	20	24.7%
\$50,000-\$74,999	133	32	24.1%
\$75,000-\$99,999	78	20	25.6%
\$100,000 or more	78	12	15.4%
Not reported	37	4	10.8%
Total	483	132	27.3%

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

Mortgage loan applications for purchasing manufactured homes are nearly three times more likely to be denied than loan applications for site-built homes. This could be due to the lower income levels of the applicants for manufactured housing.

Table 27. Action Taken by Housing Type, 2018

	Site-Built	Manufactured	Total
Loan Originated	138	49	187
Application approved but not accepted	1	6	7
Application denied	43	89	132
Application withdrawn by applicant	36	7	43
File closed for incompleteness	6	58	64
Purchased loan	46	3	49
Preapproval request denied	1		1
Total	271	212	483
Denial Rate	15.9%	42.0%	27.3%

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

Native American applicants are more likely to experience loan denials than any other racial or ethnic group, other than Native Hawaiian/Pacific Islander, a group with only two loan applications. Hispanic, Asian and African American applicants experience loan denial rates similar to the county average. White, non-Hispanic applicants have the lowest denial rate, at 13.6 percent.

Table 28. Action Taken by Race and Ethnicity, 2018

Action Taken	Hispanic or Latino	American Indian or Alaska Native	Asian	Black or African American	Native Hawaiian or Other Pacific Islander	White	Race Not Available	Joint	Total
Loan Originated	29	58	7	5		66	13	9	187
Application approved but not accepted	1	4		1		1			7
Application denied	20	81	4	2	1	14	10		132
Application withdrawn by applicant	11	10	1		1	14	4	2	43
File closed for incompleteness	8	48	1			2	2	3	64
Purchased loan	4	1				6	37	1	49
Preapproval request denied	0		1						1
Total	73	202	14	8	2	103	66	15	483
Denial Rate	27.4%	40.1%	28.6%	25.0%	50.0%	13.6%	15.2%	0.0%	27.3%
Percentage of Applications	15.1%	41.8%	2.9%	1.7%	0.4%	21.3%	13.7%	3.1%	100.0%

Source: Federal Financial Institutions Examination Council, Public Home Mortgage Disclosure Act Data

Needs of Low-Income Homeowners

There are more than 600 homeowners in Gallup with incomes below \$20,000 per year, and a significant percentage of homeowners with incomes below \$35,000 pay more than 30 percent of their incomes for housing. Twelve percent of all families that own their own home have incomes below poverty level. The number of low-income homeowners coupled with an aging housing stock point to the need for home

maintenance, repair, and weatherization assistance to allow these homeowners to remain in their homes while maintaining the quality of Gallup’s housing stock.

Rental Housing

The estimated need for rental housing can be met through new housing construction and through financial assistance to cost burdened renters. The greatest need is for housing that is affordable to households with incomes below \$20,000. Since many of these households live in Gallup, but have housing problems or are cost burdened, affordability could be achieved through either new construction or rent vouchers.

Additional needs include affordable options for cost burdened homeowners who may want to rent and new housing to accommodate growth. Annual need for new housing to accommodate growth is approximately 40 units of affordable and workforce housing and approximately 30 market rate units. New apartments would be built as larger complexes rather than incrementally, so this need could be met by 200 units of affordable housing and 150 units of market rate housing over five years.

Table 29. Estimated Need for Rental Housing

Background Data					
# of Renter Households in Gallup (2018 Estimate)	2,919				
# of Cost Burdened Renter Households	1,159				
# of Renter Households with housing problems	50				
# of Cost Burdened Low Income Senior Homeowners	500				
# Housing to accommodate growth	70 per year				
Total Need					
Income Range	Cost Burdened Renter Households	Renter Households with Housing Problems	Cost Burdened Senior Homeowners	Housing to Accommodate Growth	Maximum Affordable Rent
Under \$20,000	975	50	200	32	\$500
\$20,000-\$34,999	118			9	\$875
\$35,000-\$49,999	66			6	\$1,250
\$50,000-\$74,999				10	\$1,875
\$75,000-\$99,999				4	\$2,500
\$100,000+				9	\$2,500+
Total	1,159	50	200	70	

Needs Analysis Estimate for Affordable and Market Rate Long-Term Rental Housing				
Income Range	# Renter Households	Less Planned Rental Units	Less Available Rental Units	Unmet Need
Under \$20,000	1,257	-	5	1,252
\$20,000-\$34,999	127	-	28	99
\$35,000-\$49,999	72	-	11	61
\$50,000-\$74,999	10	-	1	9
\$75,000-\$99,999	4	-		4
\$100,000+	9	-	1	8
Total	1,479	-	46	1,433

Local Housing Resources

There are various local housing resources that provide shelter in the region.

The **Gallup Housing Authority** provides public housing through Section 8 Housing Choice Vouchers (HCV), and public housing programs. It currently offers eight public housing communities with 234 units for families and senior/disabled households. There is currently a wait list for this housing. The Gallup Housing Authority offers a variety of services to its residents, including assistance to higher wage earners to move out of public housing and into their own homes.

The **Saint Joseph Food & Shelter** is a local non-profit dedicated to providing overnight shelter for men and women, breakfast and dinner for those who stay in shelters, and used clothing distribution.

NA Nizhoozhi Center Inc. (NCI) provides a drug treatment program through outpatient care, residential short-term treatment, and residential long-term treatment. In conjunction with the City of Gallup, NCI participates in the program, Preventing Alcohol-Related Deaths (PARD)–Gallup. The shelter capacity is 90 beds- 65 for males and 25 for females.

Battered Families Inc. provides emergency shelter from domestic violence, non-residential services, legal advocacy, support groups, a batterer intervention program, and community outreach. Battered Families employs between 10 to 29 full time employees. There are 23 beds provided and it is wheelchair accessible. The maximum length of stay is 90 days.

Catholic Charities of Gallup provide emergency-assistance with past due rent or utilities, food vouchers, diapers, formula, a drop in breakfast every weekday morning, free income tax preparation, transient relief services, and a thrift store. Catholic Charities of Gallup employs between 10 to 29 full time employees.

Southwest Indian Foundation provides new home construction for low-income Native American families located on the Navajo reservation. To date, they have built about 280 houses for very low-income people.

Housing Needs Assessment

They also assist with rent, utilities, gas and food vouchers, emergency lodging, transportation services and clothing donations.

Habitat for Humanity in Gallup provides low-cost homes for qualified people with a high standard for energy and water conservation. The goal of the organization in Gallup is to complete at least one house within every 3-year period. Currently, they assist 1 or 2 families per year. They must turn away between 9-18 families every year. They avoid waiting lists as they would be too numerous and accept people with poor credit which helps the housing choices for Gallup clients.

The **Navajo Partnership for Housing** provides housing construction, financial education, and mortgage lending that is specifically provided on the Navajo Reservation and in the City of Gallup. Floor plans are available on their website.

GGEDC offers the **Greater Gallup Industrial Workforce Program** (GGIWP), which provides construction training and helps build homes.

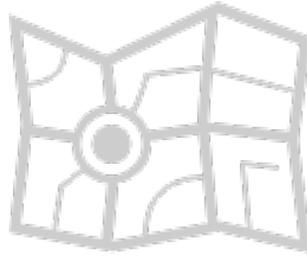
Wells Fargo's **NeighborhoodLIFT** program is available statewide to assist new homeowners with financial tools and follow-up with their mortgage. It is part of the mortgage application, but not utilized in Gallup.

Villa Guadalupe provides a nursing home, hospice, and assisted living for the elderly poor. The facility provides 39 senior living and assisted living units.

Finally, the **Supportive Housing Coalition (SHC)**, based in Albuquerque but serving McKinley County, provides rental assistance to people with behavioral health disorders who are experiencing homelessness, service coordination, and affordable and permanent housing communities. Through new construction, property acquisition, rehabilitation, and the administration of tenant based rental assistance vouchers, SHC has grown to encompass 700 units of housing. The organization owns, manages, and/or provides supportive services for seven affordable multi-family properties consisting of 349 units that are utilized for affordable and permanent supportive housing in New Mexico.

Through its **Community Housing Program**, SHC administers over 400 tenant-based rental assistance vouchers, using a Housing First model, for formerly homeless individuals with behavioral health issues, including substance abuse and severe mental illness, and for at-risk youth who are transitioning out of foster care.

More specifically, in Gallup, the Coalition manages **Chuska Apartments**. This is a housing tax credit project that combines mixed-income households, supportive housing, and sustainable green design elements. Chuska Apartments combines ten permanent supportive housing units for chronically homeless families and 20 permanent affordable housing units for families at or below 60 percent of the area median income. Chuska Apartments includes one-story residential buildings with a mixture of two- and three-bedroom apartments. For more details on each program, please reference Appendix E.



5.0 LAND USE & POLICY RECOMMENDATIONS

Land Development Standards

The City of Gallup updated its Land Development Standards (LDS) in 2018, which includes zoning regulations, design standards, and subdivision regulations for the municipality. These standards were updated following the Growth Management Master Plan, which was adopted in 2016 and incorporated the recommendations made in that plan. The LDS has six residential districts and two mixed-use districts that allow housing as described below. See Table 30 for the requirements of each district allowing housing. See Figures 14 and 15 for the location of each district.

Table 30. Requirements of Districts Allowing Residential Uses, 2018

District	Maximum Height (in feet)	Minimum Lot Size by Sub-District or Housing Type	Minimum Setbacks in feet (Front/Side/Side Street/Rear)
Rural Residential (RR)	26	Single-Family = 1-acre	25/15/15/30
Single-Family Residential (SFR)	26	SFR-A = 3,000 sq ft	10/5/10/15*
	26	SFR-B = 6,000 sq ft	20/5/10/20*
	26	SFR-C = 9,000 sq ft	25/8/15/25*
Multi-Family Residential Low (MFRL)	26	Single-Family/Duplex = 6,000 sq ft	20/5/10/20
	26	Townhouse = 2,000 sq ft	15/5/10/15
Multi-Family Residential Medium (MFRM)	38	Townhouse = 2,000 sq ft	15/5/10/15
	38	Multi-Family = 10,000 sq ft	15/5/10/15
Multi-Family Residential High (MFRH)	62	Multi-Family = 15,000 sq ft	15/5/15
Mobile Home Park (MHP)	26	Mobile Home = 4,000 sq ft	10/10/10
Mixed-Use Neighborhood (MXN)	38	2,000 sq ft	5/5/15**
Mixed-Use Center (MXC)	62	N/A	0/0/15***

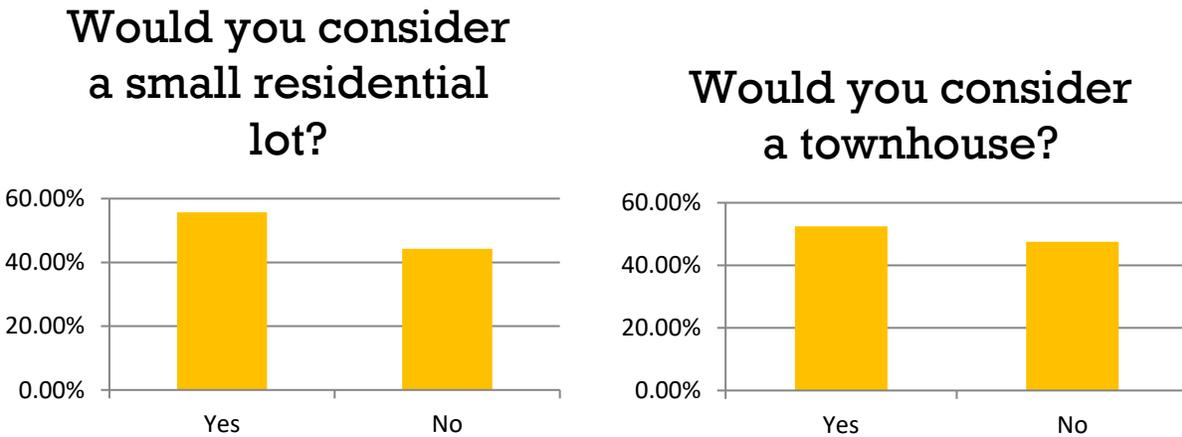
*Refer to the LDS for exceptions to these minimums; **MXN has a maximum front setback of 15 ft; ***MXC has maximum front setback of 10 ft and side setback of 5 ft.

- **Rural Residential (RR).** This is the least dense residential district meant to protect natural resources and heritage lands. Only 1 principal dwelling structure and 1 accessory dwelling structure (also known as an “in-law unit”) are allowed on a minimum 1-acre lot with a minimum width of 100 feet.
- **Single-Family Residential (SFR).** There are three sub-districts, SFR-A, SFR-B, and SFR-C in this district, which have varying minimum lot requirements of 3,000 square feet, 6,000 square feet, and 9,000 square feet, respectively to reflect the character of Gallup’s existing neighborhoods. Many districts allowing residential uses are zoned SFR. Developers of new subdivisions can choose the type of SFR to designate. It is recommended they chose SFR-A to accommodate more parcels between 3,000 and 6,000 square feet (which is a demand described on the following page) and build homes at more affordable prices. Like Rural Residential, this district allows 1 principal dwelling structure and 1 accessory dwelling structure (“in-law unit”) on a parcel; this allows in-law units in single-family neighborhoods which is a progressive tool making it easier to provide housing for seniors or singles who do not need an entire single-family home. However, accessory dwellings cannot be RVs or mobile homes regardless of the district.
- **Multi-Family Residential Low (MFRL).** This district allows multiple housing types, including single-family homes, duplexes, and townhouses (on subdivided lots) while maintaining low-density. The minimum lot size for single-family homes/duplexes is 6,000 square feet; the minimum lot for townhouses is 2,000 square feet. This district offers flexibility while maintaining the character of single-family neighborhoods, yet very little in the city is zoned as such and even fewer vacant lots remain available for development. It is recommended that the City look at more sites that might be appropriate to be rezoned as multi-family.
- **Multi-Family Residential Medium (MFRM).** This district allows for more dense townhomes and multi-family housing types with a maximum of three floors. There are even fewer areas in Gallup with this designation and there are very few vacant parcels in this zone.
- **Multi-Family Residential High (MFRH).** This is the highest density residential zone that encourages multi-family housing with up to five floors. There are pockets of this zone scattered throughout Gallup, but there are very few vacant parcels that are zoned for the development of high-density housing.
- **Mobile Home Park (MHP).** This district accommodates mobile homes and ensures they meet minimum design standards. There is a notable amount of land in the city designated as MHP, which leaves less land for higher density, mixed-use neighborhoods that accommodate housing and amenities. Although the LDS requires site permits for mobile homes, it does not require building permits, which could be encouraging their use over other new types of housing. Mobile homes are not permitted in any district of the city other than MHP. Mobile home parks are primarily built out and many are aging. It is recommended that property owners of dilapidated parks consider applying for a zoning change on their property or consider selling it to a developer so it can be redeveloped as quality multi-family dwellings if feasible given the surrounding neighborhood; redevelopment can increase the property owner’s equity and improve the land value of the area.
- **Mixed-Use Neighborhood (MXN).** This district is the lower density of the city’s two mixed-use districts and allows for the following types of residential: single-family and duplexes (with one accessory unit), town homes, and multi-family housing with a height restriction of 38 feet. The areas zoned MXN are concentrated near Downtown on either side of I-40. There are a fair number of vacant parcels scattered throughout this zone that have the potential of being redeveloped.
- **Mixed-Use Center (MXC).** This district is intended to attract the highest densities and activity as a city center. Heights are allowed up to 62 feet and multiple principal dwelling structures on each lot.

Downtown Gallup and along East Aztec Avenue from South Ford Drive to Boardman Drive are zoned MXC and have fewer than a dozen small, vacant parcels that could potentially be redeveloped. Commercial properties may also present an opportunity for mixed-use redevelopment or adaptive reuse. The City's Downtown MRA plan identifies properties that would be appropriate for mixed-use redevelopment. The City uses the Historic Buildings Section of the International Existing Building Code, which accommodates renovations of historic property to include adaptive reuse, such as residential uses on the second floor or above.

Given that more than half of survey respondents who would consider living on a small residential lot of 5,000 square feet or less (1/8-acre) or in a townhouse, it would seem that the City should reassess the amount of land in Gallup that allows smaller parcels and/or townhouse development. Respondents also said they want large homes with garages: 47 percent want 3 bedrooms, 30 percent want 4 bedrooms, and 54 percent want 2 parking spaces/garage.

Figure 16. Survey Responses to Lot Size and Townhouses



Rural Holding Zone

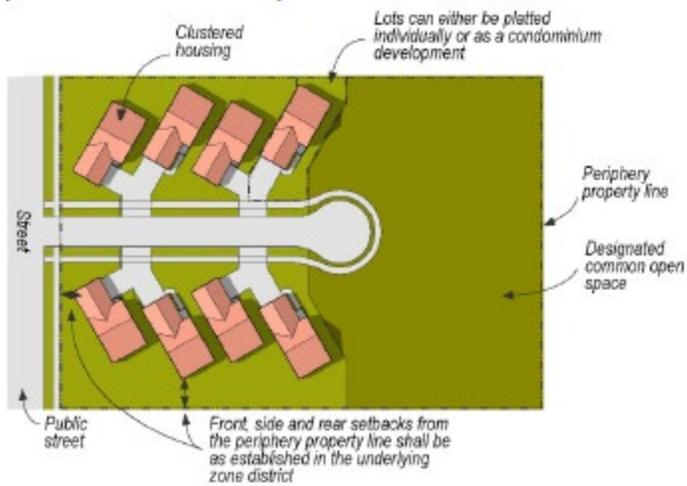
There is a district called Rural Holding Zone (RHZ) which is currently undeveloped and requires rezoning to the appropriate district depending on the type of development. Given the large amount of land zoned RHZ, it has the most potential for significant new housing development as shown in Figures 14 and 15. The Land Development Standards specifies that if public utilities and services are supplied to an RHZ parcel, it is eligible for a zoning amendment.

Cluster Development and Co-Housing Development

The recent update to the LDS allows for new housing types called Cluster Development housing or Co-housing Development in RR, SFR, MFRL and MFRM and MXN. Cluster Development is built with common open space and Co-housing has a common indoor space for cooking and gathering.

Cluster Development must have a minimum lot size of 5 acres and 30 percent of the gross area must be preserved as common open space. Cluster Development can be comprised of single-family, two-family, or townhouse dwellings that are individually platted or established as condominiums. Cluster Development is permitted to less lot area and setbacks with the condition that there is no increase in the number of lots permitted under a conventional subdivision in a given district and the reduced land area is devoted to open space. The City has not received any applications for such housing types, yet, but they could meet a specific housing need, however these housing types offer solutions to meet Gallup's housing demands.

Figure 17. Cluster Development



Co-housing must be on a minimum of 1-acre lots; its dwelling units must be 1,000 square feet or less and established as condominiums.

Figure 18. Co-Housing Development



Downtown Overlay District

The Downtown Overlay (DO) district intends to ensure that development and major renovations in downtown Gallup preserves the urban form and identity of downtown. The standards apply to residential, mixed-use, and non-residential structures. The DO district does not have a minimum lot area but requires lots to be a minimum of 30 feet wide and 100 feet length. To maintain the downtown street frontage, there is not a minimum front setback, but there is a maximum setback of 10 feet. This area requires no side setbacks and a minimum rear setback of 10 feet. The overlay gives priority to residential, retail, and other commercial uses. The Downtown Overlay requires expansions and renovations to adhere to requirements if they expand more than 25 percent or if improvements are more than \$450,000 they are required to pay up to 12 percent of the project budget to meet the landscaping and site standards required in the Overlay unless the property is on the National Historic Register.

Character Protection Overlay District

Areas within the older neighborhoods of Gallup have a distinctive character, which are protected by the Character Protection Overlay (CPO) district. No minimum lot areas are required, and the minimum lot width depends on the average of the adjacent lots' or opposing lots' widths. The front setback range is also determined by the adjacent four lots. Residential development is required to conform with the existing residential in building height, scale, size, orientation, and architecture.

Planned Unit Development (PUD)

Between 2016 and 2018, the City eliminated their Planned Mixed Use Zone as recommended in the Growth Management Master Plan and replaced it with a revised Planned Unit Development district to make the process more streamlined and provide more flexibility to applicants. Any parcel can be rezoned as a PUD district if the PUD is considered to improve the site in ways that conventional zoning could not, and it upholds the goals of the Growth Management Master Plan. A PUD Development Plan must be prepared, and it is required to go through the rezoning process outlined below (section 10-5-B-d-i. of the LDS) for approval. There are currently no properties zoned PUD although the City encourages this zone.

Subdivision Regulations

Subdivision regulations are included in the Land Development Standards. They ensure the proper utilities and infrastructure are included when land is subdivided and developed. In the past, new subdivisions were platted without provision of such infrastructure and remain unbuilt. The process of applying for a subdivision is detailed and explains the requirements including land suitability, grading, buffers, and protection of community assets.

Rezoning and Text Amendment Processes

The City can amend the zoning map or the LDS text for several reasons specified in section 10-5-B-d-i of the LDS. The following two reasons are most relevant to the provision of more housing:

Land Use & Policy Recommendations

- “Due to changing circumstances of land use in the area, the proposed district would be better suited to the area than the existing district.”
- “The social, economic or environmental interests of the public good would be better served by the proposed district than the existing one.”

Before rezoning or text amendments can be adopted, the Planning and Zoning Commission must *“Propose changes and amendments to the text of the Land Development Standards for adoption by the City Council.”* Any changes require public notice and public hearings.

Rezoning Process

Zoning map changes can be recommended by City Council, the Planning and Zoning Commission, or the owner of the property.

Although City Council or the Planning and Zoning Commission can amend zoning, amendments have always been at the request of the property owner. There have been requests to redevelop the shutdown motels into affordable housing. Motels are allowed in commercial districts, but multi-family is not. The City cannot change zoning on one particular lot since that is considered spot zoning. But it is recommended that the City make a text amendment to allow multi-family as a conditional use in General Commercial districts.

Text Amendment Process

Anyone can recommend changes to text, however comprehensive changes to the LDS must be recommended by City Council: *“All recommendations for approval of any application for amendment to the text of this section or amendments to the official zoning map or the City master plan shall require the affirmative vote of four (4) members of the Planning and Zoning Commission.”*



6.0

GOALS, POLICIES, & OBJECTIVES

Increase Housing Choice and Availability

Current Conditions

- There is a housing shortage in general. Few units are available for sale or for rent.
- New residents who have recently accepted employment offers find that it is difficult to find rental housing, and rents are higher than many workers can afford.
- A significant percentage of the local workforce accepts jobs in Gallup on a term or temporary basis. This includes teachers and medical personnel who have contracts for one or a few years. Some large employers provide housing, but most do not. It is common for these workers to rent rooms rather than their own apartment or house due to availability.
- People can't move up or down because of the lack of inventory and range of choices.
- Entry level professionals and service workers need housing affordable to them. Very little is available for workforce housing.
- Choices for higher wage earners are limited. There is a need for more market rate housing, both rental housing and housing for sale.
- Temporary workers, such as visiting nurses, short-term medical staff and teachers, need higher quality rental options.
- Middle density housing like townhouses and duplexes are an option for affordability. Gallup needs good models of these housing types.

Objectives

The City's recently updated LDS has a number of pro-housing policies that will help meet the demand, while maintaining the character of existing neighborhoods, like allowing accessory dwelling structures (known as in-law units) in the single-family districts and having a range of minimum lot sizes depending

on each single-family sub-district. The City can help promote new housing by making housing options known by:

- Recommending developers of new subdivisions zoned for single-family chose SFR-A to accommodate more parcels between 3,000 and 6,000 square feet to enable them to build homes at more affordable prices.
- Recommending that property owners of dilapidated mobile home parks consider applying for a zoning change on their property so it can be redeveloped as quality multi-family dwellings, if feasible given the surrounding neighborhood.
- Encouraging developers to consider cluster development or co-housing development in RR, SFR, MFRL and MFRM and MXN districts.
- Encouraging property owners to put property in older neighborhoods to productive use, including infill development in the Character Protection Overlay district, the Downtown Overlay district, and the Downtown MRA plan area.
- Encouraging PUD districts.

The City can consider making some changes to the LDS to address housing shortages:

- Amend text to allow multi-family as a conditional use in General Commercial districts.
- Look at more sites that could be appropriate for multi-family, especially medium density as described earlier as the Missing Middle Housing Types. These types of housing are more affordable to young people, seniors, and the workforce.
-

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

Current Conditions

- Housing stock is old and in poor condition. Landlords have no incentive to invest in maintenance or rehabilitation. Owner modifications can be poor quality.
- Vacant, abandoned homes are prevalent in many older neighborhoods.

Objectives

The City of Gallup is already following and addressing the vacant and abandoned property throughout the city in a more comprehensive way than most cities in New Mexico. However, the City does not have the capacity or interest in becoming responsible for all the vacant and abandoned buildings. There are local resources, including non-profits who have an interest in improving housing options.

To encourage the rehabilitation or redevelopment of vacant and abandoned property that provides residents with more housing options and improves the overall health and look of the community, the City could consider taking any of the following steps.

1. Develop a comprehensive strategy:
 - Convene a Housing Taskforce with government entities, including McKinley County, lawyers and title professionals to assess the local and state laws regarding abandoned

property, tax foreclosure statues, and the feasibility of developing a land bank for abandoned property such that they can be returned to productive use.

- Consider taking part in a Center for Community Progress training that helps communities address vacant and abandoned properties and get them back into productive use.
- Update laws at state and local levels to address vacant and abandoned property. Reassess and establish fees/fines for property owners not in compliance that makes it less desirable for property owners to do nothing.
- In the interim, initiate a citywide cleanup and consider hiring residents to clean up blight.

2. Develop a systematic process to assess and return homes to productive use:

- Make an abandoned property list.
- Prioritize funding for new City staff code enforcement positions.
- Identify property owners and hold them accountable. For example, continue to give 30 days to clean up their abandoned/unmaintained properties and register vacant property. If they do not, impose fines.
- Register all vacant/abandoned buildings.
- Charge the property owners of such properties fees until property is brought to code. Specify that collection of these fees is combined with annual taxes if not paid and they become maintenance liens requiring fees be paid before sale of property is final.
- Make the rehabilitation and maintenance process clear and understandable to the public through a campaign and webpage that provides property owners with assistance to maintain, sell, or buy properties.
- From this point on in the process, the decisions made in the comprehensive strategy will determine whether the City pursues the land banking option or choses to work with a non-profit housing developer or community development corporation.
- Market and sell buildings once they have been foreclosed; work with community stakeholders to identify priority sites.
- Leverage private and public funding for properties beyond repair to assist with demolition or deconstruction costs. Deconstruction is a more sustainable form of demolition that allows materials to be recycled and sold, which provides income to owners and jobs for locals.
- Establish a greenlining fund to help prospective homebuyers get mortgage loans.

3. The City of Gallup could encourage McKinley County on the following steps:

- The County Treasurer's Office currently aids property owners struggling to pay taxes through an installment payment plan. The County can make residents more aware of this assistance.

4. The County can begin foreclosure on properties that have not had property taxes paid for three years so they can be available for rehabilitation or demolition (if beyond repair) and can be put back into productive use. Build capacity of local non-profit housing developer or community development corporation:

- Once the steps above are completed and abandoned property is foreclosed, a housing developer can begin to bring properties into productive use.
- Identify properties with buildings beyond repair for demolition and new construction of affordable housing for multiple income levels.

- Work with a local non-profit such as Habitat for Humanity that can renovate units for sale to low- and moderate-income families.
 - Identify properties with buildings that can be restored as rental properties.
 - Build capacity for this entity to work with rental property owners to bring buildings up to livable conditions and improve the quality of the rental market.
5. Request use of CDBG funds for housing projects that benefit distressed neighborhoods.
- The State of New Mexico allocates its CDBG funding for non-entitlement communities for capital improvements, infrastructure and planning. There are also funds for housing and economic development that benefit low- and moderate-income households. Projects that help stabilize and upgrade low- and moderate-income neighborhoods should be considered for CDBG funding. The City can work with Northwest New Mexico COG and the New Mexico Department of Finance and Administration (DFA) to develop a successful project and funding request. DFA coordinates the administration of some housing projects through MFA, so MFA could be part of the project development.

Remove Barriers to New Housing Construction

Current Barriers

- Construction costs are high. The rate of construction does not allow for economies of scale.
- Soils and topography are difficult.
- There are local builders, but there are no local architects and there are limited skilled tradespeople, such as electricians, plumbers, etc. Often developers bring in their own tradesmen.
- Infrastructure upgrades are needed to support new development.

Objectives

The City can address several challenges facing construction of new housing, including the lack of skilled tradespeople and the number of platted parcels without infrastructure:

- The City can reassess its ability to vacate a plat and revise City ordinances so it can become a partner in providing infrastructure on parcels.
- The City could assist with infrastructure improvements, including public assistance to help the private sector fund infrastructure through a public improvement district, special assessment district or bond funding. Infrastructure projects to support growth could be funded through the City's capital improvements bond program. Privately financed infrastructure improvements could be built through a special assessment district, in the case of a platted subdivision, or through a public improvement district. In each of these cases, the cost of infrastructure improvements is paid overtime by assessments on the properties within the districts. Public improvement districts are appropriate for large developments because of the costs associated with setting up and managing a district.
- The City can promote trades training and certification through the GGEDC's Building Trades in the Community program and work with UNM-Gallup's Construction Technology program to increase and improve the quality of trades in the area.
- Gallup is within an Opportunity Zone west of US 491/State Highway 602. The tract includes the Gallup Energy Logistics Park and involves improvements to County roads. Workforce or affordable

housing are considered as groundwork for business growth. The City can leverage the Opportunity Zone tax incentives to address the community's need for affordable housing. There is a toolkit available to help municipalities throughout the state utilize the tax incentives to meet their community's needs.²

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Maximize Coordination of Local Entities and Resources

Local Entities and Resources

- There is vacant land that could be developed. Land owned by the City or other public entities could be an incentive for affordable and workforce housing developers.
- Schools and hospitals could participate in housing projects that serve their employees. Some of these institutions already provide some employee housing.

Objectives

Vacant land owned by public entities and large companies can be targeted for new housing sites.

Increase Homeownership Opportunities for Gallup Residents

Current Conditions

- While the denial rate for home mortgage loans has decreased over the past three years, over 100 mortgage loan applications in McKinley County were denied in 2018. Most denials were because of current debt or poor credit.
- Some Public Housing residents have employment opportunities that make their incomes too high to qualify for public housing. These residents are potential homeowners.

Objectives

1. Increase participation in homebuyer education available in Gallup.
 - Navajo Partnership for Housing provides home buyer classes and is a member of NeighborWorks America, a national non-profit that provides financial support, technical assistance, and training for the organization. The organization is also an approved Counseling Organization. The City of Gallup can help make residents aware of this service.
 - Support the efforts of the Gallup Housing Authority to create homeownership opportunities for higher income public housing residents. HUD's Section 32

² https://governanceproject.org/wp-content/uploads/2019/07/TGP_Toolkit.pdf

Goals, Policies, & Objectives

- Homeownership Program allows Public Housing Authorities to assist public housing families to purchase homes through the Public Housing Capital Fund.
- Work with local non-profit organizations to rehabilitate existing homes that can be sold to moderate income buyers.
 - A community development corporation or non-profit could offer homeownership assistance for low-income or poor credit individual a rent-to-own option where tenants can rent an affordable property and move into a homeownership/mortgage loan approval track after completing a 2-year rental period.
2. Promote awareness of home buyer assistance that is available to Gallup residents through existing programs.
- MFA and USDA have several programs that are geared to first time home buyers. Assistance includes low-interest loans and down payment assistance. These programs are described in Appendix D. Funding Sources.

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Housing Rehabilitation		
Initiate acquisition of vacant and abandoned properties and implement a scattered site program in collaboration with Habitat for Humanity	4	10
Complete rehabilitation for low-income homeowners	10	50
Increase capacity of the clean and lien program	30	150
Implement a proactive program to acquire and rehab foreclosed and abandoned properties	2	10
Provide rehab and maintenance assistance to enable cost burdened seniors to remain in their homes	5	25
Homeownership		
Increase participation in homebuyer education to increase successful home mortgage loan applications	100	500
Work with the Gallup Housing Authority to enable high income public housing residents to purchase homes	12	60
Increase production of market rate housing through new subdivision development and infill	35	175
Develop affordable homeownership opportunities for entry level workforce—up 50% to 100% of AMI	25	125
Rental and special needs housing		
New affordable rental housing units built over 5 years	N/A	250
Rehabilitation of existing affordable rental housing	N/A	120
New affordable, accessible rental housing for seniors	N/A	50
Supportive housing units/services included above	N/A	15
Market rate rental housing	N/A	80
New rent subsidies for people with special needs	10	50
Regulatory changes		Timeframe
Develop a vacant and abandoned building strategy to assess and return homes to productive use		2021
Adopt a vacant building ordinance and registration process		2021
Streamline regulatory review for affordable housing		2021
Capacity building		
Increase code enforcement capacity		2020
Form a Housing Taskforce		2020
Develop an abandoned properties list		Ongoing
Support local efforts to increase participation in UNM-Gallup construction technology programs		Ongoing
Collaborate with local non-profits to build capacity to assist with vacant and abandoned properties		Ongoing
Sponsor at least one educational event per year to link housing resources with potential homebuyers		Ongoing
Promote the existing housing resource guide for residents		2021
Funding and in-kind support		
Increase infrastructure assistance for affordable housing		Ongoing
Work with local institutions that are interested in participating in workforce housing projects		Ongoing

Goals, Policies, & Objectives

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APPENDICES

Appendix A. Working Group Summaries

HOUSING NEEDS ANALYSIS

Housing Working Group

Kickoff Meeting

2-4 pm
January 16, 2020

Meeting Notes

Meeting Attendees

CB Strain, Planning and Development Director with City of Gallup
Nikki Lee, Planning Specialist with City of Gallup
Stan Henderson, Public Works Director with City of Gallup
Phyllis Taylor, Principal Planner with Sites Southwest
Rosie Dudley, Senior Planner with Sites Southwest
Amparo Usrey, Gallup Board of Realtors
Jason Valentine, Coldwell Banker and High Desert Realty
Bruce Armstrong, Economic Development Manager with Greater Gallup EDC
Marc DePauli, DePauli Engineering (represented City of Gallup Water/Wastewater)
Brandon Howe, NWNM Council of Government
Martin O'Malley, General Manager of Gallup Land Partners
Scott Sullivan, Development Director of Gallup Land Partners
Rollin Wood, Executive Director of NPH and CEO of Clearwater Country (a subsidiary of NPH) 5013c

Overview

Phyllis Taylor Sites Southwest introduced herself and asked all participants to introduce themselves. She then described the study's scope of work, schedule, and role of the working group. Following her presentation, she asked working group members to think about current housing issues and provided the following questions to spark the discussion:

- What are the top housing needs in Gallup?
- Why aren't these needs being met?
- What resources are available locally?
- What needs to happen as a result of this plan for you to consider it a success?

Discussion

- Critical affordable housing shortage. 39 houses are listed. Typically, we'd have 155 or 125 homes on the market. 18 percent less on the market.
- People used to move out of their homes sooner. Waiting to move because there isn't enough inventory. People can't move up or downsize due to lack of inventory.
- People are in better equity position (can put more than 20 percent down).

Appendices

- There is no new development currently.
- Most housing was built in 1958. Less than 10 percent was built since 2000. Average age is 1970.
- The rental market demand far exceeds the supply. Landlords don't do anything to fix their places because they can rent to a long list of people. We lose qualified teachers and professionals because there are no quality places to live.
- If you have a decent income, the rent is too high. No open apartments for professionals.
- Places don't allow pets.
- Some are asking for \$1,500-1,800 rent per month. Some of these are just converted garages and basements.
- There is not a wide range of available housing—people of various incomes are living in motels and the higher cost suites, because there is not housing—full range of price points.
- Functional obsolescence of the inventory. People try to add a room without any spatial considerations or how it should work. Much of the inventory isn't functional. Realtors have purchased thermal cameras to see what's in the walls (windows covered over without insulation) to see how bad the renovations have been.
- Professionals who move here must settle due to time crunch and lack of choice.
- Nationwide trend of homebuilders just now building less luxury homes to meet the demand at the middle market.
- The lifespan of the structure is important. We don't want to build tomorrow's slums.
- It can be easier to find a house to buy than it can take to rent a nice place.
- Teachers and nurses will have the most information about the rentals.
- ReMax helps with rentals. Property managers at all the broker offices.
- A physician assistant lives in a travel trailer. Build a nice trailer park so people can park trailers. Afraid to invest here in case they can't stay or sell it at a profit so want a temporary option.
- NPH is a 501c3 and is interested in investing but there is a lack of quality data. Have met with IHS but can't give their data so banks won't support it. Ready to go with an MOU but we need the data that bankers can sign off on.
- We can get a lot of information through the community survey's commuting population. Survey will be open mid-February through mid-March.
- Infrastructure is antiquated and non-existent. Some areas need water and sewer lines. We have areas in Stagecoach with a sewer line meant to serve it, but there is no interest in developing there. The areas where people want to live don't have utilities. Lateral lines would need to be added in any of the desirable locations. We could build 40 homes along Stagecoach, but it's not considered attractive.
- Need to develop commercial on the west end so it's more desirable to live there. A community shopping center with a grocery or Walmart as anchor tenant takes 20 acres.
- Construction costs in this town are very high. Soils and topography play a role because the rock and excavation make it difficult to put in utilities. Gallup soils are bad and worse. It drives up the cost. We have clays, shales, and rock. Impacts roads and drainage. Where alluvium materials were deposited near airport it's easier. It costs 25 percent more to build here. The soil is blamed. And proximity to quality aggregate for concrete. The cost of materials is also higher if purchased locally. It is cheaper to buy materials outside of Gallup, so we need to buy elsewhere to be able to save on the materials and make it affordable to build and buy. The cost to build is \$180/foot; we can't afford that. It's not the price point for people who need homes. Roads and streets cost \$1000/foot right now. Without stimulus housing will not come in. The incentive isn't there. Contractors will not lower profit margin. Landowners are the same. The cost of infrastructure is too high so scares off development. City is not able to subsidize. NM has anti-donation rules. If it's not meeting affordable housing guidelines, it can't be subsidized.

- We had a platted subdivision in 1975, but no infrastructure was included (no roads, utilities, sewer or water). It would not have been allowed now. Hadden Estate owns it. Developer was interested but went to Clovis and Hobbs instead and is developing 300 homes there. They have the economic development. Right now, we don't have an economic impact that would excite a builder to build here. We need an economic push.
- The City of Gallup has to bond for improvements. The towns that require impact fees are the places that have the best growth because they can control it better. You can use the fees to bond against. But you need a certain volume of construction to make impact fees worthwhile. Must do a capital improvement plan to specify what money will be spent on. Fees can only be used for major infrastructure, not the local streets and utility lines.
- The number of vacant or abandoned homes that need to be rehabilitated is off-putting. It's the first step to attract new investment.
- There are no architects and not enough licensed contractors. Can't get an electrician or plumber.
- More money towards code enforcement. MEP inspectors are at the state level, and there are not enough statewide.
- Had an informal conversation with Superintendent of Schools after the Impact-Aid funding lawsuit. There was been a long-term battle. Wants to use the money to pay for housing. Could fill 200-300 apartments with teachers.
- There's a ton of land (GLP). Even without GLP there is a ton of vacant land, some infill lots, and vacant housing.
- The City will provide the pipe for infill development. The developer will have to install the utility lines.
- Need to take advantage of existing housing and rehab. An REIT could help fix up and sell homes. The City would make money; the trust would make money; the community would look better; and all would benefit. Want a public improvement district for housing in the Downtown.
- Launch is a company working to make public improvement districts easier at the state level. Working with the legislature. Martin can get us contacts.
- The MRA can contribute, but Gallup's mostly includes commercial property. The business improvement district is not making money since property values have dropped.
- We have some companies interested in locating here because don't have to pay people as much. So that affects what type of housing to provide.
- We need to consider the demographics and what people are looking for, such as plots that allow for horses, chickens, and a trailer. We need multigenerational housing. Gallup is a unique place that can't be modeled after other communities in NM.
- Need for public education around housing, how to maintain a home.
- Jason has a monthly letter that comes that educates buyers and sellers. It's the job of realtors to educate sellers on what will sell and what can increase/decrease the value of the home.
- Quality of the education available is a factor.
- Affordable housing has low favorability across the county. The plan should be clear when we are talking about workforce housing, not public housing. Affordable housing is not the same as low-income housing.
- Need attention to this definition because workforce housing is used and needed by so many young professionals.
- Some current residents of low-income housing won't take jobs with higher pay that will make them ineligible for low-income housing. They need affordable move-up housing.
- Mixed-income apartments (Hooghan Hozho) is income-based; the highest income allowed is at or below 115 percent of AMI (allowed for 13 of the 46 units). It accommodates a mix of incomes—60 percent to 115 percent of AMI).

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- GLP develops in 17 states/areas and this is the only place that doesn't charge an impact fee. At some point the City and developer needs to start it so the City can have resources. Impact fees can only be spent on major streets, sewer plants, etc. If current level of service is low, the City would have to improve the service before you can improve the level with impact fee funds.
- State grants fund the capital improvements program with general fund matches. Maxed out of GO and revenue bonds.
- CDFI and 501c3 has funders that specialize in working with low- to moderate-income homebuyers.
- What about community land trusts? They can be good for affordable housing; people buy the long-term lease and can sell after they can afford more but required to keep it affordable.
- We need a wide range of home prices. Some in the \$150-\$250,000 range. Also, lower prices so people can afford it. Transloading jobs are paying \$18/hour and starting in March there will be 175 trucks coming in and out. The teacher issue—recruiting heavily from the Philippines and they are sharing housing since there is not a lot of choice and may be seeking to pay less so they can save money.
- Service industry housing.
- Need to start at the workforce level—allowing housing to be affordable for service workers. Phase the growth.
- The local banks don't provide enough information to homebuyers on the process (systemic problem), so homebuyers don't know what is available to them or borrowing options.
- Mortgage funding options:
 - All of Gallup qualifies for USDA 502 program. The VA loans are not being taken advantage of.
 - CDFI funding
- The Census vacancy data will show more information about vacancy status. Usually what is available to rent or buy is a fraction of all vacant housing. Look at Zillow and Realtor.com to see their rental rates and get a better sense of vacancy rates. And we'll look at the City's code violations of homes that have been red tagged. We'll look to see what's available for rent.
- 30 percent of population is senior or approaching retirement age. Looking to leave since medical care isn't great.
- Beehive is a memory elderly care assisted living facility.
- The developmental disability waiver laws indicate housing needs to be integrated into the community so people with disabilities are living in single-family districts. Probably 15-20 homes in the community with four to five residents in each.

Other Stakeholders

We discussed including the following representatives in the stakeholder focus groups:

- School District
- Hospital
- Wells Fargo (NeighborhoodLIFT program which provides down payment assistance to families for 120 AMI).
- Pinnacle (wants to lend more for mortgages, but homeowners don't know about it)
- Landlords

Actions

We identified the following action items:

- *Identify specific landlords/rental properties for stakeholder interviews. (Underway)*

- *Get MLS data from Jason Valentine for past 3 years and cost for new construction per square foot. (This task has been completed.)*
- Ask Martin O'Malley (Gallup Land Partners) to share contact information for "LAUNCH" regarding public improvement districts.
- Ask Rollin Wood (Navajo Partnership for Housing) if can share Wells Fargo's contact information regarding the neighborhood lift program and NPH's townhouse costs/sq ft.
- Ask Marc DePauli (DePauli Engineering) to send development costs per square foot (including infrastructure costs).
- *Look into potential impact fees.*
- *Look into financing of community land trusts.*

Next Steps

We discussed the next steps in the Housing Analysis:

- Working Group—Initial findings and discussion
- Stakeholder interviews or focus groups
- Community Survey
- Employer Survey



HOUSING NEEDS ANALYSIS

Housing Working Group

Virtual Meeting

10-11:30 am

March 27, 2020

Meeting Notes

Meeting Attendees

CB Strain, City Planning & Development
Nikki Lee, City Planning & Development
Maryann Ustick, City Manager
JM DeYoung, Assistant City Manager
Stanley Henderson, City Public Works
Dennis Romero, City Water/Wastewater
Patty Lundstrom, GGEDC
Bruce Armstrong, GGEDC
Brandon Howe, NWNMCOG
Martin O'Malley, GLP
Kristina Acothley, GLP
Valerie Espinosa, GLP
Jason Valentine, Coldwell Banker High Desert Realty
Rollin Wood, Navajo Partnership for Housing
Amparo Usrey, Realtor's Association
Phyllis Taylor, Sites Southwest
Rosemary Dudley, Sites Southwest

Overview

CB Strain welcomed everyone to the call. Nikki Lee asked for a roll call. Rosie Dudley of Sites Southwest outlined the meeting's agenda and where we are in the process and reminded working group members of the study's scope and goals. She then presented the findings from the community and employer surveys (see presentation attached). Following her summary, Phyllis Taylor of Sites Southwest presented the latest housing and economic data from the US Census, MLS, Zillow, Craigslist, and the NM Department of Workforce Solutions. Then she asked working group members to weigh in with their comments and questions.

Discussion

The following questions and points were discussed:

- Is there a mechanism to look at long-term Airbnb rentals? Medical professionals rent Airbnb properties month to month as an alternative to long term rentals. CB Strain responded that the City added a new use of short-term rentals in its new Land Development Standards (LDS), but these only apply to rentals of 30 days or less, not longer-term stays. They are trying to track these uses for compliance with the City code but do not have many registered.
- What about housing on Navajo land? Chapters surrounding Gallup have issued homesite leases to tribal members from other chapters. Is there a way to find out if this is a result of people who can't find a place to live in Gallup? They may not have responded to the survey. Nikki responded that some individuals have other options and are looking to buy homes outside of Gallup. Homesite leases may be related to that. Phyllis will follow up on that question since the idea of housing on tribal land came up in interviews. NHA and the Southwest Indian Foundation may be good information sources.
- People can't afford to buy in Gallup. The housing cost burden for households with incomes below \$20,000 is the biggest problem. If we get new housing of all types, this will relieve rental rates. It would be good to move people into affordable homeownership. This will balance out the need and the inventory and will open options, forcing landlords to invest in their properties and lower rents to a reasonable amount, from \$1,200 to \$900, say.
- There is a tremendous opportunity to take advantage of low-interest rehabilitation loans as a community so we can improve vacant and abandoned buildings. Should let people know of what options there are (loan availability) to get homes up and operational. Nikki suggested talking with Rollin Wood about this.
- Is there an agency that can take on a scattered site approach? Habitat for Humanity is a potential partner in housing rehab and new infill housing. They have capacity for more than one or two homes per year if they had the property.
- The Navajo Partnership for Housing is a 501c3 and is an eligible buyer for a Section 170 bargain sale. There are tax incentives to the seller to sell to a nonprofit.
- What amount of Gallup properties are vacant? The City has several properties with Code Enforcement action for repair or condemnation/demolition. It also has a clean and lien program that uses City funds to clean up weeds, trash, and debris and board up unsecured properties if the property owner fails to do so within a given time frame. The City spends \$60,000 to \$90,000 on this pre year. The number of cases is in the high 20's or more.
- Regarding demolition, the cost of a teardown is high, primarily because of asbestos removal and abatement. The cost is about \$30,000 for a 1,200-square foot home, which is a burden for the City to take on. Financing options to pay for demolitions and rehabs should be researched.
- Higher densities are allowed in the new LDS. Cluster housing and co-housing are new allowed housing types. The Downtown Overlay District encourages mixed-use, commercial and residential.
- The Downtown Historic District has designated structures and infill guidelines. This should be referenced in the housing study. Downtown is mostly commercial buildings and does not include single family homes. Regarding homes in the historic district, the City LDS have provisions for making infill easier, but building and fire codes make rehab costly. However, the downtown district is mostly commercial.
- Is there data on people who are paying more than 30 percent of their incomes for housing? Phyllis can report on 30 percent and 35 percent from the Census and will look at the survey results to see how much more than 35 percent.
- Is there a way to know what higher income households are looking for? Sites Southwest will look at survey results.

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- Why does the MLS data show an adequate supply of housing—more than what is selling if it is hard to find housing? Jason responded that in his experience, homes in good condition sell quickly. Numbers are skewed by houses in poor condition that are on the market for a really long time and listed year after year. Sites Southwest will look at MLS data to analyze days on the market. We can cross reference each year to identify duplicate properties.
- How long can properties stay vacant before in violation? What have other cities done to address vacant housing? Sites Southwest has been researching this because it is an issue for so many communities in New Mexico and across the country. Last year, Albuquerque hired a firm to analyze their options in addressing abandoned, particularly land banking. One of the recommendations from that study is to change state laws regarding liens and foreclosure rights. Sites Southwest will continue to research and make recommendations that can help Gallup. CB responded that condemnation ordinances are addressed at the state level. The State gives municipalities the authority to condemn. Gallup uses state boilerplate, but there is no time frame for condemning a property. The City looks at the greatest danger to the public, but vacant buildings fall apart over time. It is the personal responsibility of the owners to maintain and repair buildings.
- Regarding rehab in general, Gallup is not an entitlement community for CDBG funding, which is how most cities provide rehab low-or no-interest loans and grants. Gallup gets small cities funding through the state. This program does not allow for rehab.
- Look into Escalante Power Plan closure and school closures.
- Teachers are an example of employees who come in on one-year contracts and then leave because housing is not available. School closures due to COVID-19 will impact rentals.
- COVID-19 is making this a very uncertain time.
- Johnny Gonzales at the EDC can provide more information on skilled trades.

Actions

We identified the following action items:

- Follow up on residential development on tribal land.
- Provide more detail on cost burdened households.
- Look at survey results regarding cost burden and market rate housing preferences.
- Review MLS data and analyze for truer picture of days on the market and inventory.
- Complete review of what cities are doing regarding vacant and abandoned properties.
- Contact Johnny Gonzales at the EDC regarding skilled trades.

Next Steps

- Working Group—preliminary recommendations
- Continuation of stakeholder interviews
- Rough draft for MFA and staff review

HOUSING NEEDS ANALYSIS

Housing Working Group

Virtual Meeting

3:00-4 pm

May 27, 2020

Meeting Notes

Meeting Attendees

CB Strain, City Planning & Development

Nikki Lee, City Planning & Development

Dennis Romero, City Water/Wastewater

Patty Lundstrom, GGEDC

Bruce Armstrong, GGEDC

Brandon Howe, NWNMCOG

Martin O'Malley, GLP

Rollin Wood, Navajo Partnership for Housing

Phyllis Taylor, Sites Southwest

Rosemary Dudley, Sites Southwest

Overview

CB Strain welcomed everyone to the call. Nikki Lee asked for a roll call. Phyllis Taylor of Sites Southwest presented a summary of the plan recommendations.

Nikki Lee told the group that the project is on track for a June 9th approval by the City Council and is on target to meet its June 30th deadline.

Working group members then weighed in with their comments and questions.

Discussion

The following questions and points were discussed:

- GGEDC's Greater Gallup Industrial Workforce Program should be included as a resource. This is an employer-led 10-week program that is designed to give residents hands on training and then placement in an internship, pre-apprenticeship program or long-term job. This program could help meet the need for construction trades workers in Gallup. Bruce will send information to Nikki.
- Housing is related to economic development and community development is part of that. As part of the solution for seniors who are having trouble staying in place, Bruce asked that casitas or mother in law units be addressed as part of the "missing middle" and should be included in the report.
- The plan mentions the dilapidated housing and mobile home parks. Bruce Armstrong noted these during our site visit at the beginning of the project. The language in the plan is to encourage

Appendices

these to be cleaned up, demolished or rehabbed. Is there stronger language that could be used to set the elimination of these blighted properties in the report?

- CB Strain noted that the mobile home parks were large tracts that were not subdivided, but if decommissioned they could be subdivided to accommodate single lots for single-family development or larger lots for multi-family. This makes them a good option for redevelopment. The mobile home parks are closing down as they become too expensive for owners to maintain. CB then spoke about how the City has condemned dilapidated homes in the past and donated them to Habitat for Humanity. Right now, the City's budget for continuing this is unknown with the current COVID-19 pandemic.
- Bruce asked for examples of co-housing and cluster housing. He was not familiar with that housing type. Nikki and CB responded that co-housing and cluster housing were new to the City of Gallup Land Development Standards. Nikki displayed the two images from the new LDS to the Working Group and asked the consultants to include as examples in the final report. She listed districts where these uses are allowed. She has also asked that the report show these two new housing type definitions.
- Rosie Dudley mentioned that accessory units are allowed in several districts in the code.
- Bruce noted that there were a number of resources out there for housing. Is there a common location for information about all of these resources? Could this information be put on a website? Phyllis Taylor answered that the recommendation is to have a brochure or central location where the public could access information about local resources. The Housing Summit could also be a place where this information would be available.
- Bruce asked if and how the City should move to implementation. Could a standing Housing Task Force be one of the outcomes of the June 9th City Council meeting?

Actions

We identified the following action items:

- Working group members will get comments to Nikki by Friday, May 29.
- The final draft for City Council will be submitted on June 2 for public review and inclusion in the Council packets.

Next Steps

- June 9 virtual public hearing before City Council. The meeting will be at 6 pm and will be a Facebook live stream on the City of Gallup's Facebook page: <https://www.facebook.com/CityOfGallup/>

Appendix B. Stakeholder Interviews

The plan was informed by stakeholder interviews with representatives of the following entities. Interview responses are not included to protect privacy.

- Gallup McKinley County Schools
- Habitat for Humanity-Gallup
- Murphy Builders
- Pinnacle Bank
- Presbyterian Medical Services
- Gallup Housing Authority
- Rehoboth Christian School
- Rehoboth McKinley Christian Health Care Services
- Southwest Indian Foundation
- UNM-Gallup
- Wells Fargo

Appendix C. Community and Employer Survey Results

On behalf of the City of Gallup, Sites Southwest conducted a community survey of people who live and work in the city and an employer survey of employers in the city. The online surveys were open from February 1 to March 22 of 2020. The City publicized the link to the survey on its web page, through the local newspaper and through its email list. The link was also distributed to City employees. Employers were provided with links to the community survey so they could share with their employees and to the employer survey so they could provide information about their employee income levels and housing needs. Information about the employer survey was distributed through the project Working Group, Greater Gallup Economic Development Corporation and the Gallup-McKinley Chamber of Commerce. An email with links to both surveys was sent to all City business license holders that have email addresses. A total of 156 community surveys and 23 employer surveys were completed. The surveys asked a number of questions about current housing conditions, affordability, availability and preferred housing options.

Community Survey

1-2. Where do you live?

Respondents were asked their home zip code where they lived. Seventy eight percent of respondents live within the City of Gallup. The next most represented communities are South of Gallup and north of Gallup. Responses from people who live west of Gallup and east of Gallup and other were about 8 percent of the total.

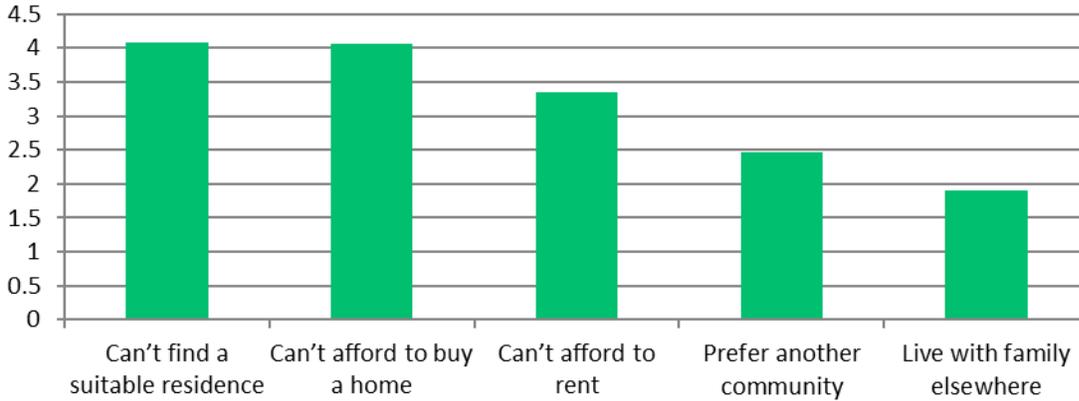
3. Are you a long-term or short-term resident?

Ninety four percent of respondents are long-term residents of the area. One percent short-term residents. The remaining five percent commute from outside of the area.

4. If you don't live in the City of Gallup, why not?

Respondents were asked to rank their reasons from one to five for not living in the city. Respondents were able to include "N/A" in the ranking for any reason that did not apply to them. The scores ranged from 1.9 to 4.1. The highest scoring reason is that the respondent can't find a suitable residence, followed by the inability afford to buy a home and the inability to afford rent.

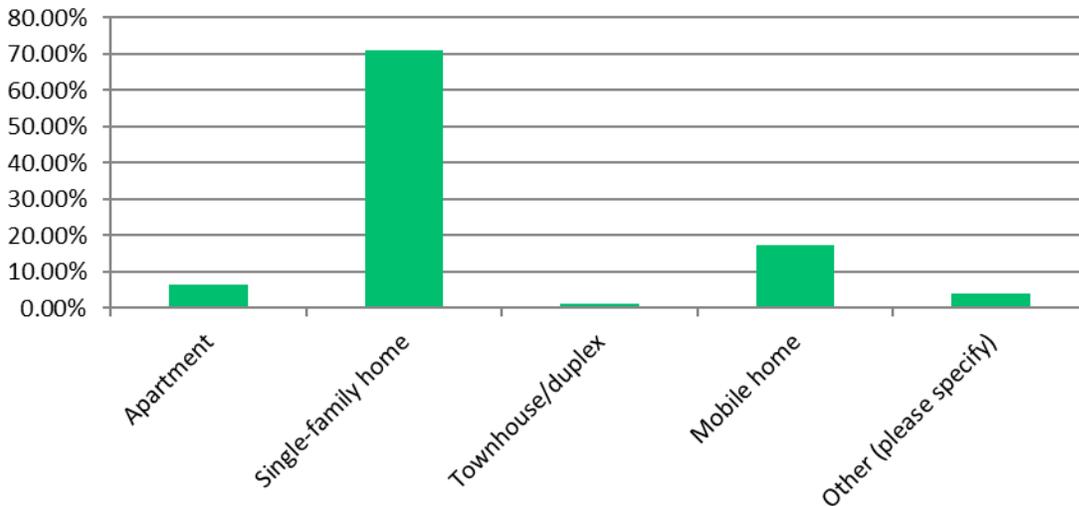
If you don't live in Gallup, why not? (Rank in order where 1 is the primary reason you do not live in Gallup. If a reason does not apply to you, check "N/A".)



5. What type of residence do you live in?

Seventy one percent of respondents live in a single-family home. About seventeen percent live in mobile homes. Other living arrangements mentioned include apartments with six percent, townhouses/duplexes, and other living arrangements.

What type of residence do you live in now?



6. How many bedrooms and bathrooms are in your home?

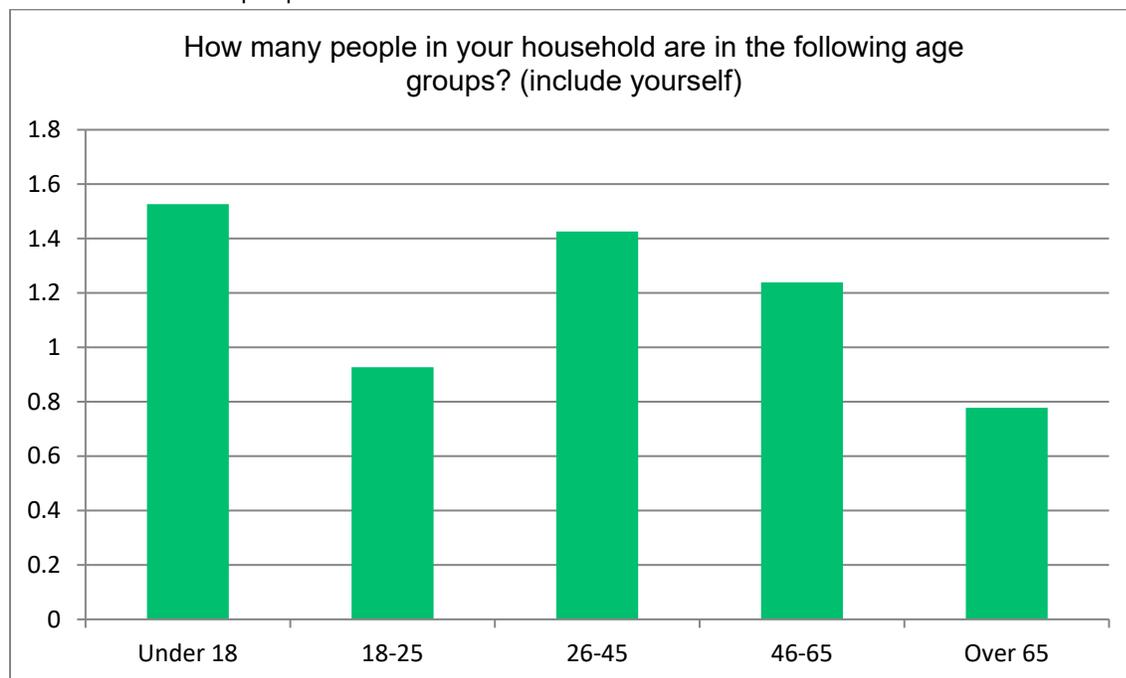
Fifty-three percent of respondents live in three-bedroom homes, followed by twenty-two percent living in four-bedroom homes, and sixteen percent living in two-bedroom homes. The remaining live in one- or five-bedroom homes. Fifty eight percent of respondents live with two bathrooms, twenty-five percent live with one bathroom and the remaining live with three or more bathrooms.

7. How many people including yourself live in your household?

Twenty-eight percent of people who responded to the survey live in two-person households, followed by four person households with twenty-one percent, three person households with nineteen percent and one person and five person households with twelve percent each. Six, seven and eight person households make up the remaining six percent.

8. How many people in your household are in the following age groups?

In twenty-seven percent of the respondent households, the householder is age 26 to 45, and in twenty four percent of respondent households the householder is under the age of 18. In twenty-two percent of respondent households, the householder is between 46-65. The remaining twenty-eight percent belong to households with people over 65 or between 18-25.



9. How many adults (age 18+) in your household are currently employed?

At least one adult is employed in 93 percent of respondent households. In 7 percent of households, there are no adults employed.

10-11. Work Locations

Ninety percent of respondents work in the City of Gallup. Ten percent of respondents work elsewhere. When there are other working adults in the household, 49 percent work in the City of Gallup and 51 percent work elsewhere.

12. How long does it take to drive from your house to your place of work?

Sixty three percent of respondents drive ten minutes or less to work, and twenty seven percent drive between ten and thirty minutes. The remaining have longer commute times than thirty minutes.

13. Do you own or rent your residence?

Sixty seven percent of respondents own their residences, twenty-eight percent are renters, and the remaining five percent have other living arrangements. Most of the remaining three percent live with parents or other family.

14. Would you consider moving to a different home that better meets your needs if a suitable home were available?

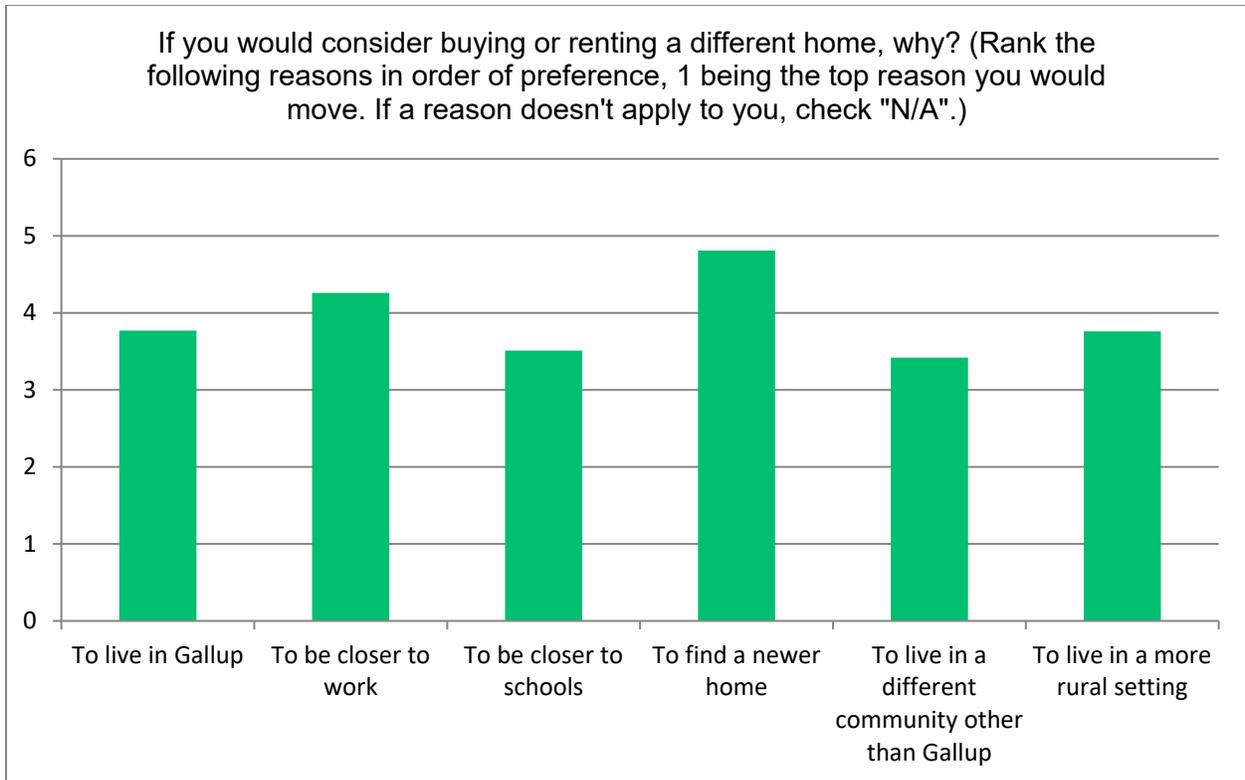
Sixty-five percent of respondents would move to a home that better meets their needs if a suitable home were available.

Respondents who responded that they would not consider moving were directed to the final page of demographic questions in the survey. The responses to questions 15 through 23 were answered by people who would consider moving.

15-16. Reasons why people would consider buying or renting a different home

Respondents were asked to rank the reasons why they would consider buying or renting a different home. The question provided six reasons, which the respondents were to rank in order from 1 to 6. They had the option to identify reasons that didn't apply to them as "not applicable." They also had the opportunity to write in other reasons if their reason was not listed.

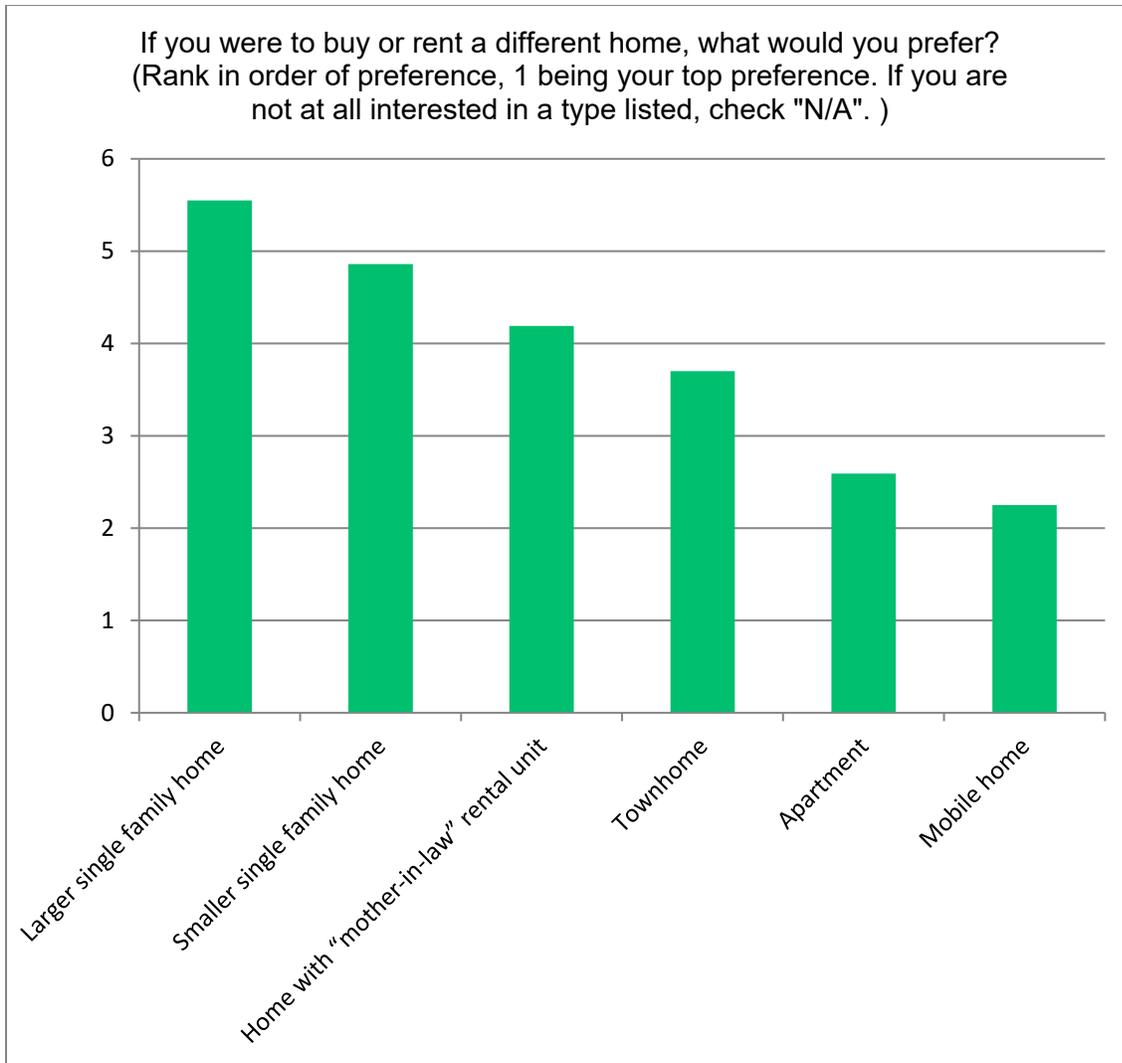
The top three reasons why people would consider buying or renting a different home are to find a newer home, to be closer to work, and to live in a more rural setting.



Other reasons, or clarifications, included in the comments on this question were that retirees or soon to be retirees would consider downsizing, people would like to be in a safer area, and to live closer to healthcare and other community amenities.

17-18. If you were to buy or rent a different home, what would you prefer?

Respondents were asked to rank their preferences for housing types. Six housing types were ranked from 1 to 6. Respondents had the opportunity to fill in another housing type if their preference was not listed. Most comments on this question were more specific descriptions of the type of house—single-family with a larger lot, a more modern home, a one-story house, apartment on the ground floor, a house with more storage, an affordable home, etc. The other types of housing mentioned were a small home, including a modern tiny home with connected storage, that could be placed on an existing lot. There is interest in homes with land in more rural areas and in private senior villages.

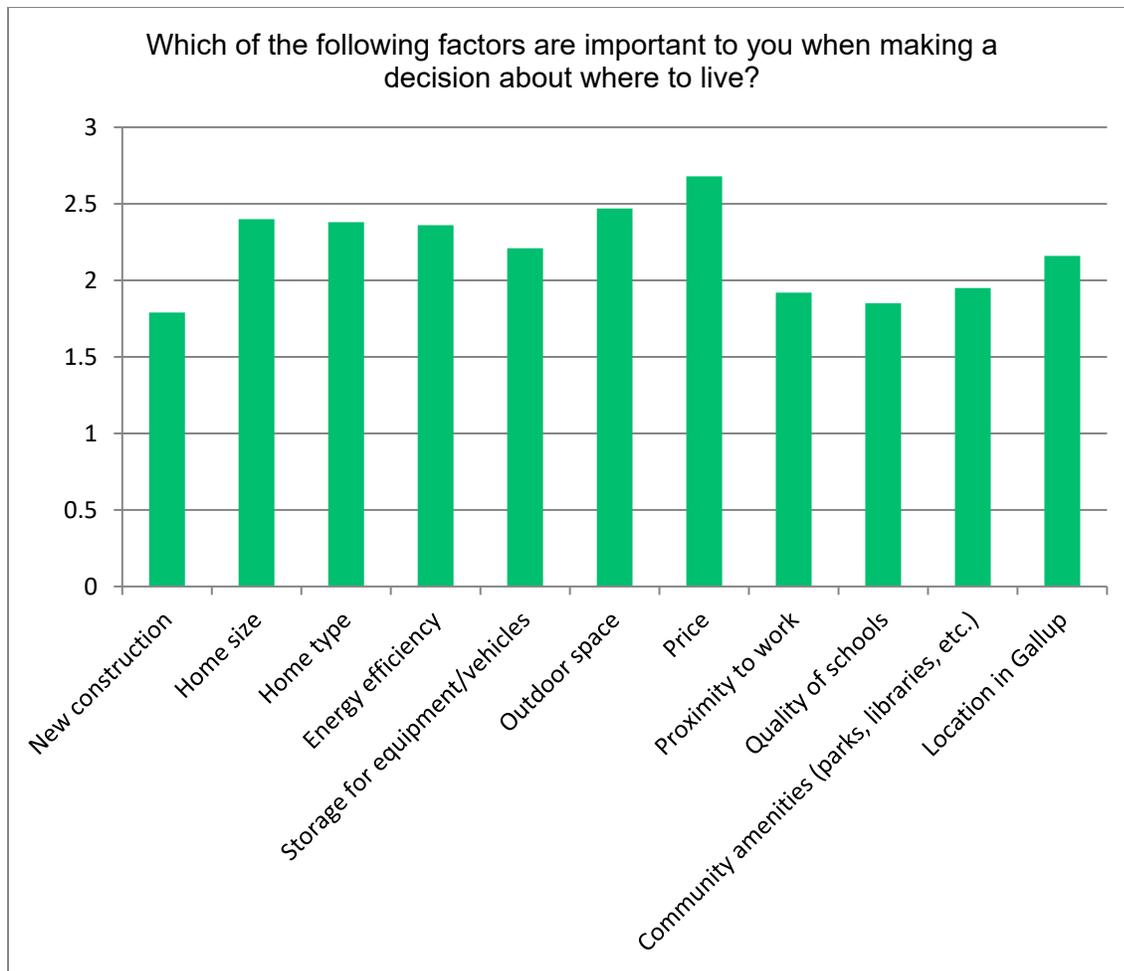


19. If you were to move, would you prefer to buy or rent?

Most people (74 percent) would prefer to buy a home; five percent would prefer to rent; and 21 percent would either buy or rent.

20. Which of the following factors are important to you when making a decision about where to live.

Respondents were asked to rate on a scale of 1 (not at all important) to 5 (extremely Important) the importance of eleven things that they would consider in their decision to buy or rent a different home. The most important consideration is price, followed by outdoor space, home size and home type.



21. What features do you prefer in a home?

Respondents were asked their preferences for number of bedrooms, number of bathrooms and the number of garage spaces. Forty-seven percent prefer three bedrooms but approximately ninety-five percent of respondents prefer two or four bedrooms. Seventy-two percent of respondents prefer two bathrooms, and approximately eighteen percent prefer three bathrooms. More than half prefer a two-car garage, although 24 percent only need a one-car garage.

Housing Preferences	1	2	3	4	5+
Number of Bedrooms	3%	18%	47%	30%	3%
Number of Bathrooms	7%	72%	18%	2%	0%
Number of Garage Spaces	24%	54%	16%	4%	1%

22-23. Would you consider a small residential lot? A townhouse?

Respondents were most amenable to a small residential lot and slightly over half would consider a townhouse.

Housing Preferences	Yes	No
Would you consider a small residential lot?	56%	44%

Would you consider a townhouse?

53%

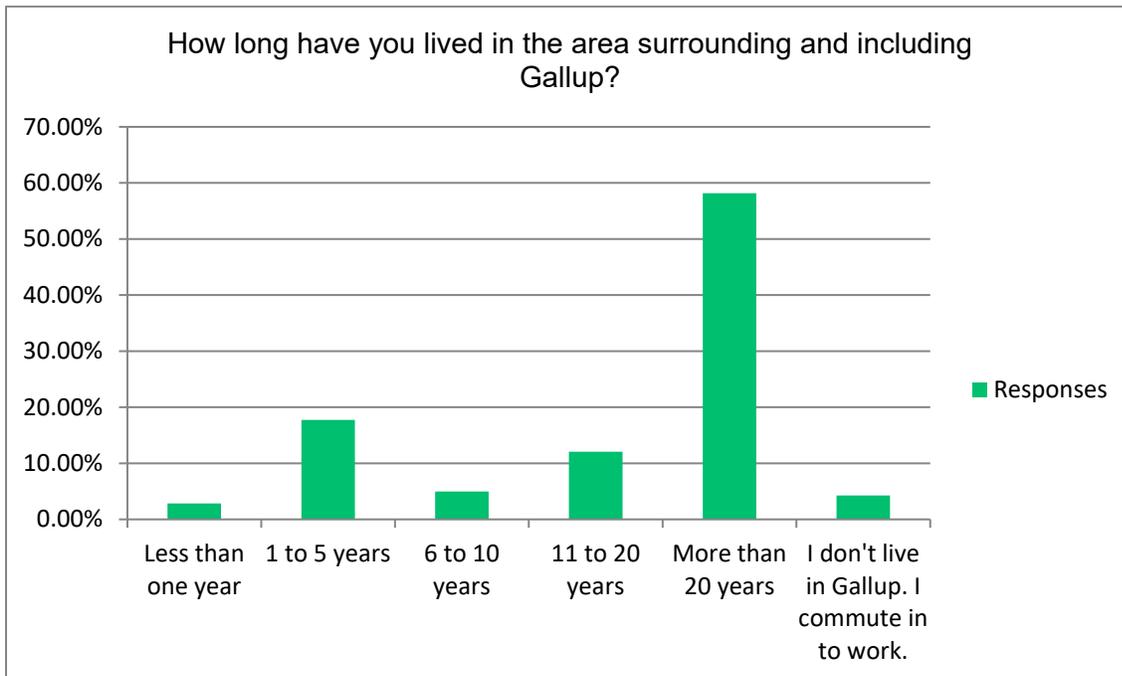
47%

Demographic Questions

The final questions in the survey were demographic questions to providing an understanding of who responded to the survey.

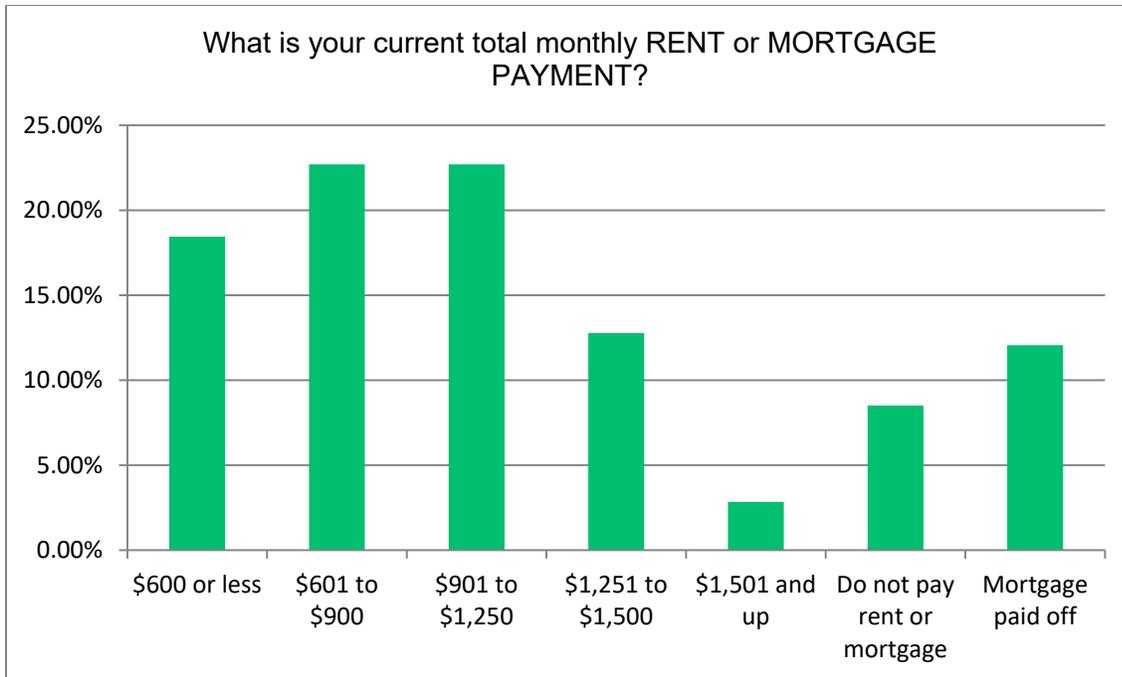
24. How long have you lived in the area surrounding and including Gallup?

Over fifty percent of respondents have lived in the area for more than 20 years, and eighteen percent have lived in the area for one to five years.



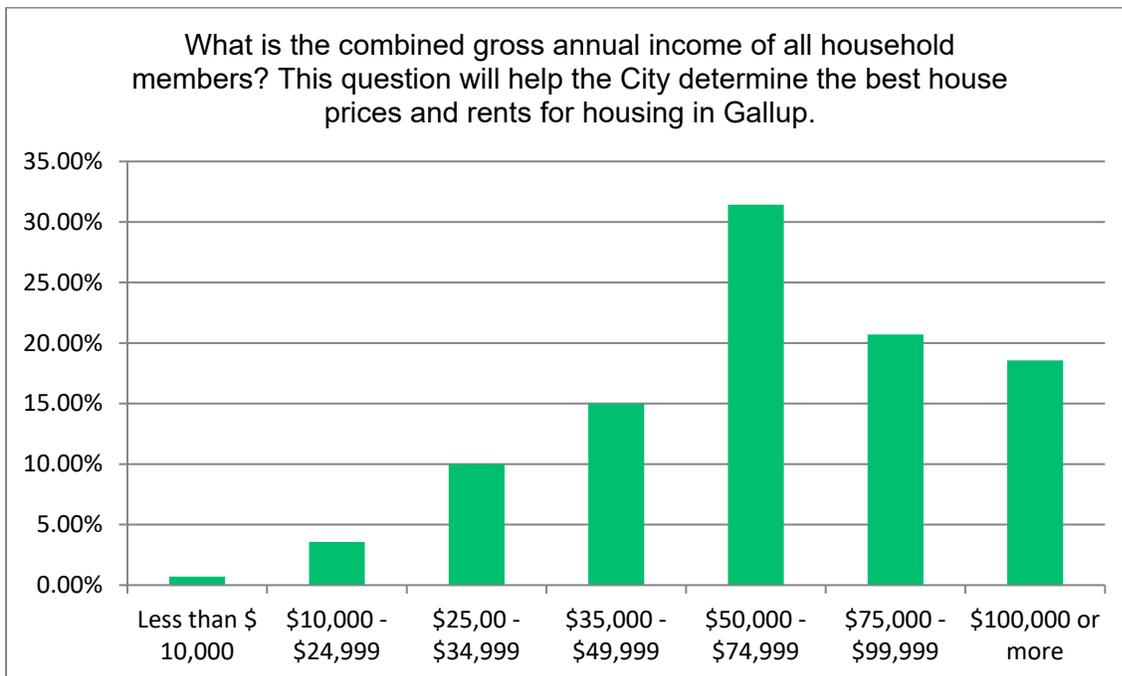
25. What is your current total monthly RENT or MORTGAGE PAYMENT?

Most current rent or mortgage payments range from \$601 to \$1,250, although eighteen percent of respondents pay \$600 or less and about fifteen percent pay \$1,250 and up. Twelve percent have their mortgage paid off and nine percent do not pay rent or mortgage.



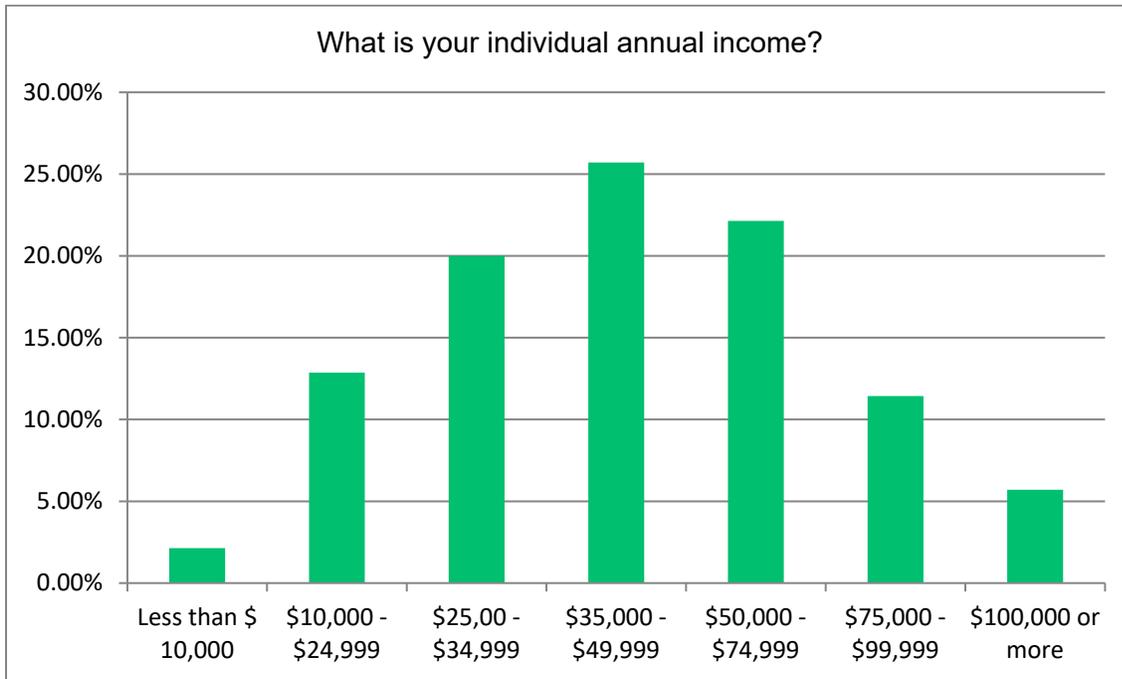
26. What is the combined gross annual income of all household members?

Over 30 percent of respondents have annual household incomes between \$50,000 and \$74,999.



27. What is your individual annual income?

Individual annual incomes are spread across income ranges. The most frequent response was \$35,000 to \$49,999, followed by \$50,000 to \$74,999.



28. Do you have any additional comments or suggestions about housing in Gallup?

Respondents provided a lot of comments and suggestions, mostly related to the lack of supply, high cost relative to quality, and housing conditions. These comments feed into the narrative discussion of the current housing supply and housing needs.

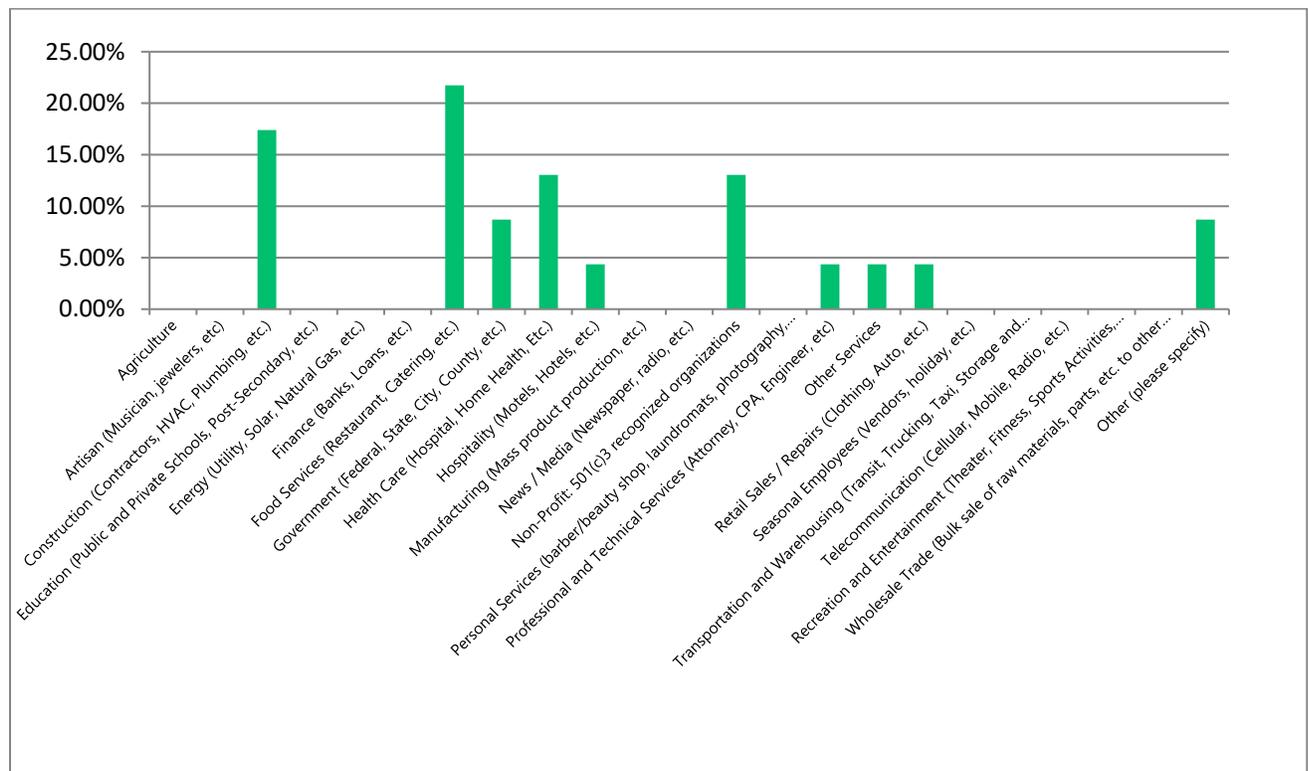
Employer Survey

1. Respondent Information

Respondents had the opportunity to provide basic information about their companies, including the name of the business, the location of company headquarters, their physical location in Gallup or McKinley County (major cross streets), and a contact name and phone number or email address.

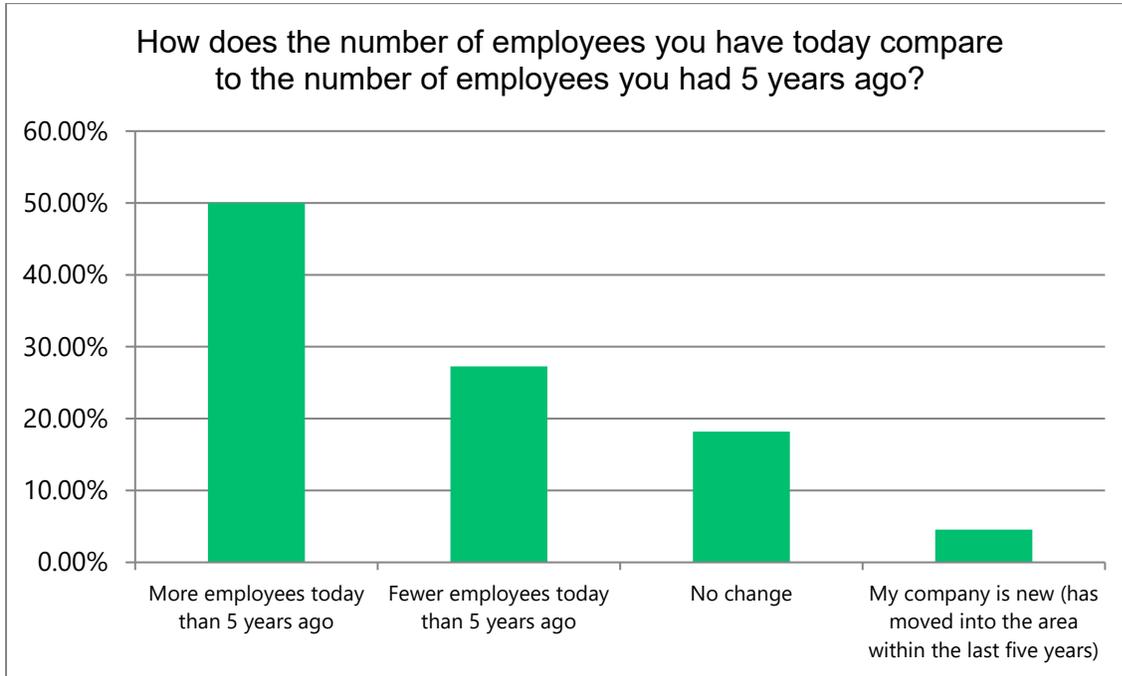
2. Type of Business

Respondent businesses represent a range of industries. Food services is the largest category.



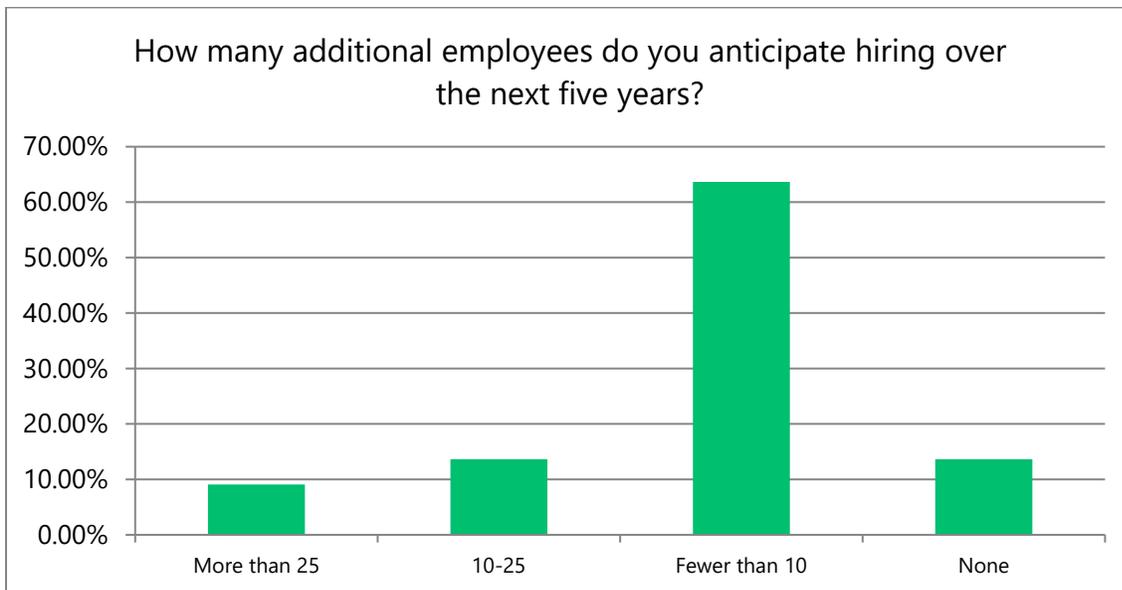
3. How does the number of employees you have today compare to the number of employees you had five years ago?

Most employers responded that they have more employees today than five years ago.



4. How many additional employees do you anticipate hiring over the next five years?

Most employers have plans to hire additional employees over the next five years. Sixty-four percent anticipate hiring fewer than ten employees.



5. What is the current number of employees at your business location(s) in Gallup only?

Most respondents answered under 20 employees, however a few respondents had over 30 employees.

6. How many jobs at your company location in the Gallup or McKinley County are currently unfilled?

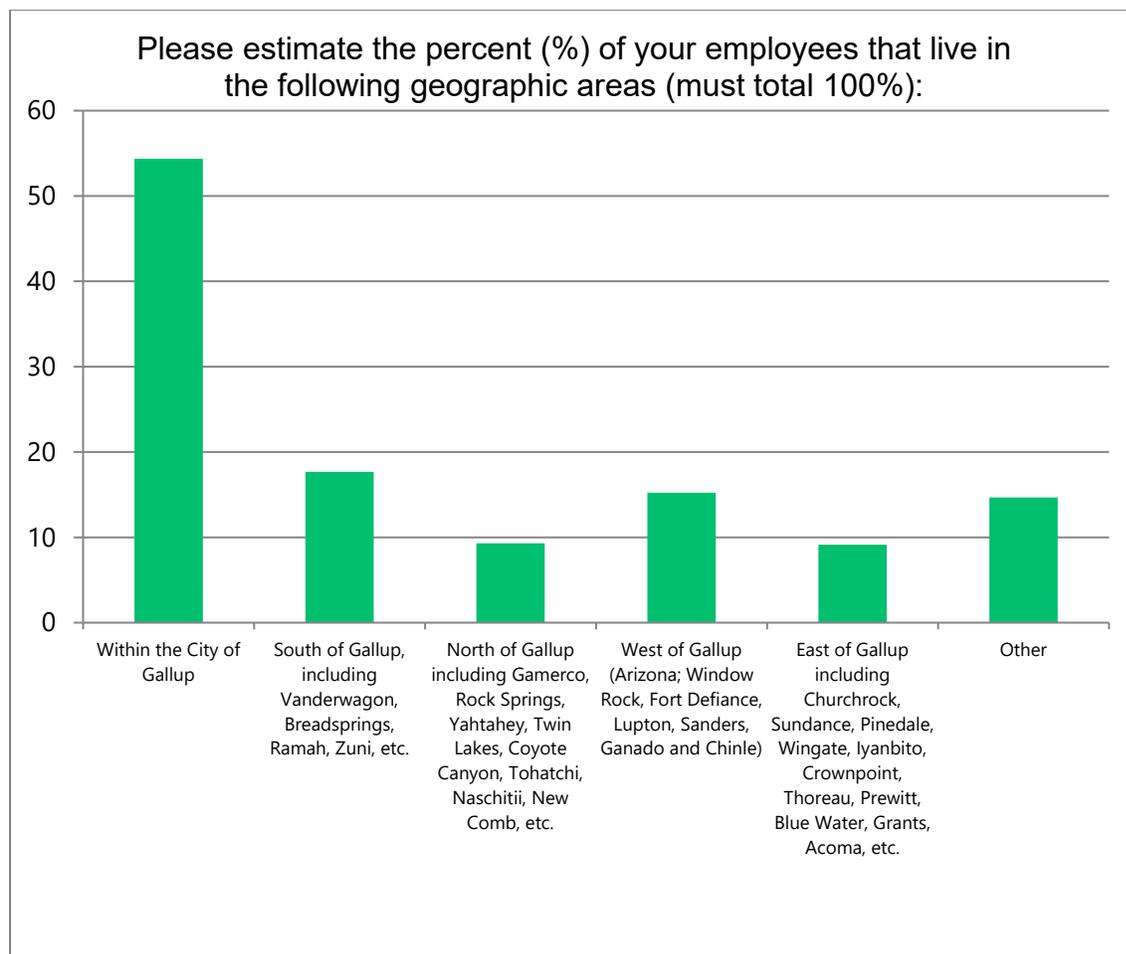
A total of 22 full time positions and 21 part time positions are unfilled.

7. Do you offer housing for any of your employees?

All 22 of the respondents do not offer housing for their employees.

8. Please estimate the percent (%) of your employees that live in the following geographic areas:

In aggregate, employers estimate that a little over half of their employees live within the City of Gallup and about eighteen percent live south of Gallup.



9. If you included "Other" in Question 8, where else do your employees live?

Respondents answered with Albuquerque, Santa Fe, and in all other directions.

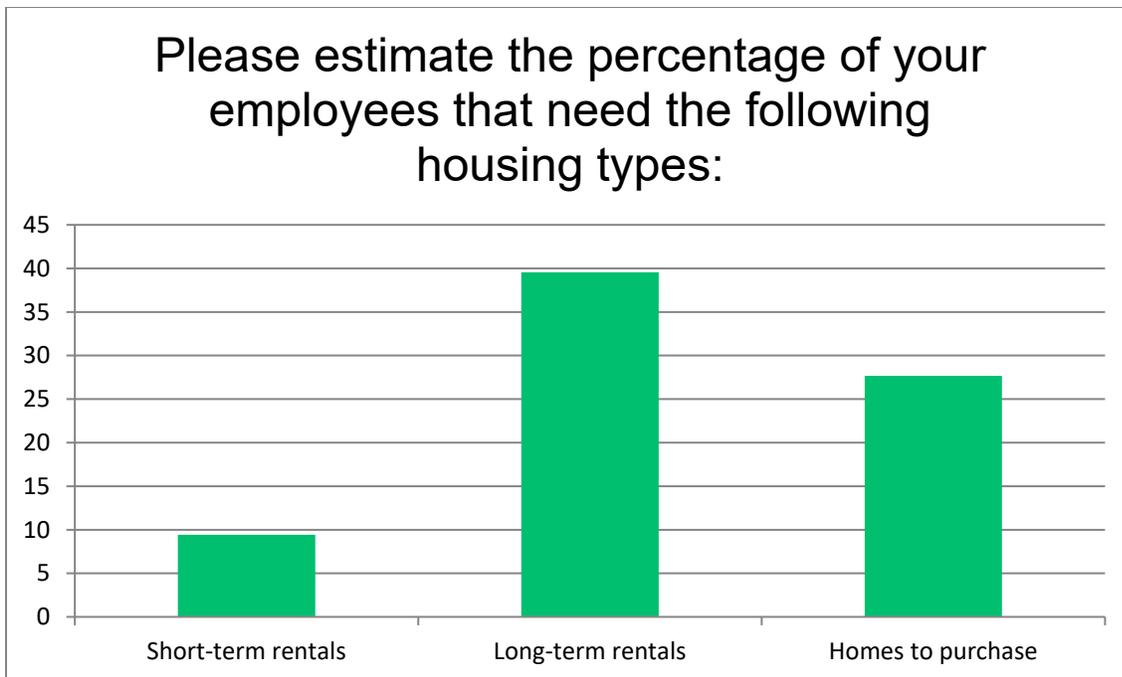
10-11. In your opinion, why do employees live outside of Gallup?

Employers were asked to rank six reasons that employees live outside of Gallup. The responses were scored on a range from 1 to 6. Lack of affordable housing was the highest scoring reason, followed quality of available housing live with or near family elsewhere. Respondents were asked to describe other reasons why employees live elsewhere if "Other" was in the top three reasons. The other reasons mentioned are they live on homesite leases on Navajo Nation, can't pay for housing in Gallup, don't qualify for mortgage due to low salaries, prefer larger lots not available in the city, and live on free allotted lands.



12. Please estimate the percentage of your employees that need the following housing types:

Employers were asked to estimate the types of housing needed by their employees by tenure. On average, employers believe that nearly forty percent need long term rentals, twenty-eight percent need homes to purchase, and nine percent need short term rentals.



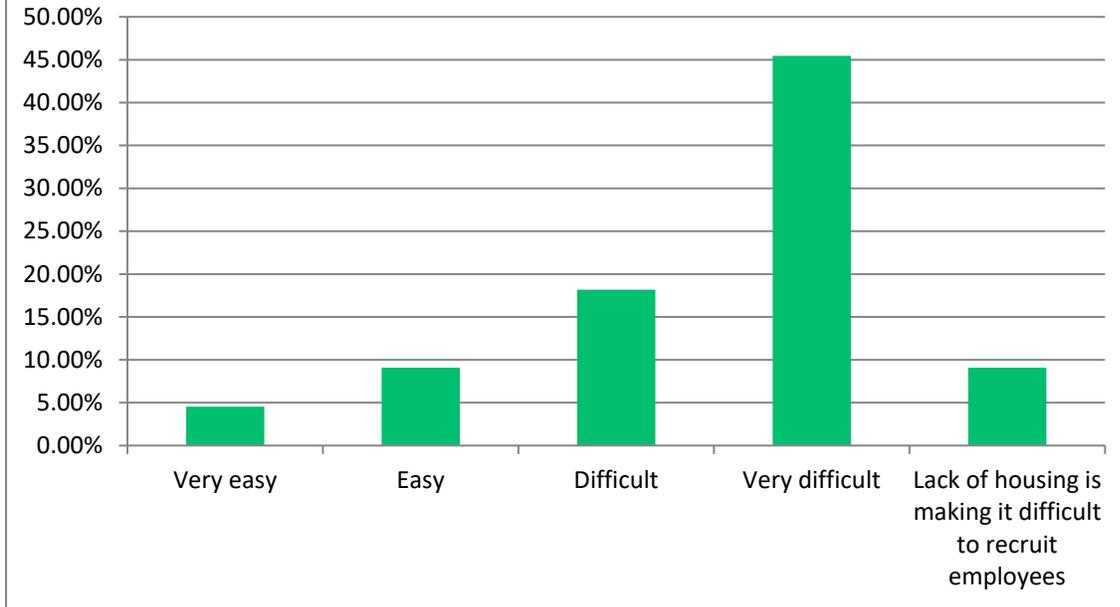
13. Approximately what percent of your employee salaries fall within the following ranges? This information will help the City of Gallup determine the appropriate price and rent levels for new housing.

About fifty five percent of the employees when employers reported salary ranges have an annual salary of between \$10,000 and \$49,000, and thirty-seven percent have annual salaries above \$50,001.

14. How would you characterize the experience of your employees finding housing in the City of Gallup?

Employers report that it is very difficult for their employees to find housing, and nine percent of employers believe that lack of housing makes it difficult for them to recruit employees. The employers who selected "other" stated that the main reason was a lack of affordable housing. Many of the rentals are in poor condition and/or overpriced.

How would you characterize the experience of your employees finding housing in Gallup?



16. Do you have any additional comments concerning housing for your employees?

- Have you ever tried to build or remodel in Gallup?? The building department is against any type of growth.
- Good affordable under \$90K housing is needed. Ability to qualify for a mortgage is so very important.

Appendix D. Funding Sources

The following lists potential sources of federal, state and local financing and subsidies to support affordable housing in New Mexico. Resources are listed by type of housing and funding agency or source. Primary resources include USDA, HUD, FHA and the New Mexico Mortgage Finance Authority (NMMFA). The information is not all-inclusive, but it provides the City with information about the most used housing resources for non-profit and public agency housing providers, housing developers, and individual homeowners and renters. Many of these programs are competitive, so it will be important for the City officials and staff to understand how a package of multiple sources can be combined to accomplish the desired project. In addition, the City will likely partner with a non-profit or other housing developer that will take the lead on the project.

The resources listed below include those generally available to individuals, non-profit and for-profit housing developers and other organizations in rural communities in New Mexico. Specific organizations that serve McKinley County and organizations that serve surrounding communities and could be a resource are noted where appropriate.

Resources for Non-Profit and Organizations and Public Agencies

Most capacity building resources are focused on nonprofit housing providers, although the NMMFA also works with public partners. In its Action Plan, the MFA commits to building capacity in the state to: provide decent housing; provide a suitable living environment; and expand economic opportunities for the state's low- and moderate-income residents. The MFA's capacity building programs as well as other capacity building resources include the following.

The **CHDO Program** builds the capacity of selected nonprofit Community Housing Development Organizations (CHDOs) to develop affordable housing with support from the US Department of Housing and Urban Development. Participating CHDOs are provided technical assistance, training, and networking opportunities. CHDOs are well suited to address affordable housing needs at the local level. Currently, there is no CHDO. Funding for certain CHDO activities is provided through the HOME program.

Other capacity-building resources for nonprofits that are eligible to receive assistance include:

Local Initiatives Support Coalition (LISC) has helped nonprofit community development corporations acquire and preserve housing developments, build partnerships with housing authorities and other organizations, and advocate for government policies that can reduce the loss of affordable homes and apartments. LISC's Housing Authority Resource Center brokers relationships between local housing authorities, LISC local offices and other community developers to provide access to best practices, information and training

The Institute for Community Economics (ICE) provides technical assistance and training to community-based groups who seek to set up community land trusts. ICE's principal lending goes to community land trusts, limited equity cooperatives, and community-based nonprofit organizations creating housing that is permanently affordable to people with lower incomes. A community land trust has been mentioned as a possible model for permanently affordable housing on the NMDOT property near the downtown TOD.

The Housing Counseling Assistance Program enables anyone who wants to (or already does) rent or own housing-whether through a HUD program, a Veterans Affairs program, other Federal programs, a State or local program, or the regular private market-to get the counseling they need to make their rent or mortgage payments and to be a responsible tenant or owner in other ways. The counseling is provided by HUD-approved housing counseling agencies. HUD provides support to a nationwide network of Housing Counseling Agencies (HCA) and counselors. HCA's are trained and approved to provide tools to current and prospective homeowners and renters so that they can make responsible choices to address their housing needs considering their financial situations.

USDA Rural Development Housing Application Packaging Grants provide government funds to tax-exempt public agencies and private non-profit organizations to package applications for submission to Housing and Community Facilities Programs.

USDA Self-Help Technical Assistance Grants provide financial assistance to qualified nonprofit organizations and public bodies that will aid needy very low-and low-income individuals and their families to build homes in rural areas by the self-help method. Any State, political subdivision, private or public nonprofit corporation is eligible to apply.

Administration for Native Americans (ANA) Grant provides financial assistance through grants of contracts to further governance, economic development, and social development. This assistance is available to local non-profits.

NeighborWorks America is an organization based in Washington DC that offers training and financing for homebuyers that could be utilized by a local non-profit to aid their homebuyer's programs. Native Partnership for Housing is a member and uses NeighborWorks resources to add value to their services.

Resources for Homeless and Special Needs

HUD Emergency Solutions Grant (ESG) Program is a federal grant program designed to help improve the quality of existing emergency shelters for the homeless, to make available additional shelters, to meet the costs of operating shelters, to provide essential social services to homeless individuals, and to help prevent homelessness. The ESG program is designed to be the first step in a continuum of assistance to prevent homelessness and to enable homeless individuals and families to move toward independent living. The three programs are the Supportive Housing Program (SHP), Shelter Plus Care (SPC) program, and Section 8 Single Room Occupancy (SRO) program. These are all competitive grants that require the development of a Continuum of Care system in the community where assistance is being sought.

HUD Supportive Housing Program (SHP) is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. The program is provided to help homeless persons meet three overall goals: to help homeless people achieve residential stability, increase their skills and/or incomes, and obtain greater self-determination (i.e. more influence over decisions that affect their lives).

The HUD Shelter Plus Care Program is designed to provide housing and supportive services on a long-term basis for homeless persons with disabilities, (primarily those with serious mental illness, chronic problems with alcohol and/or drugs, and acquired immunodeficiency syndrome (AIDS) or related diseases) and their families who are living in places not intended for human habitation (e.g., streets) or in emergency shelters. The program allows for a variety of housing choices, and a range of supportive services funded by other sources, in response to the needs of the hard-to-reach homeless population with disabilities. Funds must be matched with in-kind funding to be used for supportive services. Assistance is provided through four component programs: Tenant-based, Sponsor-based, Project-based, and Single Room Occupancy Rental Assistance.

HUD Section 8 Moderate Rehabilitation Single Room Occupancy (SRO) Program – Under the SRO program, HUD enters into Annual Contributions Contracts with public housing agencies (PHAs) in connection with the moderate rehabilitation of residential properties that, when rehabilitation is completed, will contain multiple single room dwelling units. These PHAs make Section 8 rental assistance payments to participating owners (i.e., landlords) on behalf of homeless individuals who rent the rehabilitated dwellings. Assistance provided under the SRO program is designed to bring more standard SRO units into the local housing supply and to use those units to assist homeless persons. The SRO units might be in a rundown hotel, a Y, an old school, or even in a large abandoned home.

The MFA Emergency Homeless Assistance Program (EHA: ESG and State funding) provides assistance to units of local government or nonprofit organizations to improve the quality of existing emergency shelters and to help meet the costs of operating emergency shelters. Organizations may apply for EHA: ESG & State funding through a competitive RFP process. Funding may be used for acquisition, renovation, repair, rehabilitation, conversion, essential or supportive services, operating expenses, prevention activities associated with providing shelter or services to homeless individuals. Intended to supplement the ESG Program; applicants are not eligible to apply for both.

HUD Housing Opportunities for Persons with AIDS (HOPWA) provides housing assistance and related supportive services to low-income people and their families living with HIV/AIDS. The objective of the funding is to maintain housing stability, avoid homelessness, and improve access to HIV/AIDS treatment and care. States, cities, and local governments and nonprofit organizations may apply for HOPWA Competitive funding. The subgrantee that currently serves McKinley County is Southwest Care Center.

HUD Section 811 provides funding to nonprofit organizations to develop rental housing with the availability of supportive services for very low-income adults with disabilities. The newly reformed Section 811 program is authorized to operate in two ways: (1) the traditional way, by providing interest-free capital advances and operating subsidies to nonprofit developers of affordable housing for persons with disabilities; and (2) providing project rental assistance to state housing agencies. The assistance to the state housing agencies can be applied to new or existing multi-family housing complexes funded through different sources, such as Federal Low-Income Housing Tax Credits, Federal HOME funds, and other state, Federal, and local programs. In FY 2012, no funding was appropriated for traditional 811 capital advances.

HUD Section 202 provides capital advances to private nonprofit organizations (public entities are not eligible) to finance the development of supportive housing for the elderly. The capital advance does not have to be repaid if the project serves very low-income elderly persons for 40 years. Project rental assistance funds are provided to cover the difference between the HUD-approved operating cost for the project and the tenants' contribution towards rent. Project rental assistance contracts are approved initially for 3 years and are renewable based on the availability of funds. Applicants must submit a resolution that they will provide a minimum capital investment equal to 0.5 percent of the HUD-approved capital advance, up to a maximum of \$25,000 for national sponsors or \$10,000 for other sponsors.

HUD Section 231 insures mortgage loans to facilitate the construction and substantial rehabilitation of multi-family rental housing for elderly persons (62 or older) and/or persons with disabilities. Insured mortgages may be used to finance the construction and substantial rehabilitation of detached, semidetached, walk-up, or elevator type rental housing designed specifically for elderly or handicapped individuals consisting of eight or more dwelling units. For nonprofit sponsors, the maximum loan amount is 100 percent of the estimated replacement cost of the building (or 100 percent of project value for rehabilitation projects). For all other sponsors, the maximum loan is 90 percent of the replacement cost (or 90 percent of project value for rehabilitation projects).

Community Services Block Grants. Mid-West New Mexico Community Action Program (MWNMCAP) manages the CSBG Grants in the Gallup region. CSBG provides emergency funds to help with mortgage and utility payments and prevent homelessness.

USDA Rural Development Single-Family Housing Loans and Grants provide homeownership opportunities to low- and moderate-income rural Americans through several loan, grant, and loan guarantee programs. The programs also make funding available to individuals to finance vital improvements necessary to make their homes decent, safe, and sanitary.

USDA Section 502 Rural Housing Direct Loans are primarily used to help low-income individuals or households purchase homes in rural areas. Funds can be used to acquire, build (including funds to purchase and prepare sites and to provide water and sewage facilities), repair, renovate or relocate a home.

USDA Rural Housing Guaranteed Loans are for applicants who have an income of up to 115 percent of the median income for the area. Families must be without adequate housing, but be able to afford the mortgage payments, including taxes and insurance. In addition, applicants must have reasonable credit histories.

USDA Section 502 Mutual Self-Help Housing Loan Program is used primarily to help very low- and low-income households construct their own homes.

USDA Technical and Supervisory Assistance Grants assist low-income rural families in obtaining adequate housing to meet their family's needs and/or to provide the necessary guidance to promote their continued occupancy of already adequate housing. These objectives will be accomplished through the establishment or support of housing delivery and counseling projects run by eligible applicants.

USDA Farm Labor Housing Loans and Grants provide capital financing for the development of housing for domestic farm laborers.

Resources for Rental Housing

HUD Section 8 Housing Choice Vouchers The housing choice voucher program is the federal government's major program for assisting very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. Since housing assistance is provided on behalf of the family or individual, participants are able to find their own housing, including single-family homes, townhouses and apartments. The participant is free to choose any housing that meets the requirements of the program and is not limited to units located in subsidized housing projects. Housing choice vouchers are administered locally by public housing agencies (PHAs).

Project-Based Section 8 Vouchers – Project-based vouchers are a component of a public housing agencies (PHAs) housing choice voucher program. A PHA can attach up to 20 percent of its voucher assistance to specific housing units if the owner agrees to either rehabilitate or construct the units, or the owner agrees to set-aside a portion of the units in an existing development.

Mortgage Insurance for Single Room Occupancy Projects (SRO): Section 221(d)(3) and 221(d)(4) insures mortgage loans for multi-family properties consisting of single-room occupancy (SRO) apartments. There are no Federal rental subsidies involved with this SRO program. It is aimed at those tenants who have a source of income but are priced out of the rental apartment market. SRO projects generally require assistance from local governing bodies or charitable organizations to reduce the rents to affordable levels. Although SRO housing is intended for very low-income persons, the program does not impose income limits for admission.

Local Initiatives Support Coalition (LISC) Affordable Housing Preservation Initiative preserves affordable rental apartments that are in jeopardy because of expiring federal subsidies and promotes

preservation-oriented public policies. LISC helps nonprofit community development corporations acquire and preserve housing developments, build partnerships with housing authorities and other organizations, and advocate for government policies that can reduce the loss of affordable homes and apartments. Through its Housing Authority Resource Center, LISC assists local housing authorities identify financing structures that will leverage public resources with private investment as well as direct project financing such as predevelopment loans, bridge lending, lines of credit, working capital, and tax credit equity.

USDA Rural Development Multi-Family Housing Programs offer Rural Rental Housing Loans to provide affordable multi-family rental housing for very low-, low-, and moderate-income families; the elderly; and persons with disabilities. This is primarily a direct mortgage program, but funds may also be used to buy and improve land and to provide necessary facilities such as water and waste disposal systems. In addition, deep subsidy rental assistance is available to eligible families.

USDA Rural Rental Housing Program is adaptable for participation by a wide variety of owners. Loans can be made to individuals, trusts, associations, partnerships, limited partnerships, State or local public agencies, consumer cooperatives, and profit or nonprofit corporations.

USDA Guaranteed Rental Housing Programs guarantee loans under the Rural Rental Housing Guaranteed loan program for development of multi-family housing facilities in rural areas of the United States. Loan guarantees are provided for the construction, acquisition, or rehabilitation of rural multi-family housing.

USDA Rental Assistance (RA) Program provides an additional source of support for households with incomes too low to pay the HCFP subsidized (basic) rent from their own resources.

USDA Multi-Family Housing Preservation and Revitalization (MPR) Loans and Grants restructure Rural Rental Housing loans and Off-Farm Labor Housing loans and provide grants to revitalize Multi-Family Housing projects in order to extend the affordable use of these projects without displacing tenants due to increased rents.

Resources for Homebuyers

Several programs are available through the New Mexico Mortgage Finance Authority (NMMFA) to help low-to moderate-income homebuyers. The following NMMFA programs could benefit Bernalillo families:

Helping Hand – Up to \$8,000 down payment and closing cost assistance to first-time homebuyers with at least one family member that has a disability. This is a soft second loan that does not need to be paid back until the property is sold, refinanced, or transferred, and it is assumable if the buyer meets program eligibility requirements. The loan may be forgiven after 10 years. This program is targeted toward households earning 80 percent or less than AMI, adjusted for family size.

Mortgage Booster – A fixed-rate second mortgage that is used in conjunction with either a MortgageSaver or MortgageSaver Zero first mortgage. Mortgage Booster features a 30-year term and a maximum loan amount of \$8,000. Mortgage Booster is priced 0.5 percent higher than MortgageSaver's interest rate.

MortgageSaver – Thirty-year fixed-rate loans for low-to moderate-income buyers; available at below-market rates, with a one percent discount and one percent origination fee.

MortgageSaver Zero – Thirty-year fixed-rate mortgage loans priced with 0 percent discount and 0 percent origination fee for low- to moderate-income first-time homebuyers.

MortgageSaver Plus – 30-year fixed rate mortgage that includes a 3.5 percent grant to offset down payment and closing costs for low-to moderate-income first-time buyers. The interest rate is slightly higher than MortgageSaver or MortgageSaver Zero, but there is no origination fee or discount fee.

PaymentSaver Program – A loan that provides the lesser of eight percent of the sale price of the home or \$8,000 for a down payment, closing costs, principal reduction and/or interest rate buy-down for lower income buyers who have not owned and occupied a primary residence for the past three years. This is a zero percent second mortgage loan due on sale, transfer or refinance, which may be forgiven after 10 years.

PaymentSaver SmartChoice Program – a soft second mortgage that borrower with a Section 8 Housing Boucher can use, with a loan amount of up to \$15,000. This loan has a 0 percent interest rate, and is paid back when the property is sold, refinanced or transferred.

Mortgage Booster Program – this program provides down payment and closing cost assistance, in the form of a second mortgage, to borrowers who qualify for the MortgageSaver loan. The maximum loan amount is \$8,000. These are repaid over 30 years.

HERO Program – a special MFA first mortgage loan that includes a 3.5 percent down payment assistance grant to low- to moderate-income households in which at least one member is a teacher, police officer, healthcare worker, firefighter or an active member of the Armed Forces.

Individual Development Account (IDA) is a program that partners local non-profit organizations and financial institutions to encourage participants to save toward the purchase of a first home through a matching grant incentive. The local non-profit, the IDA program sponsor, recruits participants for the IDA program, provides financial education classes, and may also provide one-on-one counseling and training to participants. After signing up for an IDA program, each participant opens up an account with the partnering bank or credit union. Each deposit made by the participant is matched from a source of grant funding. The participant is allowed to withdraw funds when they have achieved their savings goal. Prosperity Works partners with local organizations in New Mexico to teach them how to develop and offer effective IDA programs. Southwest Regional Housing and Community Development Corporation is a

partner in the New Mexico Assets Consortium. HELP-New Mexico in Roswell, which provides Emergency Assistance for low-income adults and migrant and seasonal farmworkers, is also a partner.

HUD's Federal Housing Administration (**FHA Section 203(b) mortgage insurance**) insures loans made to creditworthy borrowers who may not qualify for conventional mortgages on affordable terms. The down payment requirements can be as little as 3.5 percent and some fees are limited. Mortgage insurance is available for one- to four-unit residences where the property is the owner's primary residence. The program has mortgage maximums, which vary depending on number of units.

HUD's **Energy Efficient Mortgage (EEM)** allows homeowners to finance energy efficiency features in new or existing housing as part of their FHA insured home purchase or refinancing mortgage. Home must be the owner's principal residence. The borrower does not have to qualify for the higher cost and does not make a down payment on it. This can also be used with the FHA Section 203(k) rehabilitation program or HUD's Title I Home Improvement Loan Program.

HUD's Graduated Payment Mortgage Insurance (Section 245(a)) enables a household with a limited income that is expected to increase to buy a home sooner by making mortgage payments that start small and increase gradually over time. All FHA-approved lenders may make GPMs available to persons who intend to use the mortgage property as their primary residence and who expect to see their income rise appreciably in the future.

The **Federal Home Loan Bank Mortgage Partnership Finance® Program** combines the retail expertise of community lenders with the wholesale funding advantages of the FHL Banks, resulting in an efficient method of financing mortgage loans. Mortgage lenders can continue to manage all aspects of their customer relationships and depending on the MPF product chosen, lenders may be paid credit enhancement fees for managing the credit risk of the loans they originate and sell.

USDA Guaranteed Loan Refinance Program helps rural borrowers refinance their mortgages to reduce their monthly payments. The Single-Family Housing Guaranteed Rural Refinance Program operates in 19 states for homeowners who have loans that were made or guaranteed by USDA Rural Development.

Resources for Housing Development

HUD/FHA and the New Mexico Mortgage Finance Authority provide several types of financing and mortgage insurance programs for single-family and multi-family development. They include:

The Low-Income Housing Tax Credit Program (LIHTC) provides federal income tax credits to individuals or organizations that develop affordable housing through either new construction or acquisition and rehabilitation. The tax credits provide a dollar for dollar reduction in the developer's tax liability for a ten-year period. Tax credits can also be used by nonprofit or public developers to attract investment to an affordable housing project by syndicating, or selling, the tax credit to investors. To receive tax credits a developer must set-aside and rent-restrict a number of units for occupancy by households below 60 percent of area median income. These units must remain affordable for a minimum

of 30 years. This program is a resource provided by the Internal Revenue Service. In addition to tax credits, the financing "gap" for certain LIHTC projects may be filled with a below market rate HOME loan. Tax credits and rental HOME loans are awarded annually through a competitive application process according to the state's Qualified Allocation Plan.

The New Mexico State Affordable Housing Tax Credit (Rental) provides charitable state tax credit for up to 50 percent of the value of donations (cash, land, buildings or services) for affordable housing projects approved by the MFA, or for donations made directly to the NM Affordable Housing Charitable Trust.

FHA Mortgage Insurance for Rental Housing: Section 207. Section 207 mortgage insurance is, however, the primary insurance vehicle for the Section 223(f) refinancing program described below. A project is eligible for mortgage insurance if the sponsor can demonstrate that there is a definite market demand, that the project is economically self-sufficient, and that financing is secure. The program has statutory per unit mortgage limits, which vary according to the size of the unit, the type of structure, and the location of the project. There are also loan-to-value and debt service limitations. The mortgage is limited to 90 percent of HUD appraised value. Eligible mortgagors include investors, builders, developers, and others who meet HUD requirements for mortgagors. All families are eligible to occupy dwellings in a structure whose mortgage is insured under this program, subject to normal tenant selections.

FHA Mortgage Insurance for Manufactured Home Parks: Section 207. The Section 207 Program insures mortgage loans to facilitate the construction or substantial rehabilitation of multi-family manufactured home parks. Section 207 promotes the creation of manufactured home communities by increasing the availability of affordable financing and mortgages. The program insures HUD-approved lenders against loss on mortgage defaults. Insured mortgages may be used to finance the construction or rehabilitation of manufactured home parks. Home parks must consist of 5 or more spaces. Contractors for new construction and substantial rehabilitation projects must comply with prevailing wage requirements under the Davis-Bacon Act. Eligible mortgagors include investors, builders, developers and others who meet HUD requirements for mortgagors. Eligible Customers include families, individuals, or elderly persons owning manufactured homes or desiring to lease spaces in a manufactured park.

FHA Section 207/223(f) insures mortgage loans to facilitate the purchase or refinancing of existing multi-family rental housing. These projects may have been financed originally with conventional or FHA insured mortgages. Properties requiring substantial rehabilitation are not eligible for mortgage insurance under this program. The program allows for long-term mortgages (up to 35 years) that can be financed with Government National Mortgage Association (GNMA) Mortgage-Backed Securities. This eligibility for purchase in the secondary mortgage market improves the availability of loan funds and permits more favorable interest rates. The property must contain at least 5 residential units with complete kitchens and baths and have been completed or substantially rehabilitated for at least 3 years prior to the date of the application for mortgage insurance. The program allows for non-critical repairs that must be completed within 12 months of loan closing. The remaining economic life of the project must be long enough to permit a ten-year mortgage. The mortgage term cannot exceed 35 years or 75 percent of the estimated

life of the physical improvements, whichever is less. Davis Bacon prevailing wage requirements do not apply to this program.

The FHA Section 221(d)(3) and 221(d)(4) program insures mortgage loans for multi-family properties consisting of single-room occupancy (SRO) apartments. There are no Federal rental subsidies involved with this SRO program. It is aimed at those tenants who have a source of income but are priced out of the rental apartment market. SRO projects generally require assistance from local governing bodies or charitable organizations in order to reduce the rents to affordable levels. Although SRO housing is intended for very low-income persons, the program does not impose income limits for admission.

The BUILD IT! Loan Guaranty Program was created to encourage other lenders to provide interim financing for “high risk” or unconventional projects when they might not otherwise do so – for “high risk” or unconventional projects, unfamiliar types of borrowers or unfamiliar markets. The program offers MFA guaranties of up to 50 percent of the risk of loss in the underlying loan. BUILD IT! Loan guaranties can be used for owner-occupied or rental developments or special needs facilities. Sites must be responsive to demonstrated community needs, and zoning must be pending or completed. Commitments for matching contributions from other public sector entities, equal to 10 percent of the total development costs, must be in place. Finally, at least 40 percent of the units in the development must be affordable to households earning no more than eighty percent of adjusted area median income.

The NM Housing Trust Fund provides flexible funding for housing initiatives that will provide affordable housing primarily for persons or households of low-or moderate-income. Non-profit organizations, for-profit organizations, governmental housing agencies, regional housing authorities, governmental entities, governmental instrumentalities, tribal governments, tribal housing agencies and other entities as outlined in the Notice of Funding Availability (NOFA). Costs of infrastructure, construction, acquisition, and rehabilitation necessary to support affordable single-family or rental housing as outlined in the NOFA. MFA mortgage may be in first or junior lien position on the property. Rental projects must serve households earning 60 percent or less of AMI.

The MFA Primero Loan Program is a flexible, low-cost loan program created to finance the development of affordable rental or special needs residential facilities in New Mexico that would be considered “high risk” by traditional lenders. Its goal is to leverage other public and private funds, and to expand the housing development capacity of New Mexico’s nonprofit, tribal and public agency housing providers. The program can be used to finance all types of projects that cannot be accommodated by existing sources. Funding may be approved for specific housing developments, or for programs to be operated by agencies to meet local housing needs. Rental, owner-occupied and special needs projects of any size maybe financed under this program, during any stage of the development process. New construction, conversion, and acquisition/rehabilitation projects may be financed.

The HOME/Single-Family Development Program provides partial or “gap” financing to nonprofit and for-profit developers, public and tribal entities, and CHDOs for the construction, acquisition and rehabilitation of single-family homes throughout New Mexico. Units financed with HOME funds must be

affordable to households earning no more than 80 percent of the area median income adjusted for family size. HOME/SFD provides junior mortgages with below-market interest rates, and other advantageous loan terms tailored to the needs of the projects. HOME funds may be used in combination with other down payment and closing cost assistance programs. However, all HOME subsidies combined cannot exceed \$30,000 per unit. Homes must meet the Model Energy code, accessibility requirements under the Fair Housing Act, and local building codes.

The HOME/Rental Loan Program provides gap financing for a variety of affordable and special needs housing projects throughout the state of New Mexico. As gap financing, HOME funds are typically the last dollars committed to a project and are used in combination with other housing resources such as MFA's Tax Credit and 542(c) loan programs. MFA's HOME funds can be awarded as gap financing for projects that qualify for the Housing Tax Credit program. The maximum amount is \$20,000 per unit with a maximum of \$600,000 per project.

542(c) FHA-Insured Multifamily Loan Program provides construction and permanent loans for affordable rental developments, including new construction, substantial rehabilitation, refinancing or acquisition of projects having no less than five units per site. Structures may be detached, semi-detached, row houses or multi-family structures. Single asset mortgagors, including nonprofit organizations, for-profit corporations, joint ventures, limited liability companies, and partnerships are eligible borrowers.

Access Loans provide federally insured construction and permanent financing for small-scale affordable housing projects throughout New Mexico. This program is designed to minimize transaction and due diligence costs and expedite processing for small projects. Eligible projects include new construction, substantial rehabilitation, refinancing or acquisition of projects having no less than five units per site. Detached, semi-detached, row houses or multi-family structures are eligible. Eligible borrowers may be single asset mortgagors, including nonprofit organizations, for-profit corporations, joint ventures, limited liability companies, and partnerships.

MFA Tax Exempt Bond Financing for Affordable Rental Housing – MFA will provide bond financing for multi-family housing developments through the following mechanisms:

- Using Private Activity Bond Volume Cap (PABVC) multi-family project allocations from the State Board of Finance ("SBOF") for new tax-exempt bond issues;
- Refunding outstanding bond issues; or
- Issuing new 501(c)(3) bonds.

Section 108 is the loan guarantee provision of the Community Development Block Grant (CDBG) program. Section 108 provides communities with a source of financing for economic development, housing rehabilitation, public facilities, and large-scale physical development projects. This makes it one of the most potent and important public investment tools that HUD offers to local governments. It allows them to transform a small portion of their CDBG funds into federally guaranteed loans large enough to pursue larger renewal projects. Local governments borrowing funds guaranteed by Section 108 must pledge their current and future CDBG allocations to cover the loan amount as security for the loan. Loan

commitments are often paired with **Economic Development Initiative (EDI)** or **Brownfield Economic Development Initiative (BEDI)** grants, which can be used to pay predevelopment costs of a Section 108-funded project. They can also be used as a loan loss reserve (in lieu of CDBG funds), to write-down interest rates, or to establish a debt service reserve. Eligible applicants include non-entitlement communities that are assisted in the submission of applications by the state.

The Federal Home Loan Banks' Affordable Housing Program (AHP) is funded with 10 percent of the Federal Home Loan Banks' net income each year. The AHP allows for funds to be used in combination with other programs and funding sources, like the Low-Income Housing Tax Credit. These projects serve a wide range of neighborhood needs; many are designed for seniors, the disabled, homeless families, first-time homeowners, and others with limited resources. More than 776,000 housing units have been built using AHP funds, including 475,000 units for very low-income households. The Federal Home Loan Bank System is the largest single funding provider to Habitat for Humanity.

The HUD Self-Help Homeownership Program (SHOP) is a competitive grant program to national and regional nonprofit organizations and consortia that have experience in providing or facilitating self-help housing opportunities. Grants are to be used by the grantee or its affiliates for eligible expenses in connection with developing non-luxury housing for low-income families and persons who otherwise would be unable to purchase a house. Eligible expenses are limited to land acquisition (including financing and closing costs), infrastructure improvements (installing, extending, constructing, rehabilitating, or otherwise improving utilities and other infrastructure), and administrative costs (up to 20 percent of the grant amount). Homebuyers must contribute a significant amount of sweat equity toward the construction of their homes.

The Enterprise Community Loan Fund offers flexible, innovative loan products to help make it possible for developers and nonprofit organizations to create sustainable, affordable housing and community facilities. Loan products include predevelopment loans; building or land acquisition loans, predevelopment costs and critical repairs; mini-permanent loans for the operating buildings, predevelopment costs and critical repairs; and construction and bridge loans.

Other Enterprise Programs – Enterprise offers a variety of financing for housing project that meet specific objectives, including green development, transit-oriented development, supportive housing, and others. Products include LIHTC and New Markets Tax Credit Equity, multi-family mortgage finance, predevelopment and acquisition loans and technical assistance. Enterprise often works through local partner organizations to accomplish their goals. Enterprise's Santa Fe office is a resource in New Mexico.

USDA Rural Development (RD) Rural Housing Service (RHS) Loans guarantees lender's loans to construct rental housing for very low- to moderate- income households; or elderly, handicapped, disabled persons with income not in excess of 115 percent of the median income of the surrounding area.

Resources for Rehabilitation and Homeowner Support

The New Mexico EnergySmart Weatherization Assistance program is administered through the New Mexico Mortgage Finance Authority. Federal, state and utility funds are used for the program. Weatherization services are performed by four non-profit providers located throughout the state. Households with incomes at or below 150 percent of the national poverty level are eligible for the program.

MFA HOME Investment Partnership Program provides assistance to low-income homeowners who lack the resources to make necessary repairs to their homes. Assistance can be used for reimbursement of costs for rehabilitation, which includes the following: applicable codes, standards or ordinances, rehabilitation standards, essential improvements, energy-related improvements, lead-based paint hazard reduction, accessibility for disabled persons, repair or replacement of major housing systems, incipient repairs and general property improvements of a non-luxury nature, site improvements and utility connections. MFA relies on nonprofits, housing authorities, and local governments to administer the homeowner rehabilitation program. Funds are awarded through a competitive RFP process.

HUD - Rehabilitation Mortgage Insurance (Section 203(k)). Section 203(k) insurance enables homebuyers and homeowners to finance the purchase (or refinancing) of a house and the cost of its rehabilitation through a single mortgage or to finance the rehabilitation of their existing home. The program insures a single, long term, fixed or adjustable rate loan that covers both the acquisition and rehabilitation of a property. The home must be at least a year old, requiring rehabilitation of at least \$5,000, but the total value of the property must still fall within the FHA mortgage limit for the area. Eligible repairs may range from relatively minor to virtual reconstruction: a home that has been demolished or will be razed as part of rehabilitation is eligible, for example, provided that the existing foundation system remains in place. HUD requires that properties financed under this program meet certain basic energy efficiency and structural standards.

Southeast New Mexico Community Action Corporation (SNMCAC) has partnered with the Group Workcamp Foundation to repair the homes of elderly, disabled and lower income residents in the area. In summer 2012, the Group Workcamps program from Colorado provided free home repairs in Roswell.

USDA Rural Repair and Rehabilitation Loan and Grant Program provides loans and grants to very low-income homeowners to repair, improve, or modernize their dwellings or to remove health and safety hazards. Rural Housing Repair and Rehabilitation Grants are funded directly by the Government. Grants are available for homeowners who are 62 or older and cannot repay a loan. Funds may only be used for repairs or improvements to remove health and safety hazards, or to complete repairs to make the dwelling accessible for household members with disabilities. Loans of up to \$20,000 and grants of up to \$7,500 are available. The interest on loans is 1 percent. Loans and grants can be combined.

USDA Housing Preservation Grants Program provides grants to sponsoring organizations for the repair or rehabilitation of low- and very low-income housing.

Other Programs

HUD 255 Home Equity Conversion Mortgage Program (HECM) – Reverse mortgages are increasing in popularity with seniors (homeowners 62 or holder) who have equity in their homes and want to supplement their income. The only reverse mortgage insured by the US Federal Government is called a Home Equity Conversion Mortgage or HECM and is only available through an FHA approved lender. The HECM enables seniors to withdraw some of the equity in their home as a fixed monthly amount or a line of credit or a combination of both. The HECM can be used to purchase a primary residence if the owner is able to use cash on hand to pay the difference between the HECM proceeds and the sales price plus closing costs for the property being purchased. The property owner must own the property outright or have paid down a considerable amount, occupy the property as a principal residence, not be delinquent on any federal debt and participate in a consumer information session given by a HUD-approved counselor. Single family homes, 2-4-unit homes with one unit occupied by the borrower, and manufactured homes that meet FHA requirements are eligible property types.

Appendix E. Service Providers

Service Provider List

Local Service Provider Name	Services Provided	Contact Information
Gallup Housing Authority	Provide public housing: Section 8 Housing Choice Voucher (HCV), and Public Housing programs	505-722-4388- gha.main@galluphousing.com
Saint Joseph Food & Shelter	Overnight shelter for men and women, breakfast and dinner for those who stay in shelters, and used clothing distribution	505-722-5156
NA Nizhoozhi Center Inc. (NCI)	Drug treatment program- outpatient care, residential short-term treatment, and residential long-term treatment	505-722-2177
Battered Families Services, Inc.	Emergency shelter, Non-residential services, Legal advocacy, Support groups, Batterer intervention program, Community outreach.	505-722-7483- director- ellison@batteredfamilies.com
Catholic Charities of Gallup	Emergency-assistance with past due rent or utilities, food vouchers, diapers, formula Drop in Breakfast every weekday morning Free Income Tax Preparation Transient Relief Services Thrift Store	505-722-0999- director- accountant@catholiccharitiesgallup.org
Southwest Indian Foundation	New home construction for low-income Native American families located on the Navajo reservation. Also assist with rent, utilities, gas and food vouchers, emergency lodging, transportation services and clothing donations.	505-863-9568- gccdirector@gmail.com
Habitat for Humanity, Gallup	Low-cost homes for qualified people with a high standard for energy and water conservation	505-879-1656- habitatgallup@gmail.com
Navajo Partnership Housing	Housing construction, financial education, and mortgage lending provided on Navajo Reservation and in the City of Gallup	505-722-0551- rwood@npfh.org, potero@npfh.org

Greater Gallup Industrial Workforce Program	A program administered by GGEDC that provides construction training and helps build homes.	(505) 722-2980 Johnny Gonzalez, GGIWP Manager jonathan@gallupedc.com
Villa Guadalupe (Little Sisters of the Poor)	Nursing home, hospice, and assisted living for the elderly poor	505-863-6894, msgallup@littlesistersofthe poor.org
Supportive Housing Coalition of New Mexico	Rental assistance to people with behavioral health disorders who are experiencing homelessness, service coordination, affordable and permanent housing communities	505-255-3643, info@shcnm.org



City of Gallup Housing Needs Analysis



City Council
June 9, 2020



Project Goals & Purpose

- **The purpose of the Housing Needs Analysis:**
 - Support the Growth Management Plan and Strategic Goals for Housing.
 - Identify and analyze existing and projected housing needs.
 - Recommend actions that the City and other stakeholders can take to meet housing needs.
 - Provide data to inform future housing development.

Scope of Work



Information Gathering

Data Collection
Housing Working Group
Stakeholder Interviews
Community and Employer Surveys



Market Profile

Housing Market and Demographics



Needs Assessment



Priority Actions to Implement



Housing Needs Analysis Report

Administrative Draft

Public and Final Drafts

Working Group

- City of Gallup
- Coldwell Banker and High Desert Realty
- DePauli Engineering & Surveying, LLC
- Gallup Board of Realtors
- Gallup Land Partners
- Greater Gallup Economic Development Corporation
- Native Partnership for Housing
- Northwest New Mexico Council of Governments



Working Group's Role



Share knowledge of the local housing market



Help publicize online surveys through networks



Meet at key points to discuss findings and recommendations



Review draft materials

Stakeholder Outreach

- **Conducted an apartment complex survey**
 - Contacted 19 apartment complexes
 - Of them, 13 provided information
- **Reached out to stakeholders and service providers**
 - Contacted 40 agencies/individuals
 - Received input from:
 - Gallup McKinley County Schools
 - Habitat for Humanity-Gallup
 - Murphy Builders
 - Pinnacle Bank
 - Presbyterian Medical Services
 - Gallup Housing Authority
 - Rehoboth Christian School
 - Rehoboth McKinley Christian Health Care Services
 - Southwest Indian Foundation
 - UNM-Gallup
 - Wells Fargo

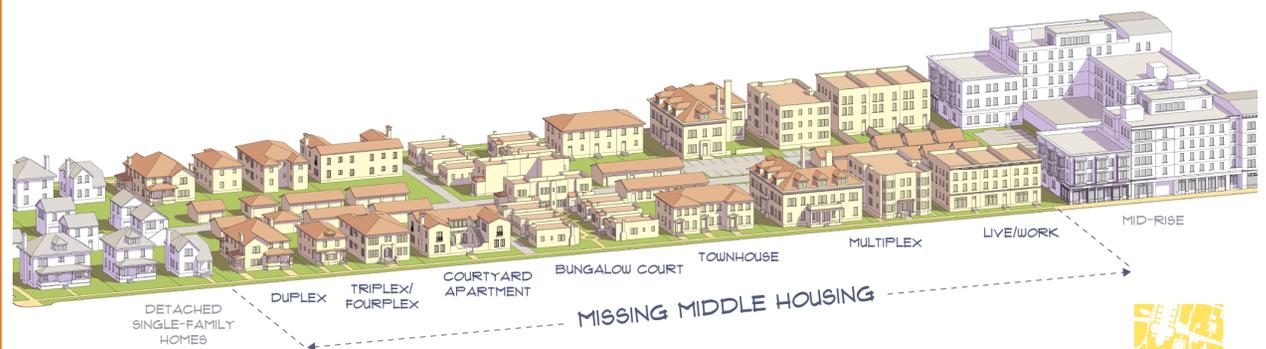
Community and Employer Surveys

- Survey period: February 1 – March 22
- Available online and at City Hall
- Community Survey: 156 Responses
- Employer Survey: 22 Responses
- Informed the findings and recommendations



Overall Needs

- A continuum of housing types that includes smaller lots, attached units, and higher density apartments will provide a range of options for local workers.
- The revitalizing downtown area is a logical location for higher density housing.
- A moderately dense product, known as the “missing middle” might be an appropriate scale for Gallup.



Overall Needs

- Policies/ordinances that encourage productive use of vacant buildings and land are needed. The new Land Development Standards (zoning code) could be supplemented by:
 - Vacant buildings ordinance that's more stringent requiring property owners to maintain their structures.
 - Infrastructure standby charge for vacant properties.
 - Continued code enforcement and implementation of the Clean and Lien Program.



Unmet Home-ownership Need

- **Total homeownership need**
 - 65 renters with incomes that would support homeownership
 - 32 homes to accommodate growth
 - 58 commuters who are interested in moving
 - Less homes for sale—40± in January
- **Households with incomes under \$35,000**
 - Homebuyer assistance and education
 - First time homebuyers, renters who could buy
 - Over 100 mortgage loan denials, highest rates for household incomes less than \$35,000
 - Most common reasons are debt and poor credit history
 - 18 units with home price up to \$185,000
- **Households with incomes of \$35,000 to \$49,999**
 - 8 units with home price \$185,000 to \$265,000
- **Households with incomes above \$50,000 per year**
 - 44 units with home price above \$265,000 for growth and move up buyers

Need for Rental Housing

- **Cost burdened renters**

- Census estimates indicate that over half of renters pay more than 30% of their income for rent, and 31% pay over half of their income for rent.
- There are over 1,000 cost burdened renters in Gallup, most with incomes below \$20,000.
- 194 cost burdened renters have incomes between \$20,000 and \$50,000.
- A solution could be new housing or rental assistance for current homes.

- **Cost burdened senior homeowners**

- There are approximately 200 cost-burdened owner households with the owner age 65+(166 pay more than 35% of income for housing).
- A solution could be senior rentals or assistance, such as repairs, weatherization or accessibility improvements, that allows seniors to stay in their homes.

- **Housing to accommodate growth**

- 32 units for households with incomes below \$20,000
- 29 market rate rental units

Increase Housing Choice and Availability

- Promote the pro-housing policies of the new Land Development Standards (LDS):
 - Recommending developers of new subdivisions chose SFR-A to accommodate more parcels between 3,000 and 6,000 square feet to enable them to build homes at more affordable prices.
 - Recommending that property owners of dilapidated mobile home parks consider applying for a zoning change on their properties or selling them so they can be redeveloped as quality multi-family dwellings.
 - Encouraging developers to consider cluster development or co-housing development in RR, SFR, MFRL and MFRM and MXN districts.
 - Encouraging property owners to put property in older neighborhoods to productive use, including infill development in the Character Protection Overlay district, the Downtown Overlay district, and the Downtown MRA plan area.
 - Encouraging PUD districts.

Increase Housing Choice and Availability

- The City can consider making changes to the LDS to address housing shortages:
 - Amend LDS text to allow multi-family as a conditional use in General Commercial districts.
 - Look at more sites that could be appropriate for multi-family, especially medium density as described earlier as the Missing Middle Housing Types.

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

- **Develop a comprehensive strategy.**
 - Convene a Housing Taskforce with government entities, including McKinley County, lawyers and title professionals to assess the local and state laws regarding abandoned property, tax foreclosure statues, and the feasibility of developing a land bank for abandoned property such that they can be returned to productive use.
 - Consider taking part in a Center for Community Progress training that helps communities address vacant and abandoned properties and get them back into productive use.
 - Update laws at state and local levels to address vacant and abandoned property. Reassess and establish fees/fines for property owners not in compliance that makes it less desirable for property owners to do nothing.
 - In the interim, initiate a citywide cleanup and consider hiring residents to clean up blight.

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

- **Develop a systematic process to assess and return homes to productive use:**
 - Make an abandoned property list.
 - Prioritize funding for new City staff code enforcement positions.
 - Identify property owners and hold them accountable. For example, continue to give 30 days to clean up their abandoned/unmaintained properties and register vacant property. If they do not, impose fines.
 - Register all vacant/abandoned buildings.
 - Charge the property owners of such properties fees until property is brought to code.
 - Make the rehabilitation and maintenance process clear and understandable to the public through a campaign and webpage.
 - From this point on in the process, the decisions made in the comprehensive strategy will determine whether the City pursues the land banking option or chooses to work with a non-profit housing developer or community development corporation.
 - Market and sell buildings once they have been foreclosed; work with community stakeholders to identify priority sites.
 - Leverage private and public funding for properties beyond repair to assist with demolition costs.
 - Establish a greenlining fund to help prospective homebuyers get mortgage loans.

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

- **The City of Gallup could encourage McKinley County on the following steps:**
 - **The County Treasurer's Office currently aids property owners struggling to pay taxes through an installment payment plan. The County can make residents more aware of this assistance.**
 - **The County can begin foreclosure on properties that have not had property taxes paid for three years so they can be available for rehabilitation or demolition (if beyond repair) and can be put back into productive use.**

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

- **Build capacity of local non-profit housing developer or community development corporation:**
 - Once the steps above are completed and abandoned property is foreclosed, a housing developer can begin to bring properties into productive use.
 - Identify properties with buildings beyond repair for demolition and new construction of affordable housing for multiple income levels.
 - Work with a local non-profit such as Habitat for Humanity that can renovate units for sale to low- and moderate-income families.
 - Identify properties with buildings that can be restored as rental properties.
 - Build capacity for this entity to work with rental property owners to bring buildings up to livable conditions and improve the quality of the rental market.

Rehabilitate Homes and Develop Vacant Lots to Support Stable Neighborhoods

- Request use of CDBG funds for housing projects that benefit distressed neighborhoods.
 - The State of New Mexico allocates its CDBG funding for non-entitlement communities for capital improvements, infrastructure and planning.
 - There are also funds for housing and economic development that benefit low- and moderate-income households.
 - Projects that help stabilize and upgrade low- and moderate-income neighborhoods should be considered for CDBG funding.
 - NWNMCOG, DFA and MFA can collaborate with the City to develop a successful project and funding application.

Remove Barriers to New Housing Construction

- The City can address several challenges facing construction of new housing, including the lack of skilled tradespeople and the number of platted parcels without infrastructure:
 - The City can reassess its ability to vacate a plat and revise City ordinances so it can become a partner in providing infrastructure on parcels.
 - The City could assist with infrastructure improvements, including public assistance to help the private sector fund infrastructure through a public improvement district, special assessment district or bond funding.
 - The City can promote trades training and certification through the GGEDC's Building Trades in the Community program and work with UNM-Gallup's Construction Technology program to increase and improve the quality of trades in the area.
 - The City can leverage the Opportunity Zone tax incentives to address the community's need for affordable housing.

Maximize Coordination of Local Entities and Resources

- **Housing Taskforce should monitor housing needs and opportunities.**
- **Target vacant land owned by public entitles for new housing sites.**

Increase Homeownership Opportunities for Gallup Residents

- **Increase participation in homebuyer education available in Gallup.**
 - Native Partnership for Housing provides home buyer classes and is a member of NeighborWorks America, a national non-profit that provides financial support, technical assistance, and training for the organization. The organization is also an approved Counseling Organization. The City of Gallup can help make residents aware of this service.
 - Support the efforts of the Gallup Housing Authority to create homeownership opportunities for higher income public housing residents. HUD's Section 32 Homeownership Program allows Public Housing Authorities to assist public housing families to purchase homes through the Public Housing Capital Fund.
 - Work with local non-profit organizations to rehabilitate existing homes that can be sold to moderate income buyers.
 - A community development corporation or non-profit could offer homeownership assistance for low-income or poor credit individual a rent-to-own option where tenants can rent an affordable property and move into a homeownership/ mortgage loan approval track after completing a 2-year rental period.

Increase Homeownership Opportunities for Gallup Residents

- Promote awareness of home buyer assistance that is available to Gallup residents through existing programs.
 - MFA and USDA have several programs that are geared to first time home buyers. Assistance includes low-interest loans and down payment assistance.

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Housing Rehabilitation		
Initiate acquisition of vacant and abandoned properties and implement a scattered site program in collaboration with Habitat for Humanity	4	10
Complete rehabilitation for low-income homeowners	10	50
Increase capacity of the clean and lien program	30	150
Implement a proactive program to acquire and rehab foreclosed and abandoned properties	2	10
Provide rehab and maintenance assistance to enable cost-burdened seniors to remain in their homes	5	25

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Homeownership		
Increase participation in homebuyer education to increase successful home mortgage loan applications	100	500
Work with the Gallup Housing Authority to enable high-income public housing residents to purchase homes	12	60
Increase production of market rate housing through new subdivision development and infill	35	175
Develop affordable homeownership opportunities for entry level workforce—up 50% to 100% of AMI	25	125

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Rental and Special Needs Housing		
New affordable rental housing units built over 5 years	N/A	250
Rehabilitation of existing affordable rental housing	N/A	120
New affordable, accessible rental housing for seniors	N/A	50
Supportive housing units/services included above	N/A	15
Market rate rental housing	N/A	80
New rent subsidies for people with special needs	10	50

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Regulatory Changes	Timeframe	
Develop a vacant and abandoned building strategy to assess and return homes to productive use	2021	
Adopt a vacant building ordinance and registration process	2021	
Streamline regulatory review for affordable housing	2021	

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Capacity Building	Timeframe	
Increase code enforcement capacity	2020	
Form a Housing Taskforce	2020	
Develop an abandoned properties list	Ongoing	
Support local efforts to increase participation in GGEDC and UNM-Gallup construction technology programs	Ongoing	
Collaborate with local non-profits to build capacity to assist with vacant and abandoned properties	Ongoing	
Sponsor at least one educational event per year to link housing resources with potential homebuyers	Ongoing	
Promote the existing housing resource guide for residents	2021	

Housing Production Goals

Objectives	Annual Average	5-Year Goals
Funding and In-Kind Support	Timeframe	
Increase infrastructure assistance for affordable housing	Ongoing	
Work with local institutions that are interested in participating in workforce housing projects	Ongoing	

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-0000-311.00-00	FRANCHISE TAXES	1,567,211-	1,659,587-	1,387,418-	1,570,000-	1,577,000-	1,103,900-
101-0000-312.50-00	MUNICIPAL GENERAL FUND	11,331,435-	11,955,997-	10,342,995-	10,675,000-	12,000,000-	8,120,000-
101-0000-315.10-00	CURRENT YEAR	2,168,176-	2,237,604-	1,558,560-	2,298,118-	2,318,771-	2,318,771-
101-0000-315.20-00	PRIOR YEAR	99,044-	62,663-	69,757-	75,000-	75,000-	75,000-
*		15,165,866-	15,915,851-	13,358,730-	14,618,118-	15,970,771-	11,617,671-
**	REVENUE	15,165,866-	15,915,851-	13,358,730-	14,618,118-	15,970,771-	11,617,671-
101-0000-324.10-00	MUNICIPAL DISTRIBUTION	9,634,225-	9,915,593-	8,616,112-	9,800,000-	10,300,000-	7,210,000-
101-0000-324.11-00	MUNICIPAL EQUIVALENT	70,583-	74,795-	76,038-	350,000-	75,000-	52,500-
101-0000-324.12-00	TELECOM	7,209-	6,423-	3,685-	9,500-	5,000-	5,000-
101-0000-324.13-00	HOUSE BILL 6 2019	0	0	159,184-	0	160,000-	112,000-
101-0000-326.10-00	REGISTRATION (ALL)	164,307-	160,554-	124,774-	160,000-	150,000-	105,000-
*		9,876,324-	10,157,365-	8,979,793-	10,319,500-	10,690,000-	7,484,500-
**	REVENUE	9,876,324-	10,157,365-	8,979,793-	10,319,500-	10,690,000-	7,484,500-
101-0000-330.10-00	ANIMAL LICENSES	5,325-	12,593-	10,090-	5,000-	7,500-	7,500-
101-0000-330.30-00	BUILDING PERMITS	122,389-	97,228-	85,521-	110,000-	112,000-	112,000-
101-0000-330.40-00	BUSINESS LICENSE & REG	84,564-	80,645-	54,933-	83,000-	80,000-	80,000-
101-0000-330.50-00	LIQUOR LICENSES	11,750-	10,250-	6,250-	11,000-	12,500-	12,500-
101-0000-330.80-00	ZONING PERMITS	14,515-	10,771-	12,575-	15,000-	14,000-	14,000-
101-0000-330.99-00	OTHER LICENSES & PERMITS	181-	333-	209-	0	0	0
*		238,724-	211,820-	169,578-	224,000-	226,000-	226,000-
**	REVENUE	238,724-	211,820-	169,578-	224,000-	226,000-	226,000-
101-0000-340.01-00	ADMINISTRATIVE FEES	30	50-	35-	0	0	0
101-0000-340.03-00	ANIMAL POUND FEES	10,934-	4,002-	3,505-	5,000-	6,000-	6,000-
101-0000-340.12-00	FIRE SERVICES - SPECIAL	458,263-	102,421-	74,089-	100,000-	100,000-	100,000-
101-0000-340.14-00	POLICE SERVICES - SPECIAL	36,565-	51,268-	40,193-	45,000-	55,000-	55,000-
101-0000-340.15-00	PRINTING & COPYING	6,834-	1,498-	660-	5,000-	750-	750-
101-0000-340.18-00	RECREATIONAL	4,365-	77-	452-	0	1,000-	1,000-
101-0000-340.18-10	GOLF COURSE	105	3,523-	95	0	0	0
101-0000-340.18-11	GREEN FEES	0	75,570-	51,053-	80,000-	95,000-	95,000-
101-0000-340.18-12	CART RENTALS	0	28,162-	32,574-	25,000-	60,000-	60,000-
101-0000-340.18-14	MEMBERSHIP FEES	0	14,425-	5,469-	0	7,000-	7,000-
101-0000-340.18-15	PRO SHOP SALES	14-	20,717-	15,706-	15,000-	28,000-	28,000-
101-0000-340.18-16	CONCESSIONS	19-	6,647-	3,870-	5,000-	8,000-	8,000-
101-0000-340.18-17	DRIVING RANGE	195-	12,287-	8,268-	12,000-	14,000-	14,000-
101-0000-340.18-20	LARRY BRIAN MITCHEL	51,448-	52,250-	41,205-	50,000-	56,000-	0
101-0000-340.18-40	AQUATIC CENTER	99,609-	85,675-	44,663-	100,000-	80,000-	0
101-0000-340.18-50	RED ROCK PARK	181,534-	174,164-	182,772-	160,000-	200,000-	0
101-0000-340.18-60	EL MORRO	116,033-	65,705-	68,557-	115,000-	100,000-	0
101-0000-340.19-00	RENT OF PUBLIC FACILITIES	15,498-	17,914-	10,295-	15,000-	17,000-	11,900-
101-0000-340.50-00	CLEAN & LIEN	50,854-	29,124-	37,267-	50,000-	45,000-	45,000-
101-0000-340.98-00	CREDIT CARD CHARGES	96,607	99,807	75,964	100,000	100,000	100,000
101-0000-340.99-00	OTHER CHARGES FOR SERVICE	24,705-	2,135-	6,342-	15,000-	4,500-	4,500-
*		960,128-	647,807-	550,916-	697,000-	777,250-	336,150-
**	REVENUE	960,128-	647,807-	550,916-	697,000-	777,250-	336,150-
101-0000-350.20-00	COURT FINES OTHER	97,374-	102,438-	57,041-	95,000-	90,000-	90,000-
101-0000-350.25-00	BENCH WARRANT FEE	0	400-	1,124-	1,000-	1,000-	1,000-
101-0000-350.40-00	DWI PREVENTION	4,592-	4,937-	3,009-	4,600-	4,500-	4,500-
101-0000-350.50-00	LIBRARY FINES	7,820-	7,085-	4,683-	9,000-	7,500-	7,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-0000-350.80-00	MISCELLANEOUS	50-	0	50-	0	0	0
*		109,836-	114,860-	65,907-	109,600-	103,000-	103,000-
**	REVENUE	109,836-	114,860-	65,907-	109,600-	103,000-	103,000-
101-0000-360.01-00	MISC REV REIMBURSEMENT &	214,176-	7,295-	15,700-	0	5,000-	5,000-
101-0000-360.02-00	INSURANCE RECOVERIES	3,317-	0	0	0	0	0
101-0000-360.03-00	INVESTMENT INCOME	711-	286,904-	218,336-	100,000-	150,000-	7,500-
101-0000-360.04-00	JOINT POWER AGREEMENTS	480,000-	279,592-	261,723-	483,503-	0	352,826-
101-0000-360.06-00	REIMBURSEMENTS & REFUNDS	141,305-	151,389-	37,277-	5,000-	85,000-	85,000-
101-0000-360.07-00	RENTS & ROYALTIES	42,585-	30,406-	26,263-	40,000-	40,000-	40,000-
101-0000-360.08-00	SALE OF FIXED ASSETS	117,198-	55,389-	92,815-	15,000-	125,000-	125,000-
101-0000-360.09-00	SALES - OTHER	4,450-	22,136-	8,725-	15,000-	12,000-	12,000-
101-0000-360.10-00	VENDING & CONCESSION	5,788-	5,730-	3,767-	8,000-	6,500-	6,500-
101-0000-360.11-00	DISCOUNTS TAKEN	11-	0	3-	0	0	0
*		1,009,541-	838,841-	664,609-	666,503-	423,500-	633,826-
**	REVENUE	1,009,541-	838,841-	664,609-	666,503-	423,500-	633,826-
101-0000-371.01-00	MUNICIPAL OPERATING	0	0	38,512-	99,754-	0	0
101-0000-371.07-00	NMTS	8,046-	10,967-	4,245-	13,473-	0	0
101-0000-371.23-00	OTHER / STATE GRANTS	95,108-	17,037-	16,843-	17,066-	0	0
101-0000-375.07-00	FEDERAL / NMTS	43,810-	34,085-	17,868-	71,016-	0	0
101-0000-375.10-00	FED GRT HOMELAND SECURITY	27,274-	0	0	0	0	0
101-0000-375.13-00	LAW ENFORCEMENT	3,424-	28,500-	20,500-	35,274-	0	0
101-0000-378.01-00	MUNICIPAL OPERATING	313,134-	35,999-	0	8,000-	0	0
*		490,796-	126,588-	97,968-	244,583-	0	0
**	REVENUE	490,796-	126,588-	97,968-	244,583-	0	0
101-0000-395.10-00	TRANS-IN OP GRT/	0	0	453-	453-	0	0
101-0000-395.20-00	TRANS-IN SHARED SERVICES	3,188,178-	3,436,681-	2,707,746-	3,249,295-	0	3,430,005-
101-0000-395.30-00	TRANS-IN DEBT SERVICE	202,102-	0	0	0	0	0
101-0000-395.40-00	CAPITAL PROJECTS TRANS IN	2,650,091-	2,492,705-	125,087-	125,087-	0	0
*		6,040,371-	5,929,386-	2,833,286-	3,374,835-	0	3,430,005-
**	REVENUE	6,040,371-	5,929,386-	2,833,286-	3,374,835-	0	3,430,005-
***	GENERAL FUND	33,891,586-	33,942,518-	26,720,787-	30,254,139-	28,190,521-	23,831,152-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-0101-414.41-20	FULL-TIME POSITIONS	81,000	81,000	67,500	81,450	102,285	81,227
101-0101-414.41-60	ALLOWANCES	3,720	3,720	3,030	3,740	3,730	3,730
101-0101-414.42-10	FICA - SOCIAL SECURITY	5,884	5,323	4,614	5,319	6,822	5,373
101-0101-414.42-20	FICA - MEDICARE	1,376	1,245	1,079	1,244	1,596	1,257
101-0101-414.42-30	RETIREMENT CONTRIBUTIONS	22,254	15,838	13,342	16,054	20,385	16,010
101-0101-414.42-50	GROUP INSURANCE	30,366	34,041	34,884	49,257	42,999	47,300
101-0101-414.42-60	RETIREE HEALTH	1,624	1,620	1,350	1,629	2,046	1,624
101-0101-414.42-80	WORKER'S COMP (ASSESSMNT)	46	46	35	46	46	46
101-0101-414.42-99	OTHER	48	48	40	48	48	48
*	PERSONNEL	146,318	142,881	125,874	158,787	179,957	156,615
101-0101-414.43-10	TRAVEL	6,859	6,838	3,083	5,000	5,000	0
101-0101-414.44-30	MAINT - GROUND/ROADWAYS	0	0	6,959	6,425	0	0
101-0101-414.45-30	PROFESSIONAL SERVICES	56,983	51,954	45,308	55,450	57,157	57,157
101-0101-414.45-90	OTHER SERVICES	0	0	117	5,860	0	0
101-0101-414.46-10	SUPPLIES	4,363	2,762	3,112	6,500	6,500	5,200
101-0101-414.46-40	UNIFORMS	0	0	0	40	200	200
101-0101-414.47-04	EMPLOYEE TRAINING	990	380	0	1,500	1,400	0
101-0101-414.47-08	PRINTING & PUBLISHING	8,633	6,505	6,066	8,000	8,000	8,000
101-0101-414.47-14	SUBSCRIPTION AND DUES	8,142	9,418	8,489	9,570	9,525	9,525
*	OPERATIONS	85,970	77,857	73,134	98,345	87,782	80,082
**	EXPENDITURE	232,288	220,738	199,008	257,132	267,739	236,697
***	CITY COUNCILORS	232,288	220,738	199,008	257,132	267,739	236,697

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-0102-414.41-20	FULL-TIME POSITIONS	152,851	153,694	128,668	154,538	154,093	154,093
101-0102-414.41-50	OVERTIME	0	0	485	1,200	200	0
101-0102-414.41-60	ALLOWANCES	11,370	11,370	9,406	11,694	11,923	11,923
101-0102-414.42-10	FICA - SOCIAL SECURITY	10,868	10,709	8,977	8,297	8,308	8,308
101-0102-414.42-20	FICA - MEDICARE	2,560	2,504	2,099	2,505	2,497	2,497
101-0102-414.42-30	RETIREMENT CONTRIBUTIONS	31,434	31,607	26,789	32,222	32,183	32,183
101-0102-414.42-50	GROUP INSURANCE	21,710	26,512	21,896	30,823	26,903	29,593
101-0102-414.42-60	RETIREE HEALTH	3,062	3,079	2,581	3,101	3,098	3,098
101-0102-414.42-80	WORKER'S COMP (ASSESSMNT)	18	18	14	18	18	18
101-0102-414.42-99	OTHER	104	104	88	105	104	104
*	PERSONNEL	233,977	239,597	201,003	244,503	239,327	241,817
101-0102-414.43-10	TRAVEL	2,257	2,410	3,106	3,400	2,800	0
101-0102-414.45-30	PROFESSIONAL SERVICES	28,486	31,261	7,394	35,000	35,000	35,000
101-0102-414.45-40	OTHER CONTRACTUAL SVS	2,750	175	0	0	0	0
101-0102-414.46-10	SUPPLIES	4,842	6,168	1,556	4,800	4,800	3,840
101-0102-414.46-11	INVENTORY SHORTAGE	1-	1,193	921-	0	0	0
101-0102-414.46-20	NON-CAP-FURN, FIX & EQUIP	1,258	97	0	300	500	250
101-0102-414.46-40	UNIFORMS	0	18	21	80	80	80
101-0102-414.47-04	EMPLOYEE TRAINING	1,398	598	865	1,300	1,300	0
101-0102-414.47-08	PRINTING & PUBLISHING	170	92	0	200	200	200
101-0102-414.47-12	RENT OF EQUIP & MACHINERY	3,764	4,108	2,501	4,244	4,244	4,244
101-0102-414.47-14	SUBSCRIPTION AND DUES	1,537	1,642	1,412	1,675	1,455	1,455
*	OPERATIONS	46,461	47,762	15,934	50,999	50,379	45,069
**	EXPENDITURE	280,438	287,359	216,937	295,502	289,706	286,886
***	CITY MANAGERS	280,438	287,359	216,937	295,502	289,706	286,886

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-0103-412.41-20	FULL-TIME POSITIONS	152,199	136,260	98,480	125,796	105,289	105,289
101-0103-412.41-30	PART-TIME POSITIONS	0	0	3,851	14,000	21,639	22,030
101-0103-412.41-50	OVERTIME	1,271	2,244	1,859	1,900	1,000	0
101-0103-412.41-60	ALLOWANCES	2,096	1,215	830	1,438	913	913
101-0103-412.42-10	FICA - SOCIAL SECURITY	10,539	9,246	6,935	7,776	6,883	6,910
101-0103-412.42-20	FICA - MEDICARE	2,462	2,162	1,622	2,194	1,982	1,989
101-0103-412.42-30	RETIREMENT CONTRIBUTIONS	29,991	28,004	21,250	29,553	26,376	26,457
101-0103-412.42-50	GROUP INSURANCE	13,366	23,424	15,194	26,501	29,605	29,335
101-0103-412.42-60	RETIREE HEALTH	2,919	2,728	2,048	2,844	3,080	3,097
101-0103-412.42-80	WORKER'S COMP (ASSESSMNT)	18	18	9	18	18	18
101-0103-412.42-99	OTHER	116	12	0	0	0	0
*	PERSONNEL	214,977	205,313	152,078	212,020	196,785	196,038
101-0103-412.43-10	TRAVEL	1,466	2,860	702	702	1,300	0
101-0103-412.45-30	PROFESSIONAL SERVICES	356,201	237,322	206,855	273,363	291,000	291,000
101-0103-412.46-10	SUPPLIES	3,057	3,261	1,370	2,000	3,000	2,400
101-0103-412.46-20	NON-CAP-FURN, FIX & EQUIP	0	480	300	300	500	250
101-0103-412.46-40	UNIFORMS	43	0	0	100	100	100
101-0103-412.47-04	EMPLOYEE TRAINING	674	883	799	799	1,000	0
101-0103-412.47-07	POSTAGE AND MAIL SERVICE	27	59	86	86	250	250
101-0103-412.47-08	PRINTING & PUBLISHING	427	569	0	0	500	500
101-0103-412.47-12	RENT OF EQUIP & MACHINERY	2,915	3,161	2,326	3,500	3,500	3,500
101-0103-412.47-14	SUBSCRIPTION AND DUES	7,515	8,824	8,160	9,168	9,150	8,745
*	OPERATIONS	372,325	257,419	220,598	290,018	310,300	306,745
**	EXPENDITURE	587,302	462,732	372,676	502,038	507,085	502,783
***	LEGAL	587,302	462,732	372,676	502,038	507,085	502,783

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1013-414.41-20	FULL-TIME POSITIONS	89,530	79,337	60,615	90,236	90,587	90,587
101-1013-414.41-60	ALLOWANCES	2,470	2,375	840	2,484	1,825	1,825
101-1013-414.42-10	FICA - SOCIAL SECURITY	6,337	5,601	4,094	6,478	6,102	6,102
101-1013-414.42-20	FICA - MEDICARE	1,481	1,373	957	1,515	1,427	1,427
101-1013-414.42-30	RETIREMENT CONTRIBUTIONS	18,701	16,131	12,593	19,392	18,824	18,824
101-1013-414.42-50	GROUP INSURANCE	0	0	3,593	1,515	7,145	7,860
101-1013-414.42-60	RETIREE HEALTH	1,820	1,639	1,212	1,866	1,812	1,812
101-1013-414.42-80	WORKER'S COMP (ASSESSMNT)	18	14	12	18	18	18
*	PERSONNEL	120,357	106,470	83,916	123,504	127,740	128,455
101-1013-414.43-10	TRAVEL	3,105	5,778	2,599	3,100	3,100	0
101-1013-414.44-51	FUEL PURCHASES	97	79	0	0	0	0
101-1013-414.45-90	OTHER SERVICES	26,652	39,486	39,521	41,100	41,100	43,600
101-1013-414.46-10	SUPPLIES	1,767	1,340	195	1,843	1,843	1,474
101-1013-414.46-20	NON-CAP-FURN, FIX & EQUIP	4,230	1,410	380	2,352	2,452	1,226
101-1013-414.46-40	UNIFORMS	48	0	0	85	85	85
101-1013-414.47-04	EMPLOYEE TRAINING	1,409	0	0	0	0	0
101-1013-414.47-07	POSTAGE AND MAIL SERVICE	0	0	0	100	0	0
*	OPERATIONS	37,308	48,093	42,695	48,580	48,580	46,385
**	EXPENDITURE	157,665	154,563	126,611	172,084	176,320	174,840
***	GIS	157,665	154,563	126,611	172,084	176,320	174,840

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1014-411.41-20	FULL-TIME POSITIONS	101,312	104,222	84,035	91,860	93,336	0
101-1014-411.41-50	OVERTIME	8,246	5,115	3,958	6,000	6,000	6,000
101-1014-411.41-60	ALLOWANCES	2,590	2,750	890	2,784	521	0
101-1014-411.42-10	FICA - SOCIAL SECURITY	7,488	7,405	5,859	6,172	6,201	0
101-1014-411.42-20	FICA - MEDICARE	1,765	1,719	1,370	1,443	1,450	0
101-1014-411.42-30	RETIREMENT CONTRIBUTIONS	18,523	19,530	15,308	19,414	19,503	0
101-1014-411.42-50	GROUP INSURANCE	5,389	6,683	5,819	7,766	20,458	0
101-1014-411.42-60	RETIREE HEALTH	1,819	1,888	1,460	1,869	2,407	0
101-1014-411.42-80	WORKER'S COMP (ASSESSMNT)	32	30	23	28	28	0
101-1014-411.42-99	OTHER	1,056	759	0	1,024	0	0
*	PERSONNEL	148,220	150,101	118,722	138,360	149,904	6,000
101-1014-411.43-10	TRAVEL	0	0	0	0	500	0
101-1014-411.44-20	MAINTENANCE CONTRACTS	1,564	0	0	1,000	600	0
101-1014-411.44-51	FUEL PURCHASES	4,391	5,273	3,836	6,000	8,000	0
101-1014-411.45-30	PROFESSIONAL SERVICES	33	0	0	0	0	0
101-1014-411.46-10	SUPPLIES	7,367	7,373	3,545	6,700	8,000	0
101-1014-411.46-20	NON-CAP-FURN, FIX & EQUIP	1,519	4,135	2,586	4,000	6,000	0
101-1014-411.46-40	UNIFORMS	243	690	242	500	1,000	0
101-1014-411.47-12	RENT OF EQUIP & MACHINERY	24	0	0	0	0	0
*	OPERATIONS	15,141	17,471	10,209	18,200	24,100	0
**	EXPENDITURE	163,361	167,572	128,931	156,560	174,004	6,000
***	METERS AND BILLING	163,361	167,572	128,931	156,560	174,004	6,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1015-411.41-20	FULL-TIME POSITIONS	383,619	359,856	296,098	412,760	348,927	355,570
101-1015-411.41-50	OVERTIME	3,444	4,796	4,563	4,500	5,500	0
101-1015-411.41-60	ALLOWANCES	6,040	4,520	3,590	4,575	5,736	5,736
101-1015-411.42-10	FICA - SOCIAL SECURITY	25,255	23,838	19,753	26,584	22,084	22,541
101-1015-411.42-20	FICA - MEDICARE	5,879	5,638	4,620	6,408	5,354	5,461
101-1015-411.42-30	RETIREMENT CONTRIBUTIONS	79,555	74,548	60,932	86,532	73,320	74,700
101-1015-411.42-50	GROUP INSURANCE	58,146	61,219	45,831	78,716	53,782	59,160
101-1015-411.42-60	RETIREE HEALTH	7,720	7,333	5,871	10,785	7,057	7,190
101-1015-411.42-80	WORKER'S COMP (ASSESSMNT)	71	64	48	74	64	64
101-1015-411.42-99	OTHER	416	372	264	314	313	313
* PERSONNEL		570,145	542,184	441,570	631,248	522,137	530,735
101-1015-411.43-10	TRAVEL	10,733	8,356	4,334	9,487	8,230	0
101-1015-411.44-51	FUEL PURCHASES	181	35	87	300	300	300
101-1015-411.44-90	MAINT - OTHER	735	0	0	0	0	0
101-1015-411.45-30	PROFESSIONAL SERVICES	80,128	71,416	58,813	109,202	150,542	102,202
101-1015-411.45-90	OTHER SERVICES	0	13,128	0	0	0	0
101-1015-411.46-10	SUPPLIES	11,766	10,878	6,791	9,850	10,000	8,000
101-1015-411.46-20	NON-CAP-FURN, FIX & EQUIP	2,115	0	100	150	0	0
101-1015-411.46-40	UNIFORMS	149	147	0	285	300	300
101-1015-411.47-04	EMPLOYEE TRAINING	6,329	8,530	2,225	20,866	4,909	0
101-1015-411.47-07	POSTAGE AND MAIL SERVICE	157	217	127	500	500	500
101-1015-411.47-08	PRINTING & PUBLISHING	0	99	0	300	300	300
101-1015-411.47-12	RENT OF EQUIP & MACHINERY	4,789	4,600	3,555	4,600	5,500	5,500
101-1015-411.47-14	SUBSCRIPTION AND DUES	455	596	862	980	16,055	680
* OPERATIONS		117,537	118,002	76,894	156,520	196,636	117,782
** EXPENDITURE		687,682	660,186	518,464	787,768	718,773	648,517
*** FINANCE		687,682	660,186	518,464	787,768	718,773	648,517

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1017-414.41-20	FULL-TIME POSITIONS	255,821	263,657	223,806	264,246	263,524	263,524
101-1017-414.41-50	OVERTIME	805	241	0	1,000	1,000	0
101-1017-414.41-60	ALLOWANCES	7,045	7,830	7,610	9,542	9,516	9,516
101-1017-414.42-10	FICA - SOCIAL SECURITY	17,814	18,150	15,465	18,178	18,135	18,135
101-1017-414.42-20	FICA - MEDICARE	4,164	4,245	3,617	4,252	4,241	4,241
101-1017-414.42-30	RETIREMENT CONTRIBUTIONS	52,305	54,541	46,938	55,942	55,789	55,789
101-1017-414.42-50	GROUP INSURANCE	16,185	21,321	17,868	24,672	21,359	23,496
101-1017-414.42-60	RETIREE HEALTH	5,092	5,313	4,523	5,384	5,370	5,370
101-1017-414.42-80	WORKER'S COMP (ASSESSMNT)	46	46	35	46	46	46
101-1017-414.42-90	TUITION REIMBURSEMENT	1,639	1,539	0	0	0	0
101-1017-414.42-99	OTHER	683	104	28	105	0	0
*	PERSONNEL	361,599	376,987	319,890	383,367	378,980	380,117
101-1017-414.43-10	TRAVEL	2,240	2,815	986	3,500	3,500	0
101-1017-414.44-10	MAINT - BUILDINGS	381	0	0	0	0	0
101-1017-414.44-30	MAINT - GROUND/ROADWAYS	0	0	539	600	0	0
101-1017-414.44-40	MAINT - EQUIPMENT	10,900	4,996	19,739	34,070	34,070	34,070
101-1017-414.44-51	FUEL PURCHASES	451	260	335	994	994	500
101-1017-414.44-90	MAINT - OTHER	200,223	201,579	46,891	225,446	237,018	237,018
101-1017-414.45-90	OTHER SERVICES	51,597	41,720	44,189	63,990	60,052	41,665
101-1017-414.46-10	SUPPLIES	9,274	3,659	772	14,400	14,400	11,520
101-1017-414.46-20	NON-CAP-FURN, FIX & EQUIP	102,316	97,456	26,615	34,855	32,840	16,420
101-1017-414.46-40	UNIFORMS	103	83	0	215	215	215
101-1017-414.47-04	EMPLOYEE TRAINING	4,792	7,523	2,939	4,250	4,250	0
101-1017-414.47-07	POSTAGE AND MAIL SERVICE	0	126	0	450	450	0
101-1017-414.47-08	PRINTING & PUBLISHING	333	1,680	122	2,000	2,000	2,000
101-1017-414.47-12	RENT OF EQUIP & MACHINERY	25,335	11,132	4,698	6,000	6,000	6,000
101-1017-414.47-14	SUBSCRIPTION AND DUES	600	1,072	831	2,195	2,084	1,050
101-1017-414.47-15	TELEPHONE	298,534	324,891	248,321	346,672	346,672	346,672
*	OPERATIONS	707,079	698,992	396,977	739,637	744,545	697,130
101-1017-414.48-20	EQUIPMENT & MACHINERY	0	0	67,774	82,815	0	0
*	CAPITAL OUTLAY	0	0	67,774	82,815	0	0
**	EXPENDITURE	1,068,678	1,075,979	784,641	1,205,819	1,123,525	1,077,247
***	INFORMATION TECHNOLOGY	1,068,678	1,075,979	784,641	1,205,819	1,123,525	1,077,247

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1018-414.41-20	FULL-TIME POSITIONS	147,633	156,816	126,256	147,856	148,424	148,424
101-1018-414.41-50	OVERTIME	0	0	0	101	0	0
101-1018-414.41-60	ALLOWANCES	4,240	5,810	5,110	6,050	6,127	6,127
101-1018-414.42-10	FICA - SOCIAL SECURITY	10,044	10,888	9,207	10,274	10,101	10,101
101-1018-414.42-20	FICA - MEDICARE	2,347	2,580	2,153	2,403	2,362	2,362
101-1018-414.42-30	RETIREMENT CONTRIBUTIONS	30,314	32,433	26,203	31,376	31,547	31,547
101-1018-414.42-50	GROUP INSURANCE	5,641	1,214	8,963	13,535	13,451	14,796
101-1018-414.42-60	RETIREE HEALTH	2,951	3,198	2,525	4,232	3,036	3,036
101-1018-414.42-80	WORKER'S COMP (ASSESSMNT)	28	30	21	28	28	28
101-1018-414.42-90	TUITION REIMBURSEMENT	0	0	6,317	25,000	25,000	0
101-1018-414.42-99	OTHER	180	208	236	284	313	313
*	PERSONNEL	203,378	213,177	186,991	241,139	240,389	216,734
101-1018-414.43-10	TRAVEL	4,464	3,949	2,710	4,000	4,000	0
101-1018-414.45-30	PROFESSIONAL SERVICES	41,260	51,894	39,393	48,842	65,000	65,000
101-1018-414.45-40	OTHER CONTRACTUAL SVS	12,998	5,661	11,663	15,000	17,500	17,500
101-1018-414.45-90	OTHER SERVICES	23,481	19,201	11,216	21,300	20,500	500
101-1018-414.46-10	SUPPLIES	7,036	4,984	10,505	11,928	5,000	1,200
101-1018-414.46-20	NON-CAP-FURN, FIX & EQUIP	1,407	1,448	0	2,450	0	0
101-1018-414.46-40	UNIFORMS	64	57	0	120	120	120
101-1018-414.47-04	EMPLOYEE TRAINING	32,983	7,692	3,689	14,050	28,150	0
101-1018-414.47-07	POSTAGE AND MAIL SERVICE	0	0	71	72	0	0
101-1018-414.47-08	PRINTING & PUBLISHING	9,238	3,711	0	8,450	8,000	8,000
101-1018-414.47-12	RENT OF EQUIP & MACHINERY	6,119	6,174	4,093	7,200	8,600	7,200
101-1018-414.47-14	SUBSCRIPTION AND DUES	320	189	417	1,450	800	800
*	OPERATIONS	139,370	104,960	83,757	134,862	157,670	100,320
**	EXPENDITURE	342,748	318,137	270,748	376,001	398,059	317,054
***	HUMAN RESOURCES	342,748	318,137	270,748	376,001	398,059	317,054

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1019-411.41-20	FULL-TIME POSITIONS	173,361	176,654	149,647	177,786	177,300	177,300
101-1019-411.41-50	OVERTIME	0	0	93	0	1,000	0
101-1019-411.41-60	ALLOWANCES	2,730	2,730	2,580	3,268	3,259	3,259
101-1019-411.42-10	FICA - SOCIAL SECURITY	11,757	11,565	9,802	11,445	11,486	11,486
101-1019-411.42-20	FICA - MEDICARE	2,747	2,718	2,292	2,677	2,686	2,686
101-1019-411.42-30	RETIREMENT CONTRIBUTIONS	35,965	36,516	31,107	37,433	37,330	37,330
101-1019-411.42-50	GROUP INSURANCE	32,983	42,101	33,186	49,958	40,823	44,905
101-1019-411.42-60	RETIREE HEALTH	3,501	3,573	2,997	3,603	3,593	3,593
101-1019-411.42-80	WORKER'S COMP (ASSESSMNT)	37	37	28	37	37	37
*	PERSONNEL	263,081	275,894	231,732	286,207	277,514	280,596
101-1019-411.43-10	TRAVEL	1,410	1,557	369	2,000	2,000	0
101-1019-411.46-10	SUPPLIES	1,824	1,788	885	1,800	1,800	1,440
101-1019-411.46-20	NON-CAP-FURN, FIX & EQUIP	4,240	1,177	478	500	1,500	750
101-1019-411.46-40	UNIFORMS	498	104	0	200	200	200
101-1019-411.47-04	EMPLOYEE TRAINING	1,295	200	600	2,500	2,000	0
101-1019-411.47-07	POSTAGE AND MAIL SERVICE	98	0	0	150	150	150
101-1019-411.47-08	PRINTING & PUBLISHING	627	305	362	500	500	500
101-1019-411.47-12	RENT OF EQUIP & MACHINERY	3,883	4,121	2,965	4,500	4,500	4,500
101-1019-411.47-14	SUBSCRIPTION AND DUES	1,951	1,278	1,458	2,000	0	0
*	OPERATIONS	15,826	10,530	7,117	14,150	12,650	7,540
**	EXPENDITURE	278,907	286,424	238,849	300,357	290,164	288,136
***	PURCHASING	278,907	286,424	238,849	300,357	290,164	288,136

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1020-414.41-20	FULL-TIME POSITIONS	132,274	136,310	115,617	135,694	135,323	135,323
101-1020-414.41-50	OVERTIME	0	0	1,513	2,500	0	0
101-1020-414.41-60	ALLOWANCES	4,940	4,950	4,400	5,229	6,257	6,257
101-1020-414.42-10	FICA - SOCIAL SECURITY	8,639	9,049	7,843	8,964	9,045	9,045
101-1020-414.42-20	FICA - MEDICARE	2,019	2,116	1,834	2,096	2,115	2,115
101-1020-414.42-30	RETIREMENT CONTRIBUTIONS	27,509	28,334	24,296	28,904	29,041	29,041
101-1020-414.42-50	GROUP INSURANCE	25,935	31,725	26,885	36,912	32,214	35,435
101-1020-414.42-60	RETIREE HEALTH	2,678	2,760	2,341	2,782	2,795	2,795
101-1020-414.42-80	WORKER'S COMP (ASSESSMNT)	28	28	21	28	28	28
101-1020-414.42-90	TUITION REIMBURSEMENT	831	107	0	0	0	0
101-1020-414.42-99	OTHER	104	104	88	105	104	104
*	PERSONNEL	204,957	215,483	184,838	223,214	216,922	220,143
101-1020-414.43-10	TRAVEL	3,344	2,605	2,166	2,700	2,700	0
101-1020-414.44-20	MAINTENANCE CONTRACTS	1,265	1,270	0	1,400	1,400	17,000
101-1020-414.44-51	FUEL PURCHASES	121	109	35	150	150	100
101-1020-414.45-90	OTHER SERVICES	5,926	5,887	4,080	5,000	5,000	5,000
101-1020-414.46-10	SUPPLIES	5,918	4,294	3,659	4,300	4,300	3,440
101-1020-414.46-20	NON-CAP-FURN, FIX & EQUIP	45	0	1,167	1,200	0	0
101-1020-414.46-40	UNIFORMS	69	84	0	90	90	90
101-1020-414.47-04	EMPLOYEE TRAINING	1,579	1,701	720	1,650	1,650	0
101-1020-414.47-07	POSTAGE AND MAIL SERVICE	27,834	27,048	30,156	35,900	38,000	38,000
101-1020-414.47-08	PRINTING & PUBLISHING	16,143	21,704	19,251	23,600	23,600	23,600
101-1020-414.47-12	RENT OF EQUIP & MACHINERY	7,269	4,862	3,442	8,800	9,500	9,500
101-1020-414.47-14	SUBSCRIPTION AND DUES	1,105	906	1,158	1,220	1,160	1,160
101-1020-414.47-22	ELECTION EXPENSE	0	0	43,469	57,952	0	0
*	OPERATIONS	70,618	70,470	109,303	143,962	87,550	97,890
101-1020-414.48-20	EQUIPMENT & MACHINERY	0	0	21,950	21,950	15,600	0
101-1020-414.48-70	VEHICLES	0	0	0	0	38,000	0
*	CAPITAL OUTLAY	0	0	21,950	21,950	53,600	0
**	EXPENDITURE	275,575	285,953	316,091	389,126	358,072	318,033
***	CITY CLERK	275,575	285,953	316,091	389,126	358,072	318,033

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1021-411.41-20	FULL-TIME POSITIONS	68,442	59,159	51,630	71,979	69,579	71,749
101-1021-411.41-50	OVERTIME	9,993	11,214	7,291	10,500	10,500	0
101-1021-411.41-60	ALLOWANCES	1,380	1,640	1,415	2,391	1,434	1,734
101-1021-411.42-10	FICA - SOCIAL SECURITY	5,358	4,824	4,109	5,018	4,838	4,987
101-1021-411.42-20	FICA - MEDICARE	1,253	1,153	961	1,174	1,131	1,166
101-1021-411.42-30	RETIREMENT CONTRIBUTIONS	13,998	12,396	10,815	15,392	14,567	15,018
101-1021-411.42-50	GROUP INSURANCE	6,411	1,645	269	1,215	13,683	11,821
101-1021-411.42-60	RETIREE HEALTH	1,385	1,238	1,042	1,482	1,932	2,007
101-1021-411.42-80	WORKER'S COMP (ASSESSMNT)	28	23	21	28	28	28
*	PERSONNEL	108,248	93,292	77,553	109,179	117,692	108,510
101-1021-411.43-10	TRAVEL	0	0	0	300	300	0
101-1021-411.44-10	MAINT - BUILDINGS	1,000	0	0	0	0	0
101-1021-411.44-30	MAINT - GROUND/ROADWAYS	0	0	0	300	500	0
101-1021-411.44-40	MAINT - EQUIPMENT	265	38	34	400	500	0
101-1021-411.44-51	FUEL PURCHASES	906	629	301	1,000	700	700
101-1021-411.46-10	SUPPLIES	457	1,809	937	1,100	1,200	960
101-1021-411.46-11	INVENTORY SHORTAGE	73	166	53	5,000	5,000	5,000
101-1021-411.46-20	NON-CAP-FURN, FIX & EQUIP	0	948	0	600	1,500	750
101-1021-411.46-22	SMALL TOOLS	82	0	0	200	200	200
101-1021-411.46-40	UNIFORMS	800	258	238	800	800	800
101-1021-411.47-04	EMPLOYEE TRAINING	0	0	0	200	200	0
101-1021-411.47-12	RENT OF EQUIP & MACHINERY	2,254	2,259	1,208	3,000	2,000	2,000
101-1021-411.47-16	UTILITIES	6,878	7,190	7,157	7,000	7,000	7,000
*	OPERATIONS	12,715	12,965	9,822	19,900	19,900	17,410
101-1021-411.48-20	EQUIPMENT & MACHINERY	0	0	0	20,130	0	0
*	CAPITAL OUTLAY	0	0	0	20,130	0	0
**	EXPENDITURE	120,963	106,257	87,375	149,209	137,592	125,920
***	WAREHOUSE	120,963	106,257	87,375	149,209	137,592	125,920

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1022-411.41-20	FULL-TIME POSITIONS	224,154	235,046	164,870	238,322	192,347	0
101-1022-411.41-50	OVERTIME	3,921	2,821	4,018	6,000	8,000	8,000
101-1022-411.41-60	ALLOWANCES	4,750	6,110	4,365	6,405	2,868	0
101-1022-411.42-10	FICA - SOCIAL SECURITY	15,339	16,016	11,414	16,110	13,025	0
101-1022-411.42-20	FICA - MEDICARE	3,569	3,792	2,669	3,768	3,046	0
101-1022-411.42-30	RETIREMENT CONTRIBUTIONS	45,575	48,704	32,111	50,907	40,186	0
101-1022-411.42-50	GROUP INSURANCE	33,861	35,449	20,950	40,084	27,712	0
101-1022-411.42-60	RETIREE HEALTH	4,420	4,796	3,095	4,900	5,077	0
101-1022-411.42-80	WORKER'S COMP (ASSESSMNT)	71	71	44	74	64	0
*	PERSONNEL	335,660	352,805	243,536	366,570	292,325	8,000
101-1022-411.43-10	TRAVEL	153	0	0	0	0	0
101-1022-411.44-20	MAINTENANCE CONTRACTS	1,083	1,136	0	0	1,300	0
101-1022-411.44-40	MAINT - EQUIPMENT	866	212	272	400	500	0
101-1022-411.44-51	FUEL PURCHASES	2,722	3,819	3,124	3,500	5,000	0
101-1022-411.45-90	OTHER SERVICES	5,137	5,137	4,094	6,000	10,000	0
101-1022-411.46-10	SUPPLIES	6,265	2,832	2,025	4,200	3,500	0
101-1022-411.46-20	NON-CAP-FURN, FIX & EQUIP	3,397	2,381	1,662	2,000	2,000	0
101-1022-411.46-40	UNIFORMS	931	1,000	870	1,000	1,000	0
101-1022-411.47-04	EMPLOYEE TRAINING	9,216	0	0	0	0	0
101-1022-411.47-08	PRINTING & PUBLISHING	489	0	0	0	0	0
101-1022-411.47-12	RENT OF EQUIP & MACHINERY	981	1,717	2,874	4,400	3,000	0
101-1022-411.47-14	SUBSCRIPTION AND DUES	60	60	0	0	0	0
*	OPERATIONS	31,300	18,294	14,921	21,500	26,300	0
**	EXPENDITURE	366,960	371,099	258,457	388,070	318,625	8,000
***	CUSTOMER SERVICE	366,960	371,099	258,457	388,070	318,625	8,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1023-432.41-20	FULL-TIME POSITIONS	210,952	280,762	189,664	292,380	247,387	252,371
101-1023-432.41-30	PART-TIME POSITIONS	43,246	83,097	0	0	0	0
101-1023-432.41-40	SEASONAL POSITIONS	0	0	54,040	64,523	75,086	81,343
101-1023-432.41-50	OVERTIME	2,767	4,272	6,612	10,000	10,000	0
101-1023-432.41-60	ALLOWANCES	10,880	8,720	4,760	8,697	4,954	5,254
101-1023-432.42-10	FICA - SOCIAL SECURITY	17,714	24,709	16,862	24,349	21,571	22,187
101-1023-432.42-20	FICA - MEDICARE	4,066	5,825	3,944	5,749	5,097	5,243
101-1023-432.42-30	RETIREMENT CONTRIBUTIONS	48,311	56,665	40,325	62,527	55,748	53,093
101-1023-432.42-50	GROUP INSURANCE	22,459	27,902	20,547	48,361	50,247	48,813
101-1023-432.42-60	RETIREE HEALTH	4,666	5,606	3,897	7,498	5,972	6,174
101-1023-432.42-80	WORKER'S COMP (ASSESSMNT)	92	122	64	138	138	138
101-1023-432.42-99	OTHER	2,684	0	0	0	0	0
* PERSONNEL		367,837	497,680	340,715	524,222	476,200	474,616
101-1023-432.43-10	TRAVEL	328	1,637	581	1,700	1,700	0
101-1023-432.44-30	MAINT - GROUND/ROADWAYS	407	2,381	0	0	0	0
101-1023-432.44-40	MAINT - EQUIPMENT	43,753	49,963	28,241	31,100	25,000	18,000
101-1023-432.44-45	MAINT - IRRIGATION	3,345	624	17,674	18,000	0	0
101-1023-432.44-51	FUEL PURCHASES	12,826	13,079	7,129	16,000	16,000	16,000
101-1023-432.45-30	PROFESSIONAL SERVICES	4,000	11,070	0	20,836	11,000	11,000
101-1023-432.45-40	OTHER CONTRACTUAL SVS	3,048	7,992	0	1,495	0	0
101-1023-432.45-90	OTHER SERVICES	9,000	0	50	14,200	13,500	13,500
101-1023-432.46-10	SUPPLIES	9,723	17,075	17,377	20,200	20,000	16,000
101-1023-432.46-15	GRAVEL & SAND	25,383	8,543	4,236	10,000	20,000	8,000
101-1023-432.46-16	SUPPLIES - IRRIGATION	14,192	14,355	16,577	22,000	16,000	8,000
101-1023-432.46-17	SUPPLIES/ SEED,FERT& CHEM	70,216	97,937	71,397	75,300	75,000	70,000
101-1023-432.46-20	NON-CAP-FURN, FIX & EQUIP	5,460	11,276	15,041	20,299	6,000	0
101-1023-432.46-22	SMALL TOOLS	623	608	0	500	0	0
101-1023-432.46-23	NON-CAP IRRIGATION	0	5,042	0	5	0	0
101-1023-432.46-40	UNIFORMS	1,949	1,629	422	2,400	1,500	0
101-1023-432.47-04	EMPLOYEE TRAINING	0	330	255	2,800	2,500	0
101-1023-432.47-07	POSTAGE AND MAIL SERVICE	47	29	170	200	500	500
101-1023-432.47-08	PRINTING & PUBLISHING	260	877	824	5,000	10,000	0
101-1023-432.47-10	PURCHASES FOR RESALE	4,608	32,968	19,546	29,000	35,000	8,000
101-1023-432.47-12	RENT OF EQUIP & MACHINERY	105,376	199,850	229,979	273,000	295,000	273,000
101-1023-432.47-14	SUBSCRIPTION AND DUES	0	907	1,135	1,500	31,000	31,000
101-1023-432.47-15	TELEPHONE	0	0	0	0	550	550
101-1023-432.47-16	UTILITIES	120,492	128,082	110,941	135,500	128,000	128,000
* OPERATIONS		435,036	606,254	541,575	701,035	708,250	601,550
101-1023-432.48-20	EQUIPMENT & MACHINERY	47,482	72,660	0	0	0	0
101-1023-432.48-45	LAND IMPROVEMENTS	21,849	311,204	65,215	95,916	0	0
* CAPITAL OUTLAY		69,331	383,864	65,215	95,916	0	0
** EXPENDITURE		872,204	1,487,798	947,505	1,321,173	1,184,450	1,076,166
*** GOLF COURSE		872,204	1,487,798	947,505	1,321,173	1,184,450	1,076,166

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1025-411.41-50	OVERTIME	0	0	0	0	0	45,000
101-1025-411.42-99	OTHER	28,330	55,603	0	0	0	0
*	PERSONNEL	28,330	55,603	0	0	0	45,000
101-1025-411.43-10	TRAVEL	0	0	0	0	0	37,747
101-1025-411.44-30	MAINT - GROUND/ROADWAYS	136,866	96,997	8,120	249,641	150,000	2,200
101-1025-411.45-30	PROFESSIONAL SERVICES	5,000	500	8,683	8,684	0	0
101-1025-411.45-40	OTHER CONTRACTUAL SVS	12,466	20,500	11,000	12,000	12,000	12,000
101-1025-411.45-90	OTHER SERVICES	0	359,446	209,130	328,975	0	325,000
101-1025-411.46-10	SUPPLIES	5,353-	561-	0	0	0	0
101-1025-411.46-20	NON-CAP-FURN, FIX & EQUIP	0	0	405	406	0	0
101-1025-411.47-02	CARE OF PRISONERS	352,056	419,731	0	750,000	0	750,000
101-1025-411.47-04	EMPLOYEE TRAINING	0	0	0	0	0	39,130
101-1025-411.47-05	GRANTS TO SUBRECIPIENTS	310,855	348,268	268,549	484,359	370,000	255,000
101-1025-411.47-06	INSURANCE	768,114	1,093,401	912,180	1,094,618	0	1,059,534
101-1025-411.47-09	PROPERTY TAX	1,223	3,893	3,625	3,625	0	4,000
101-1025-411.47-14	SUBSCRIPTION AND DUES	40,250	43,450	45,950	45,950	45,950	45,950
101-1025-411.47-16	UTILITIES	246,096	231,605	220,517	250,000	0	250,000
*	OPERATIONS	1,867,573	2,617,230	1,688,159	3,228,258	577,950	2,780,561
101-1025-411.48-10	BUILDINGS & STRUCTURES	0	0	8,392	91,708	0	0
101-1025-411.48-20	EQUIPMENT & MACHINERY	0	10,434	0	8,000	0	0
101-1025-411.48-40	LAND ACQUISITIONS	67,771	0	0	0	0	0
101-1025-411.48-45	LAND IMPROVEMENTS	0	298,720	0	0	0	320,000
101-1025-411.48-80	ROADWAYS/BRIDGES/CULVERT	0	1,664,341	0	0	0	0
*	CAPITAL OUTLAY	67,771	1,973,495	8,392	99,708	0	320,000
101-1025-411.50-10	OPERATING GRANTS	386,208	498,398	268,864	322,637	0	294,866
101-1025-411.50-30	DEBT SERVICE	1,986,104	1,989,698	1,654,641	1,985,569	1,969,071	1,217,730
101-1025-411.50-40	CAPITAL PROJECTS	115,000	578,859	787,517	787,518	0	0
*	TRANSFERS OUT	2,487,312	3,066,955	2,711,022	3,095,724	1,969,071	1,512,596
**	EXPENDITURE	4,450,986	7,713,283	4,407,573	6,423,690	2,547,021	4,658,157
***	SPECIAL ACTIVITIES	4,450,986	7,713,283	4,407,573	6,423,690	2,547,021	4,658,157

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1054-414.41-20	FULL-TIME POSITIONS	206,632	205,453	169,455	213,784	214,263	224,859
101-1054-414.41-50	OVERTIME	2,021	3,312	2,270	3,000	3,000	0
101-1054-414.41-60	ALLOWANCES	7,980	8,470	6,555	9,028	5,475	7,275
101-1054-414.42-10	FICA - SOCIAL SECURITY	14,338	13,963	11,531	13,888	14,133	14,858
101-1054-414.42-20	FICA - MEDICARE	3,351	3,272	2,697	3,247	3,305	3,474
101-1054-414.42-30	RETIREMENT CONTRIBUTIONS	40,858	41,890	34,946	44,253	44,436	46,558
101-1054-414.42-50	GROUP INSURANCE	27,425	47,471	34,693	60,768	53,065	55,142
101-1054-414.42-60	RETIREE HEALTH	4,093	4,189	3,443	4,359	4,828	5,084
101-1054-414.42-80	WORKER'S COMP (ASSESSMNT)	78	83	58	83	83	83
*	PERSONNEL	306,776	328,103	265,648	352,410	342,588	357,333
101-1054-414.43-10	TRAVEL	0	30	0	0	0	0
101-1054-414.44-10	MAINT - BUILDINGS	300,076	287,214	169,391	266,500	196,500	226,216
101-1054-414.44-20	MAINTENANCE CONTRACTS	0	0	68,859	115,000	125,000	100,000
101-1054-414.44-30	MAINT - GROUND/ROADWAYS	0	0	3,760	4,500	4,500	4,500
101-1054-414.44-40	MAINT - EQUIPMENT	1,087	1,659	2,362	2,400	3,000	3,000
101-1054-414.44-50	MAINT - VEHICLES	0	2,215	0	0	0	0
101-1054-414.44-51	FUEL PURCHASES	1,519	1,462	1,243	2,000	2,000	1,200
101-1054-414.45-30	PROFESSIONAL SERVICES	0	8,842	5,454	10,200	0	0
101-1054-414.45-40	OTHER CONTRACTUAL SVS	75,000	120,741	103,820	162,000	162,000	162,000
101-1054-414.45-90	OTHER SERVICES	1,887	3,000	2,529	3,000	3,000	3,000
101-1054-414.46-10	SUPPLIES	5,374	7,310	7,172	8,000	8,000	6,400
101-1054-414.46-20	NON-CAP-FURN, FIX & EQUIP	690	141	0	0	0	0
101-1054-414.46-22	SMALL TOOLS	2,012	0	0	0	0	0
101-1054-414.46-40	UNIFORMS	2,517	2,374	12	1,900	1,500	1,500
101-1054-414.46-77	JANITORIAL	10,114	9,909	6,352	12,000	12,000	12,000
101-1054-414.47-04	EMPLOYEE TRAINING	1,000	0	0	0	0	0
101-1054-414.47-13	RENT OF LAND & BUILDINGS	6,000	6,000	3,500	6,000	0	0
101-1054-414.47-16	UTILITIES	87,675	94,812	79,033	90,000	96,000	96,000
*	OPERATIONS	494,951	545,709	453,487	683,500	613,500	615,816
101-1054-414.48-20	EQUIPMENT & MACHINERY	43,867	0	0	0	0	0
*	CAPITAL OUTLAY	43,867	0	0	0	0	0
**	EXPENDITURE	845,594	873,812	719,135	1,035,910	956,088	973,149
***	FACILITIES MANAGEMENT	845,594	873,812	719,135	1,035,910	956,088	973,149

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1055-414.41-20	FULL-TIME POSITIONS	52,894	51,148	0	0	0	0
101-1055-414.41-60	ALLOWANCES	2,470	3,270	0	0	0	0
101-1055-414.42-10	FICA - SOCIAL SECURITY	3,466	3,449	0	0	0	0
101-1055-414.42-20	FICA - MEDICARE	810	849	0	0	0	0
101-1055-414.42-30	RETIREMENT CONTRIBUTIONS	11,180	10,985	0	0	0	0
101-1055-414.42-50	GROUP INSURANCE	10,855	13,256	0	0	0	0
101-1055-414.42-60	RETIREE HEALTH	1,088	1,117	0	0	0	0
101-1055-414.42-80	WORKER'S COMP (ASSESSMNT)	9	9	0	0	0	0
101-1055-414.42-99	OTHER	104	104	0	0	0	0
*	PERSONNEL	82,876	84,187	0	0	0	0
101-1055-414.43-10	TRAVEL	1,203	833	0	0	0	0
101-1055-414.44-30	MAINT - GROUND/ROADWAYS	52	0	0	0	0	0
101-1055-414.44-51	FUEL PURCHASES	742	523	0	0	0	0
101-1055-414.45-90	OTHER SERVICES	0	300	0	0	0	0
101-1055-414.46-10	SUPPLIES	471	1,868	0	0	0	0
101-1055-414.46-40	UNIFORMS	21	20	0	0	0	0
101-1055-414.47-04	EMPLOYEE TRAINING	953	651	0	0	0	0
101-1055-414.47-08	PRINTING & PUBLISHING	0	1,025	0	0	0	0
101-1055-414.47-12	RENT OF EQUIP & MACHINERY	0	219	0	0	0	0
101-1055-414.47-14	SUBSCRIPTION AND DUES	50	0	0	0	0	0
*	OPERATIONS	3,492	5,439	0	0	0	0
**	EXPENDITURE	86,368	89,626	0	0	0	0
***	GENERAL SERVICES	86,368	89,626	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1531-474.41-20	FULL-TIME POSITIONS	278,716	277,692	235,796	286,632	282,798	282,798
101-1531-474.41-50	OVERTIME	2,002	2,811	1,941	3,500	3,500	0
101-1531-474.41-60	ALLOWANCES	7,540	7,365	5,940	8,581	8,343	10,168
101-1531-474.42-10	FICA - SOCIAL SECURITY	19,141	18,921	15,794	19,087	18,596	18,709
101-1531-474.42-20	FICA - MEDICARE	4,473	4,445	3,694	4,464	4,349	4,376
101-1531-474.42-30	RETIREMENT CONTRIBUTIONS	57,714	57,430	49,227	60,377	59,741	59,741
101-1531-474.42-50	GROUP INSURANCE	54,884	58,143	49,186	70,103	66,655	73,320
101-1531-474.42-60	RETIREE HEALTH	5,618	5,617	4,743	5,811	5,750	5,750
101-1531-474.42-80	WORKER'S COMP (ASSESSMNT)	64	60	48	64	64	64
101-1531-474.42-90	TUITION REIMBURSEMENT	0	2,734	0	0	0	0
101-1531-474.42-99	OTHER	777	753	660	751	0	823
* PERSONNEL		430,929	435,971	367,029	459,370	449,796	455,749
101-1531-474.43-10	TRAVEL	4,589	3,528	890	6,000	6,000	0
101-1531-474.44-20	MAINTENANCE CONTRACTS	0	668	819	1,000	1,000	1,000
101-1531-474.44-40	MAINT - EQUIPMENT	0	0	0	1,000	1,000	0
101-1531-474.44-50	MAINT - VEHICLES	0	233	0	0	0	0
101-1531-474.44-51	FUEL PURCHASES	3,803	3,399	2,441	8,000	8,000	4,000
101-1531-474.45-30	PROFESSIONAL SERVICES	139,500	7,799	4,864	14,759	15,000	10,000
101-1531-474.45-90	OTHER SERVICES	300	275	275	1,000	1,000	250
101-1531-474.46-10	SUPPLIES	8,913	5,525	6,840	9,000	9,000	7,200
101-1531-474.46-20	NON-CAP-FURN, FIX & EQUIP	1,480	2,277	4,031	7,000	6,000	3,000
101-1531-474.46-30	SAFETY EQUIPMENT	0	0	0	0	1,000	0
101-1531-474.46-40	UNIFORMS	790	664	737	1,500	1,500	1,500
101-1531-474.47-04	EMPLOYEE TRAINING	1,738	3,777	470	3,500	3,500	0
101-1531-474.47-07	POSTAGE AND MAIL SERVICE	304	183	255	500	500	500
101-1531-474.47-08	PRINTING & PUBLISHING	1,172	447	939	2,000	2,000	2,000
101-1531-474.47-12	RENT OF EQUIP & MACHINERY	6,975	6,859	4,568	8,000	8,000	7,000
101-1531-474.47-14	SUBSCRIPTION AND DUES	2,096	2,283	1,387	3,500	3,500	3,500
101-1531-474.47-15	TELEPHONE	0	114	229	300	300	300
* OPERATIONS		171,660	38,031	28,745	67,059	67,300	40,250
101-1531-474.48-70	VEHICLES	23,232	25,113	30,977	45,000	0	0
* CAPITAL OUTLAY		23,232	25,113	30,977	45,000	0	0
** EXPENDITURE		625,821	499,115	426,751	571,429	517,096	495,999
*** PLANNING		625,821	499,115	426,751	571,429	517,096	495,999

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1532-474.41-20	FULL-TIME POSITIONS	195,110	201,756	159,820	203,235	200,533	201,221
101-1532-474.41-50	OVERTIME	156	19	0	1,000	1,000	0
101-1532-474.41-60	ALLOWANCES	2,750	3,530	3,290	4,314	4,041	4,041
101-1532-474.42-10	FICA - SOCIAL SECURITY	12,915	13,237	10,520	12,303	12,190	12,237
101-1532-474.42-20	FICA - MEDICARE	3,018	3,095	2,460	3,081	3,053	3,064
101-1532-474.42-30	RETIREMENT CONTRIBUTIONS	40,434	41,958	33,623	42,938	42,321	42,464
101-1532-474.42-50	GROUP INSURANCE	36,692	49,415	38,113	55,367	59,163	61,849
101-1532-474.42-60	RETIREE HEALTH	3,937	4,085	3,240	4,133	4,921	4,953
101-1532-474.42-80	WORKER'S COMP (ASSESSMNT)	37	37	55	37	37	37
101-1532-474.42-99	OTHER	827	797	664	805	104	798
*	PERSONNEL	295,876	317,929	251,785	327,213	327,363	330,664
101-1532-474.43-10	TRAVEL	3,468	2,419	1,660	3,100	4,000	0
101-1532-474.44-20	MAINTENANCE CONTRACTS	536	536	446	1,700	1,860	1,860
101-1532-474.44-30	MAINT - GROUND/ROADWAYS	47,666	0	0	0	100,000	0
101-1532-474.44-51	FUEL PURCHASES	1,376	1,223	692	2,500	2,500	1,300
101-1532-474.45-30	PROFESSIONAL SERVICES	173,391	5,551	28,183	81,132	200,000	100,000
101-1532-474.46-10	SUPPLIES	3,479	2,526	2,234	3,500	3,500	2,800
101-1532-474.46-20	NON-CAP-FURN, FIX & EQUIP	3,575	1,725	3,299	4,600	2,300	1,150
101-1532-474.46-40	UNIFORMS	312	325	0	600	600	600
101-1532-474.47-04	EMPLOYEE TRAINING	930	3,469	545	2,700	5,000	0
101-1532-474.47-07	POSTAGE AND MAIL SERVICE	337	234	0	400	400	400
101-1532-474.47-08	PRINTING & PUBLISHING	1,583	593	48	2,000	2,500	300
101-1532-474.47-14	SUBSCRIPTION AND DUES	525	991	1,100	1,250	900	900
101-1532-474.47-17	DATA PHONE LINES	3,634	3,543	2,634	6,000	6,200	4,000
*	OPERATIONS	240,812	23,135	40,841	109,482	329,760	113,310
101-1532-474.48-45	LAND IMPROVEMENTS	615,605	517,543	11,387	650,000	650,000	0
101-1532-474.48-80	ROADWAYS/BRIDGES/CULVERT	219,356	0	0	0	0	0
*	CAPITAL OUTLAY	834,961	517,543	11,387	650,000	650,000	0
101-1532-474.50-40	CAPITAL PROJECTS	0	6,747	26,100	26,100	0	0
*	TRANSFERS OUT	0	6,747	26,100	26,100	0	0
**	EXPENDITURE	1,371,649	865,354	330,113	1,112,795	1,307,123	443,974
***	ENGINEERING	1,371,649	865,354	330,113	1,112,795	1,307,123	443,974

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1533-413.41-20	FULL-TIME POSITIONS	173,997	175,883	149,999	180,956	180,506	180,506
101-1533-413.41-50	OVERTIME	2,015	8,837	7,332	8,700	10,500	0
101-1533-413.41-60	ALLOWANCES	6,990	6,790	5,990	7,082	6,909	8,109
101-1533-413.42-10	FICA - SOCIAL SECURITY	11,969	12,594	10,848	12,287	12,339	12,339
101-1533-413.42-20	FICA - MEDICARE	2,797	2,940	2,537	2,874	2,886	2,886
101-1533-413.42-30	RETIREMENT CONTRIBUTIONS	36,707	36,638	31,970	38,644	38,755	38,755
101-1533-413.42-50	GROUP INSURANCE	24,328	24,941	19,262	25,701	23,067	25,374
101-1533-413.42-60	RETIREE HEALTH	3,574	3,563	3,080	3,719	3,730	3,730
101-1533-413.42-80	WORKER'S COMP (ASSESSMNT)	44	44	35	46	46	46
101-1533-413.42-99	OTHER	0	0	372	845	0	216
*	PERSONNEL	262,421	272,230	231,425	280,854	278,738	271,961
101-1533-413.43-10	TRAVEL	120	0	122	365	365	0
101-1533-413.44-10	MAINT - BUILDINGS	1,000	0	607	1,000	1,000	0
101-1533-413.44-30	MAINT - GROUND/ROADWAYS	0	130	44	100	500	0
101-1533-413.44-40	MAINT - EQUIPMENT	740	1,620	74	165	2,365	1,000
101-1533-413.44-51	FUEL PURCHASES	3,958	4,588	4,435	5,800	5,000	4,500
101-1533-413.46-10	SUPPLIES	344	419	446	565	565	452
101-1533-413.46-20	NON-CAP-FURN, FIX & EQUIP	4,047	7,096	3,162	3,500	6,500	3,250
101-1533-413.46-22	SMALL TOOLS	5,577	4,701	3,696	3,865	4,865	4,865
101-1533-413.46-40	UNIFORMS	2,454	0	2,997	5,500	3,500	3,500
101-1533-413.47-04	EMPLOYEE TRAINING	0	0	549	866	866	0
101-1533-413.47-12	RENT OF EQUIP & MACHINERY	181	180	130	400	700	700
101-1533-413.47-14	SUBSCRIPTION AND DUES	400	100	235	565	700	700
101-1533-413.47-16	UTILITIES	2,965	3,234	4,176	5,879	3,279	3,279
*	OPERATIONS	21,786	22,068	20,673	28,570	30,205	22,246
101-1533-413.48-20	EQUIPMENT & MACHINERY	89,534	12,670	56,560	61,000	0	0
101-1533-413.48-70	VEHICLES	0	55,057	0	0	75,000	0
*	CAPITAL OUTLAY	89,534	67,727	56,560	61,000	75,000	0
**	EXPENDITURE	373,741	362,025	308,658	370,424	383,943	294,207
***	CONST. & MAINT.	373,741	362,025	308,658	370,424	383,943	294,207

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-1536-414.41-20	FULL-TIME POSITIONS	342,193	336,102	280,044	327,146	319,164	320,270
101-1536-414.41-50	OVERTIME	812	2,799	2,926	3,000	1,000	0
101-1536-414.41-60	ALLOWANCES	19,175	15,305	9,340	12,704	8,864	14,264
101-1536-414.42-10	FICA - SOCIAL SECURITY	24,383	23,911	19,815	22,666	22,141	22,217
101-1536-414.42-20	FICA - MEDICARE	5,724	5,578	4,634	5,301	5,178	5,196
101-1536-414.42-30	RETIREMENT CONTRIBUTIONS	70,389	70,313	57,275	69,447	67,405	67,635
101-1536-414.42-50	GROUP INSURANCE	18,598	23,509	14,331	20,230	30,553	30,378
101-1536-414.42-60	RETIREE HEALTH	6,872	6,834	5,519	6,684	7,193	7,229
101-1536-414.42-80	WORKER'S COMP (ASSESSMNT)	99	97	69	101	92	92
101-1536-414.42-99	OTHER	0	64	88	105	104	104
*	PERSONNEL	488,245	484,512	394,041	467,384	461,694	467,385
101-1536-414.43-10	TRAVEL	195	801	990	1,000	1,500	0
101-1536-414.44-10	MAINT - BUILDINGS	4,957	1,443	0	0	0	0
101-1536-414.44-40	MAINT - EQUIPMENT	3,579	3,912	3,929	4,000	4,000	4,000
101-1536-414.44-50	MAINT - VEHICLES	241,858	243,981	134,934	188,500	197,000	157,600
101-1536-414.44-51	FUEL PURCHASES	4,458	4,104	3,101	5,000	5,000	4,500
101-1536-414.44-90	MAINT - OTHER	0	2,843	2,663	4,600	4,600	4,600
101-1536-414.45-90	OTHER SERVICES	2,201	5,083	6,716	18,850	10,000	8,000
101-1536-414.46-10	SUPPLIES	25,398	22,168	18,719	21,800	19,300	15,440
101-1536-414.46-20	NON-CAP-FURN, FIX & EQUIP	13,723	14,882	6,741	14,300	13,600	6,800
101-1536-414.46-40	UNIFORMS	3,015	1,390	1,718	5,500	2,500	2,500
101-1536-414.47-04	EMPLOYEE TRAINING	2,799	566	721	800	10,000	0
101-1536-414.47-07	POSTAGE AND MAIL SERVICE	14	0	0	30	30	30
101-1536-414.47-08	PRINTING & PUBLISHING	32	64	55	275	125	125
101-1536-414.47-12	RENT OF EQUIP & MACHINERY	3,676	3,810	2,273	4,000	4,000	4,000
101-1536-414.47-16	UTILITIES	20,015	21,184	18,115	22,000	19,000	19,000
*	OPERATIONS	325,920	326,231	200,675	290,655	290,655	226,595
101-1536-414.48-10	BUILDINGS & STRUCTURES	0	0	0	22,300	0	0
*	CAPITAL OUTLAY	0	0	0	22,300	0	0
**	EXPENDITURE	814,165	810,743	594,716	780,339	752,349	693,980
***	VEHICLE SERVICE CENTER	814,165	810,743	594,716	780,339	752,349	693,980

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2009-421.43-10	TRAVEL	0	766-	0	0	0	0
101-2009-421.46-10	SUPPLIES	0	276-	0	0	0	0
*	OPERATIONS	0	1,042-	0	0	0	0
**	EXPENDITURE	0	1,042-	0	0	0	0
***	INVESTIGATIONS	0	1,042-	0	0	0	0

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2010-421.47-04	EMPLOYEE TRAINING	0	24,000	0	0	0	0
101-2010-421.47-05	GRANTS TO SUBRECIPIENTS	3,424	4,500	4,500	19,274	0	0
*	OPERATIONS	3,424	28,500	4,500	19,274	0	0
**	EXPENDITURE	3,424	28,500	4,500	19,274	0	0
***	FIELD SERVICES	3,424	28,500	4,500	19,274	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2011-421.41-20	FULL-TIME POSITIONS	3,198,122	3,317,740	2,762,328	3,429,927	3,374,085	3,318,501
101-2011-421.41-50	OVERTIME	843,582	782,870	624,786	844,175	844,175	759,758
101-2011-421.41-60	ALLOWANCES	99,538	102,727	123,593	191,777	33,501	113,306
101-2011-421.42-10	FICA - SOCIAL SECURITY	139-	8,986	427	427	0	0
101-2011-421.42-20	FICA - MEDICARE	63,224	64,405	54,076	53,898	53,275	52,360
101-2011-421.42-30	RETIREMENT CONTRIBUTIONS	1,021,686	1,031,792	875,298	1,112,913	1,094,210	1,076,245
101-2011-421.42-50	GROUP INSURANCE	319,110	503,119	419,087	677,964	557,459	584,996
101-2011-421.42-60	RETIREE HEALTH	79,369	81,349	67,780	85,705	84,331	82,995
101-2011-421.42-80	WORKER'S COMP (ASSESSMNT)	575	584	437	616	616	607
101-2011-421.42-90	TUITION REIMBURSEMENT	471	3,885	0	0	0	0
* PERSONNEL		5,625,538	5,897,457	4,927,812	6,397,402	6,041,652	5,988,768
101-2011-421.43-10	TRAVEL	48,154	11,073	0	0	0	0
101-2011-421.44-10	MAINT - BUILDINGS	3,701	0	0	0	0	0
101-2011-421.44-40	MAINT - EQUIPMENT	0	3,778	0	0	0	0
101-2011-421.44-50	MAINT - VEHICLES	29,666	16,721	0	0	0	0
101-2011-421.44-51	FUEL PURCHASES	170,167	172,532	0	0	0	0
101-2011-421.45-20	ATTORNEY FEES	1,755	1,546	0	0	0	0
101-2011-421.45-30	PROFESSIONAL SERVICES	26,298	13,276	366	367	0	0
101-2011-421.45-90	OTHER SERVICES	163,923	149,804	0	0	0	0
101-2011-421.46-10	SUPPLIES	123,438	94,126	77	78	0	0
101-2011-421.46-20	NON-CAP-FURN, FIX & EQUIP	42,351	37,009	0	0	0	0
101-2011-421.46-30	SAFETY EQUIPMENT	29,311	31,939	0	0	0	0
101-2011-421.46-40	UNIFORMS	18,250	14,101	0	0	0	0
101-2011-421.47-04	EMPLOYEE TRAINING	44,035	4,903	0	0	0	0
101-2011-421.47-07	POSTAGE AND MAIL SERVICE	644	328	0	0	0	0
101-2011-421.47-08	PRINTING & PUBLISHING	1,160	6,430	0	0	0	0
101-2011-421.47-12	RENT OF EQUIP & MACHINERY	56,242	58,900	0	0	0	0
101-2011-421.47-14	SUBSCRIPTION AND DUES	2,706	2,696	0	0	0	0
101-2011-421.47-15	TELEPHONE	1,281	9,694	0	0	0	0
101-2011-421.47-25	CONFIDENTIAL INFORMATION	18,585	19,240	0	0	0	0
* OPERATIONS		781,667	648,096	443	445	0	0
101-2011-421.48-20	EQUIPMENT & MACHINERY	37,120	158,482	10,340	12,820	0	0
101-2011-421.48-70	VEHICLES	436,505	0	0	0	0	0
* CAPITAL OUTLAY		473,625	158,482	10,340	12,820	0	0
** EXPENDITURE		6,880,830	6,704,035	4,938,595	6,410,667	6,041,652	5,988,768
*** ADMINISTRATION		6,880,830	6,704,035	4,938,595	6,410,667	6,041,652	5,988,768

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2012-421.41-20	FULL-TIME POSITIONS	139,256	133,085	125,298	148,194	148,916	148,916
101-2012-421.41-50	OVERTIME	20,649	20,656	17,140	22,800	25,000	0
101-2012-421.41-60	ALLOWANCES	4,310	3,730	4,645	6,068	4,432	6,545
101-2012-421.42-10	FICA - SOCIAL SECURITY	11,097	10,554	9,864	10,207	10,303	10,360
101-2012-421.42-20	FICA - MEDICARE	2,591	2,469	2,307	2,387	2,410	2,423
101-2012-421.42-30	RETIREMENT CONTRIBUTIONS	28,643	27,177	26,063	30,904	31,107	31,107
101-2012-421.42-50	GROUP INSURANCE	31,596	30,048	25,402	48,458	30,420	33,463
101-2012-421.42-60	RETIREE HEALTH	2,785	2,649	2,511	3,682	2,994	2,994
101-2012-421.42-80	WORKER'S COMP (ASSESSMNT)	44	44	35	46	46	46
*	PERSONNEL	240,971	230,412	213,265	272,746	255,628	235,854
101-2012-421.43-10	TRAVEL	1,935	2,798	3,867	6,000	5,000	0
101-2012-421.44-20	MAINTENANCE CONTRACTS	0	1,694	1,452	1,500	1,500	1,500
101-2012-421.44-40	MAINT - EQUIPMENT	1,332	221	184	377	500	500
101-2012-421.44-51	FUEL PURCHASES	7,857	7,423	6,024	7,500	8,000	7,500
101-2012-421.45-30	PROFESSIONAL SERVICES	279,020	282,477	226,465	284,000	284,000	284,000
101-2012-421.45-90	OTHER SERVICES	0	407	599	800	1,000	1,000
101-2012-421.46-10	SUPPLIES	6,872	7,814	4,085	5,200	8,000	6,400
101-2012-421.46-20	NON-CAP-FURN, FIX & EQUIP	1,698	969	2,423	2,500	3,500	1,750
101-2012-421.46-30	SAFETY EQUIPMENT	0	2,537	2,994	3,000	7,000	5,000
101-2012-421.46-40	UNIFORMS	1,900	2,082	2,229	2,400	3,500	3,500
101-2012-421.47-04	EMPLOYEE TRAINING	1,614	1,145	3,648	3,950	3,000	0
101-2012-421.47-07	POSTAGE AND MAIL SERVICE	105	13	0	200	200	200
101-2012-421.47-08	PRINTING & PUBLISHING	145	117	128	200	200	200
101-2012-421.47-12	RENT OF EQUIP & MACHINERY	3,896	4,665	3,366	4,500	4,500	4,500
101-2012-421.47-13	RENT OF LAND & BUILDINGS	51,600	51,600	48,400	52,800	52,800	52,800
101-2012-421.47-14	SUBSCRIPTION AND DUES	0	350	480	800	800	800
101-2012-421.47-16	UTILITIES	10,422	12,621	11,070	13,500	13,500	13,500
*	OPERATIONS	368,396	378,933	317,414	389,227	397,000	383,150
101-2012-421.48-20	EQUIPMENT & MACHINERY	0	17,702	0	0	0	0
*	CAPITAL OUTLAY	0	17,702	0	0	0	0
**	EXPENDITURE	609,367	627,047	530,679	661,973	652,628	619,004
***	ANIMAL CONTROL	609,367	627,047	530,679	661,973	652,628	619,004

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2013-421.41-20	FULL-TIME POSITIONS	255,691	243,038	224,947	274,282	273,637	220,902
101-2013-421.41-50	OVERTIME	9,541	8,753	5,792	10,000	10,000	0
101-2013-421.41-60	ALLOWANCES	8,320	7,620	6,590	7,974	7,952	6,387
101-2013-421.42-10	FICA - SOCIAL SECURITY	17,805	16,965	15,633	18,428	18,444	14,862
101-2013-421.42-20	FICA - MEDICARE	4,196	3,961	3,656	4,310	4,314	3,476
101-2013-421.42-30	RETIREMENT CONTRIBUTIONS	52,601	50,785	47,308	58,082	57,946	46,662
101-2013-421.42-50	GROUP INSURANCE	16,717	23,174	24,099	39,166	28,788	24,011
101-2013-421.42-60	RETIREE HEALTH	5,161	4,940	4,558	6,248	5,577	4,491
101-2013-421.42-80	WORKER'S COMP (ASSESSMNT)	85	83	67	92	92	74
101-2013-421.42-99	OTHER	0	76	28	105	0	0
*	PERSONNEL	370,117	359,395	332,678	418,687	406,750	320,865
101-2013-421.43-10	TRAVEL	2,572	4,334	2,936	2,937	5,000	0
101-2013-421.44-10	MAINT - BUILDINGS	237	0	0	0	0	0
101-2013-421.44-30	MAINT - GROUND/ROADWAYS	0	94	0	0	0	0
101-2013-421.44-40	MAINT - EQUIPMENT	14,443	14,632	2,363	3,008	0	0
101-2013-421.46-10	SUPPLIES	6,630	4,562	4,599	6,288	4,607	3,686
101-2013-421.46-40	UNIFORMS	681	0	0	0	0	0
101-2013-421.47-04	EMPLOYEE TRAINING	1,432	3,550	3,500	3,882	3,500	0
101-2013-421.47-16	UTILITIES	30,194	37,614	26,453	29,000	29,000	29,000
*	OPERATIONS	56,189	64,786	39,851	45,115	42,107	32,686
**	EXPENDITURE	426,306	424,181	372,529	463,802	448,857	353,551
***	POLICE BUILDING	426,306	424,181	372,529	463,802	448,857	353,551

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2014-421.41-20	FULL-TIME POSITIONS	168,503	200,661	142,907	230,057	227,781	230,597
101-2014-421.41-50	OVERTIME	22,112	32,999	19,047	42,438	42,438	38,194
101-2014-421.41-60	ALLOWANCES	1,460	1,840	1,040	2,023	521	1,121
101-2014-421.42-10	FICA - SOCIAL SECURITY	12,977	15,517	10,797	15,364	15,377	15,571
101-2014-421.42-20	FICA - MEDICARE	3,056	3,655	2,525	3,593	3,596	3,642
101-2014-421.42-30	RETIREMENT CONTRIBUTIONS	34,579	40,772	29,590	47,914	47,442	48,026
101-2014-421.42-50	GROUP INSURANCE	4,370	15,792	13,879	17,062	27,603	27,134
101-2014-421.42-60	RETIREE HEALTH	3,393	3,994	2,851	4,612	5,272	5,328
101-2014-421.42-80	WORKER'S COMP (ASSESSMNT)	53	62	44	74	74	74
*	PERSONNEL	250,503	315,292	222,680	363,137	370,104	369,687
101-2014-421.44-51	FUEL PURCHASES	19,968	24,379	11,398	24,940	24,940	24,940
*	OPERATIONS	19,968	24,379	11,398	24,940	24,940	24,940
**	EXPENDITURE	270,471	339,671	234,078	388,077	395,044	394,627
***	PROTECTIVE CUSTODY OFFICE	270,471	339,671	234,078	388,077	395,044	394,627

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-2541-422.41-20	FULL-TIME POSITIONS	2,103,765	2,104,086	1,794,875	2,170,165	2,160,574	2,160,574
101-2541-422.41-50	OVERTIME	285,878	275,558	229,520	286,786	275,000	247,500
101-2541-422.41-60	ALLOWANCES	35,105	38,120	32,990	39,214	37,673	37,673
101-2541-422.42-10	FICA - SOCIAL SECURITY	2,091	8,046	1,820	2,124	2,124	2,124
101-2541-422.42-20	FICA - MEDICARE	37,260	37,306	31,982	35,028	34,226	34,226
101-2541-422.42-30	RETIREMENT CONTRIBUTIONS	718,187	715,188	616,871	772,068	754,902	754,902
101-2541-422.42-50	GROUP INSURANCE	200,165	285,492	262,299	355,185	344,585	372,570
101-2541-422.42-60	RETIREE HEALTH	51,828	52,195	44,221	55,335	54,108	54,108
101-2541-422.42-80	WORKER'S COMP (ASSESSMNT)	451	453	338	460	460	460
*	PERSONNEL	3,434,730	3,516,444	3,014,916	3,716,365	3,663,652	3,664,137
101-2541-422.43-10	TRAVEL	20,075	21,177	2,065	2,440	3,000	0
101-2541-422.44-10	MAINT - BUILDINGS	99	3,534	0	0	250	0
101-2541-422.44-30	MAINT - GROUND/ROADWAYS	136	0	0	0	0	0
101-2541-422.44-40	MAINT - EQUIPMENT	12,278	7,683	973	1,000	500	500
101-2541-422.44-51	FUEL PURCHASES	38,616	40,485	31,328	45,000	45,000	0
101-2541-422.45-30	PROFESSIONAL SERVICES	7,116	11,383	5,150	10,300	11,400	11,400
101-2541-422.45-40	OTHER CONTRACTUAL SVS	5,800	11,494	4,214	4,214	6,500	3,000
101-2541-422.45-90	OTHER SERVICES	161	1,618	2,790	2,872	350	350
101-2541-422.46-10	SUPPLIES	35,512	41,428	17,370	21,280	19,000	15,200
101-2541-422.46-20	NON-CAP-FURN, FIX & EQUIP	9,366	9,098	0	0	0	0
101-2541-422.46-40	UNIFORMS	12,148	14,383	0	0	0	0
101-2541-422.46-77	JANITORIAL	0	1,389	1,443	1,500	1,500	0
101-2541-422.47-04	EMPLOYEE TRAINING	8,491	6,738	799	1,000	1,000	0
101-2541-422.47-07	POSTAGE AND MAIL SERVICE	168	199	0	0	0	0
101-2541-422.47-08	PRINTING & PUBLISHING	75	0	0	0	0	0
101-2541-422.47-12	RENT OF EQUIP & MACHINERY	4,433	4,307	182	331	300	300
101-2541-422.47-14	SUBSCRIPTION AND DUES	10,937	2,660	0	60	400	400
101-2541-422.47-16	UTILITIES	48,771	51,642	43,425	50,000	50,000	0
*	OPERATIONS	214,182	229,218	109,739	139,997	139,200	31,150
101-2541-422.48-10	BUILDINGS & STRUCTURES	136,706	0	0	0	0	0
101-2541-422.48-20	EQUIPMENT & MACHINERY	133,351	0	0	0	0	0
101-2541-422.48-45	LAND IMPROVEMENTS	0	0	32,328	60,000	0	0
101-2541-422.48-70	VEHICLES	380,545	0	40,002	40,002	0	0
*	CAPITAL OUTLAY	650,602	0	72,330	100,002	0	0
101-2541-422.50-10	OPERATING GRANTS	0	1	1	1	0	0
*	TRANSFERS OUT	0	1	1	1	0	0
**	EXPENDITURE	4,299,514	3,745,663	3,196,986	3,956,365	3,802,852	3,695,287
***	FIRE SERVICES	4,299,514	3,745,663	3,196,986	3,956,365	3,802,852	3,695,287

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3051-432.41-20	FULL-TIME POSITIONS	365,696	362,699	304,154	364,745	402,856	414,911
101-3051-432.41-30	PART-TIME POSITIONS	120,765	108,646	47,458	43,842	0	0
101-3051-432.41-40	SEASONAL POSITIONS	0	0	2,765	100,305	112,629	112,629
101-3051-432.41-50	OVERTIME	20,754	23,413	17,159	25,000	30,000	0
101-3051-432.41-60	ALLOWANCES	15,595	15,500	12,480	17,785	14,991	19,112
101-3051-432.42-10	FICA - SOCIAL SECURITY	34,986	33,989	25,815	34,445	35,750	35,885
101-3051-432.42-20	FICA - MEDICARE	8,210	7,982	6,283	8,056	8,359	8,393
101-3051-432.42-30	RETIREMENT CONTRIBUTIONS	79,038	81,269	66,772	84,860	107,307	87,570
101-3051-432.42-50	GROUP INSURANCE	25,364	33,449	23,507	40,044	28,234	31,057
101-3051-432.42-60	RETIREE HEALTH	7,908	8,067	6,512	8,273	8,302	8,543
101-3051-432.42-80	WORKER'S COMP (ASSESSMNT)	184	175	108	236	239	239
101-3051-432.42-99	OTHER	2,127	2,121	1,809	2,119	0	2,242
*	PERSONNEL	680,627	677,310	514,822	729,710	748,667	720,581
101-3051-432.43-10	TRAVEL	0	433	668	700	1,000	0
101-3051-432.44-10	MAINT - BUILDINGS	986	1,985	1,446	2,000	2,000	2,000
101-3051-432.44-30	MAINT - GROUND/ROADWAYS	60,219	92,803	41,753	75,840	53,000	53,000
101-3051-432.44-40	MAINT - EQUIPMENT	32,713	31,702	8,658	10,000	25,000	25,000
101-3051-432.44-51	FUEL PURCHASES	28,846	28,668	19,942	26,218	30,000	29,000
101-3051-432.44-50	OTHER CONTRACTUAL SVS	1,720	650	0	900	0	0
101-3051-432.44-90	OTHER SERVICES	41	0	0	0	2,000	2,000
101-3051-432.46-10	SUPPLIES	24,012	23,661	17,852	20,500	33,500	26,800
101-3051-432.46-20	NON-CAP-FURN, FIX & EQUIP	8,123	5,444	9,703	16,000	6,000	3,000
101-3051-432.46-40	UNIFORMS	3,906	3,376	1,575	3,603	3,603	3,603
101-3051-432.46-77	JANITORIAL	0	0	6,702	15,000	15,000	10,000
101-3051-432.47-12	RENT OF EQUIP & MACHINERY	17,888	16,247	11,575	26,647	26,647	16,647
101-3051-432.47-14	SUBSCRIPTION AND DUES	731	760	788	900	900	900
101-3051-432.47-16	UTILITIES	123,670	136,498	106,469	126,218	126,218	126,218
*	OPERATIONS	302,855	342,227	227,131	324,526	324,868	298,168
101-3051-432.48-10	BUILDINGS & STRUCTURES	0	0	847	30,000	0	0
101-3051-432.48-20	EQUIPMENT & MACHINERY	0	11,512	0	0	0	0
101-3051-432.48-45	LAND IMPROVEMENTS	708,235	0	31,466	100,000	0	0
101-3051-432.48-70	VEHICLES	102,158	51,711	0	0	0	0
*	CAPITAL OUTLAY	810,393	63,223	32,313	130,000	0	0
101-3051-432.50-40	CAPITAL PROJECTS	0	232,500	0	0	0	0
*	TRANSFERS OUT	0	232,500	0	0	0	0
**	EXPENDITURE	1,793,875	1,315,260	774,266	1,184,236	1,073,535	1,018,749
***	PARKS	1,793,875	1,315,260	774,266	1,184,236	1,073,535	1,018,749

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3052-472.41-20	FULL-TIME POSITIONS	86-	0	0	0	44,780	0
101-3052-472.41-30	PART-TIME POSITIONS	74,219	0	66,182	87,005	0	0
101-3052-472.41-50	OVERTIME	128	0	0	0	0	0
101-3052-472.42-10	FICA - SOCIAL SECURITY	4,420	0	4,103	5,394	3,081	0
101-3052-472.42-20	FICA - MEDICARE	1,261	0	960	1,262	721	0
101-3052-472.42-30	RETIREMENT CONTRIBUTIONS	0	0	0	0	9,305	0
101-3052-472.42-50	GROUP INSURANCE	0	0	0	0	13,498	0
101-3052-472.42-60	RETIREE HEALTH	0	0	0	0	2,015	0
101-3052-472.42-80	WORKER'S COMP (ASSESSMNT)	32	0	23	1,044	9	0
* PERSONNEL		79,974	0	71,268	94,705	73,409	0
101-3052-472.44-50	MAINT - VEHICLES	175	0	0	0	0	0
101-3052-472.44-51	FUEL PURCHASES	1,661	0	829	3,600	0	0
101-3052-472.46-10	SUPPLIES	0	0	118	1,017	0	0
101-3052-472.46-22	SMALL TOOLS	0	0	0	432	0	0
* OPERATIONS		1,836	0	947	5,049	0	0
** EXPENDITURE		81,810	0	72,215	99,754	73,409	0
*** YCC		81,810	0	72,215	99,754	73,409	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3053-432.44-10	MAINT - BUILDINGS	0	0	1,081	4,556	10,000	0
101-3053-432.44-30	MAINT - GROUND/ROADWAYS	28,326	34,992	5,691	10,000	25,000	6,000
101-3053-432.45-30	PROFESSIONAL SERVICES	0	0	1,443	1,444	0	0
101-3053-432.45-40	OTHER CONTRACTUAL SVS	1,360	0	0	0	0	0
101-3053-432.46-10	SUPPLIES	8,463	6,004	3,804	8,000	4,000	3,200
101-3053-432.46-20	NON-CAP-FURN, FIX & EQUIP	3,727	0	0	0	0	0
*	OPERATIONS	41,876	40,996	12,019	24,000	39,000	9,200
**	EXPENDITURE	41,876	40,996	12,019	24,000	39,000	9,200
***	CEMETERIES/COURTYARD SQUA	41,876	40,996	12,019	24,000	39,000	9,200

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3054-472.41-30	PART-TIME POSITIONS	15,825	22,735	0	21,196	0	0
101-3054-472.42-10	FICA - SOCIAL SECURITY	983	1,377	0	1,314	0	0
101-3054-472.42-20	FICA - MEDICARE	227	362	0	307	0	0
101-3054-472.42-80	WORKER'S COMP (ASSESSMNT)	5	14	0	30	0	0
101-3054-472.42-99	OTHER	0	0	0	77,831	0	0
*	PERSONNEL	17,040	24,488	0	100,678	0	0
101-3054-472.44-30	MAINT - GROUND/ROADWAYS	7	0	0	17,000	0	0
101-3054-472.44-51	FUEL PURCHASES	111	535	37	354	0	0
101-3054-472.46-10	SUPPLIES	23	0	0	999	0	0
101-3054-472.46-22	SMALL TOOLS	200	69	0	931	0	0
101-3054-472.46-30	SAFETY EQUIPMENT	145	522	0	2,969	0	0
101-3054-472.47-07	POSTAGE AND MAIL SERVICE	88	0	0	0	0	0
*	OPERATIONS	574	1,126	37	22,253	0	0
**	EXPENDITURE	17,614	25,614	37	122,931	0	0
***	YCC / SUPERVISOR & MATCH	17,614	25,614	37	122,931	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3544-432.41-20	FULL-TIME POSITIONS	88,830	89,911	74,891	95,137	95,294	86,346
101-3544-432.41-30	PART-TIME POSITIONS	32,355	30,677	19,940	28,573	30,285	23,965
101-3544-432.41-50	OVERTIME	20	9	41	1,000	1,000	0
101-3544-432.41-60	ALLOWANCES	4,490	4,630	3,710	5,698	5,084	5,384
101-3544-432.42-10	FICA - SOCIAL SECURITY	8,162	8,187	6,451	8,453	8,527	7,484
101-3544-432.42-20	FICA - MEDICARE	1,896	1,939	1,509	1,977	1,994	1,750
101-3544-432.42-30	RETIREMENT CONTRIBUTIONS	25,041	24,885	19,874	26,247	26,413	23,349
101-3544-432.42-50	GROUP INSURANCE	13,465	15,992	13,504	18,456	16,292	17,921
101-3544-432.42-60	RETIREE HEALTH	2,475	2,501	1,947	2,578	2,595	2,290
101-3544-432.42-80	WORKER'S COMP (ASSESSMNT)	53	46	32	55	55	55
* PERSONNEL		176,787	178,777	141,899	188,174	187,539	168,544
101-3544-432.43-10	TRAVEL	0	1,676	0	0	1,000	0
101-3544-432.44-10	MAINT - BUILDINGS	0	0	0	0	25,000	0
101-3544-432.44-30	MAINT - GROUND/ROADWAYS	0	0	0	3,000	0	0
101-3544-432.44-40	MAINT - EQUIPMENT	4,931	4,797	2,951	3,080	5,000	3,750
101-3544-432.44-51	FUEL PURCHASES	756	407	216	846	846	635
101-3544-432.45-90	OTHER SERVICES	17,915	14,241	12,786	13,500	16,500	12,375
101-3544-432.46-10	SUPPLIES	9,949	8,440	8,201	9,225	8,225	6,169
101-3544-432.46-20	NON-CAP-FURN, FIX & EQUIP	0	2,174	0	2,500	2,500	1,250
101-3544-432.46-40	UNIFORMS	227	250	0	250	250	250
101-3544-432.46-77	JANITORIAL	0	0	1,894	5,000	5,000	3,750
101-3544-432.46-92	SUMMER PROGRAMS	3,681	2,592	381	4,000	4,000	3,000
101-3544-432.47-04	EMPLOYEE TRAINING	0	965	0	0	0	0
101-3544-432.47-12	RENT OF EQUIP & MACHINERY	2,120	1,953	1,469	1,800	2,000	2,000
101-3544-432.47-13	RENT OF LAND & BUILDINGS	600	0	0	0	0	0
101-3544-432.47-14	SUBSCRIPTION AND DUES	0	0	175	175	175	175
101-3544-432.47-16	UTILITIES	41,367	42,217	30,921	44,000	44,000	44,000
* OPERATIONS		81,546	79,712	58,994	87,376	114,496	77,354
** EXPENDITURE		258,333	258,489	200,893	275,550	302,035	245,898
*** RECREATION		258,333	258,489	200,893	275,550	302,035	245,898

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3547-432.41-20	FULL-TIME POSITIONS	23,704	24,093	20,421	24,233	24,167	18,146
101-3547-432.41-30	PART-TIME POSITIONS	31,763	32,332	18,186	27,007	28,234	23,112
101-3547-432.41-50	OVERTIME	0	13	35	600	1,000	0
101-3547-432.41-60	ALLOWANCES	0	0	0	0	261	261
101-3547-432.42-10	FICA - SOCIAL SECURITY	3,802	3,857	2,648	3,534	3,591	2,828
101-3547-432.42-20	FICA - MEDICARE	879	917	619	827	839	661
101-3547-432.42-30	RETIREMENT CONTRIBUTIONS	11,037	11,213	7,703	10,464	10,627	8,369
101-3547-432.42-50	GROUP INSURANCE	616	104	0	0	0	0
101-3547-432.42-60	RETIREE HEALTH	1,098	1,145	761	1,037	866	676
101-3547-432.42-80	WORKER'S COMP (ASSESSMNT)	37	37	23	37	37	37
* PERSONNEL		72,936	73,711	50,396	67,739	69,622	54,090
101-3547-432.44-10	MAINT - BUILDINGS	0	0	0	0	5,000	0
101-3547-432.44-40	MAINT - EQUIPMENT	7,094	4,862	1,553	3,000	5,000	3,750
101-3547-432.45-90	OTHER SERVICES	1,976	2,720	0	3,166	3,166	2,375
101-3547-432.46-10	SUPPLIES	3,774	1,726	149	1,600	3,600	2,700
101-3547-432.46-20	NON-CAP-FURN, FIX & EQUIP	4,366	4,610	0	0	0	0
101-3547-432.46-40	UNIFORMS	353	260	0	300	300	300
101-3547-432.46-77	JANITORIAL	0	0	2,592	4,000	4,000	3,000
101-3547-432.47-08	PRINTING & PUBLISHING	0	0	0	300	300	300
101-3547-432.47-16	UTILITIES	4,381	3,659	1,771	4,500	4,500	4,500
* OPERATIONS		21,944	17,837	6,065	16,866	25,866	16,925
101-3547-432.48-10	BUILDINGS & STRUCTURES	340,584	0	0	0	0	0
* CAPITAL OUTLAY		340,584	0	0	0	0	0
** EXPENDITURE		435,464	91,548	56,461	84,605	95,488	71,015
*** HAROLD RUNNELS		435,464	91,548	56,461	84,605	95,488	71,015

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3549-432.41-20	FULL-TIME POSITIONS	71,832	65,161	51,326	74,789	72,207	54,343
101-3549-432.41-30	PART-TIME POSITIONS	132,673	101,021	33,691	81,508	81,072	61,429
101-3549-432.41-40	SEASONAL POSITIONS	0	0	19,313	125,594	124,423	97,424
101-3549-432.41-50	OVERTIME	316	770	776	1,000	1,500	0
101-3549-432.41-60	ALLOWANCES	300	795	990	1,738	1,434	1,434
101-3549-432.42-10	FICA - SOCIAL SECURITY	13,578	11,066	6,924	18,465	18,278	13,914
101-3549-432.42-20	FICA - MEDICARE	3,168	2,719	1,619	4,317	4,274	3,255
101-3549-432.42-30	RETIREMENT CONTRIBUTIONS	27,358	24,109	13,244	31,674	35,027	23,477
101-3549-432.42-50	GROUP INSURANCE	4,792	5,448	5,819	8,702	20,458	19,274
101-3549-432.42-60	RETIREE HEALTH	2,540	2,563	1,293	2,518	2,181	1,654
101-3549-432.42-80	WORKER'S COMP (ASSESSMNT)	138	122	62	221	221	221
*	PERSONNEL	256,695	213,774	135,057	350,526	361,075	276,425
101-3549-432.43-10	TRAVEL	0	0	482	482	0	0
101-3549-432.44-10	MAINT - BUILDINGS	0	136,607	19,152	29,600	30,000	0
101-3549-432.44-30	MAINT - GROUND/ROADWAYS	32	0	0	918	1,000	750
101-3549-432.44-40	MAINT - EQUIPMENT	20,733	24,324	11,965	15,000	20,000	15,000
101-3549-432.45-90	OTHER SERVICES	1,941	4,177	1,227	3,160	3,160	2,370
101-3549-432.46-10	SUPPLIES	8,848	3,878	2,383	7,620	8,500	6,375
101-3549-432.46-20	NON-CAP-FURN, FIX & EQUIP	1,900	222	0	1,000	1,000	500
101-3549-432.46-30	SAFETY EQUIPMENT	0	245	0	1,000	1,000	750
101-3549-432.46-40	UNIFORMS	689	775	53	1,000	1,000	1,000
101-3549-432.46-77	JANITORIAL	0	0	3,101	5,000	5,000	3,750
101-3549-432.47-04	EMPLOYEE TRAINING	650	500	466	915	535	0
101-3549-432.47-07	POSTAGE AND MAIL SERVICE	0	0	238	250	0	0
101-3549-432.47-12	RENT OF EQUIP & MACHINERY	2,528	2,165	1,466	3,000	3,000	3,000
101-3549-432.47-14	SUBSCRIPTION AND DUES	450	750	71	750	1,000	1,000
101-3549-432.47-16	UTILITIES	140,441	132,409	82,674	133,421	133,421	133,421
*	OPERATIONS	178,212	306,052	123,278	203,116	208,616	167,916
101-3549-432.48-10	BUILDINGS & STRUCTURES	0	0	26,992	26,992	0	0
101-3549-432.48-20	EQUIPMENT & MACHINERY	20,408	7,449	18,001	58,500	0	0
*	CAPITAL OUTLAY	20,408	7,449	44,993	85,492	0	0
**	EXPENDITURE	455,315	527,275	303,328	639,134	569,691	444,341
***	AQUATIC CENTER	455,315	527,275	303,328	639,134	569,691	444,341

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-3550-432.47-16	UTILITIES	0	0	130,550	183,000	0	175,000
*	OPERATIONS	0	0	130,550	183,000	0	175,000
101-3550-432.48-10	BUILDINGS & STRUCTURES	47,884	0	0	95,000	0	0
*	CAPITAL OUTLAY	47,884	0	0	95,000	0	0
**	EXPENDITURE	47,884	0	130,550	278,000	0	175,000
***	RED ROCK PARK	47,884	0	130,550	278,000	0	175,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-4043-432.41-20	FULL-TIME POSITIONS	29,789	46,899	41,631	49,396	49,306	36,980
101-4043-432.41-30	PART-TIME POSITIONS	34,754	27,486	29,486	45,750	40,499	32,743
101-4043-432.41-50	OVERTIME	0	232	44	45	0	0
101-4043-432.41-60	ALLOWANCES	910	910	770	915	913	913
101-4043-432.42-10	FICA - SOCIAL SECURITY	4,407	5,109	4,913	6,505	6,200	4,823
101-4043-432.42-20	FICA - MEDICARE	1,020	1,188	1,149	1,521	1,450	1,128
101-4043-432.42-30	RETIREMENT CONTRIBUTIONS	10,612	12,437	13,706	17,027	18,209	14,122
101-4043-432.42-50	GROUP INSURANCE	0	4,595	5,652	7,766	6,775	7,453
101-4043-432.42-60	RETIREE HEALTH	1,046	1,220	1,348	1,220	1,796	1,395
101-4043-432.42-80	WORKER'S COMP (ASSESSMNT)	41	44	35	46	46	46
*	PERSONNEL	82,579	100,120	98,734	130,191	125,194	99,603
101-4043-432.43-10	TRAVEL	2,376	3,563	2,313	2,800	2,000	0
101-4043-432.44-10	MAINT - BUILDINGS	324	194,161	0	0	0	0
101-4043-432.44-40	MAINT - EQUIPMENT	2,330	3,863	2,301	4,900	3,000	2,250
101-4043-432.45-30	PROFESSIONAL SERVICES	32,386	14,423	14,780	20,800	50,000	30,000
101-4043-432.45-40	OTHER CONTRACTUAL SVS	262	0	0	0	500	375
101-4043-432.45-90	OTHER SERVICES	1,385	121	200	200	200	150
101-4043-432.46-10	SUPPLIES	4,919	3,386	2,213	4,700	4,700	3,525
101-4043-432.46-20	NON-CAP-FURN, FIX & EQUIP	5,373	5,224	395	8,900	3,500	1,750
101-4043-432.46-40	UNIFORMS	185	395	382	450	150	150
101-4043-432.46-77	JANITORIAL	2,640	2,159	2,039	3,600	3,000	2,250
101-4043-432.47-04	EMPLOYEE TRAINING	1,840	1,045	0	0	2,000	0
101-4043-432.47-07	POSTAGE AND MAIL SERVICE	1,271	960	853	2,040	2,040	1,530
101-4043-432.47-08	PRINTING & PUBLISHING	18,415	9,251	12,135	16,800	16,800	12,600
101-4043-432.47-10	PURCHASES FOR RESALE	15,030	15,404	12,278	18,800	20,800	15,600
101-4043-432.47-14	SUBSCRIPTION AND DUES	598	816	2,532	4,050	600	600
101-4043-432.47-16	UTILITIES	16,621	18,200	14,918	19,500	17,000	17,000
*	OPERATIONS	105,955	272,971	67,339	107,540	126,290	87,780
101-4043-432.48-20	EQUIPMENT & MACHINERY	6,488	0	0	0	0	0
*	CAPITAL OUTLAY	6,488	0	0	0	0	0
**	EXPENDITURE	195,022	373,091	166,073	237,731	251,484	187,383
***	EL MORRO	195,022	373,091	166,073	237,731	251,484	187,383

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-4553-412.41-20	FULL-TIME POSITIONS	214,688	212,120	197,515	240,566	239,616	240,138
101-4553-412.41-50	OVERTIME	1,446	2,516	1,460	2,500	2,500	0
101-4553-412.41-60	ALLOWANCES	3,770	3,435	3,740	4,444	4,954	4,954
101-4553-412.42-10	FICA - SOCIAL SECURITY	16,884	15,484	14,109	16,713	16,657	16,693
101-4553-412.42-20	FICA - MEDICARE	3,943	3,628	3,300	3,987	3,970	3,978
101-4553-412.42-30	RETIREMENT CONTRIBUTIONS	71,792	48,277	41,331	50,341	50,251	50,360
101-4553-412.42-50	GROUP INSURANCE	17,294	14,872	11,842	30,197	14,490	15,882
101-4553-412.42-60	RETIREE HEALTH	2,985	2,827	2,788	3,976	3,326	3,336
101-4553-412.42-80	WORKER'S COMP (ASSESSMNT)	55	48	41	55	55	55
101-4553-412.42-99	OTHER	104	180	112	209	104	104
*	PERSONNEL	332,961	303,387	276,238	352,988	335,923	335,500
101-4553-412.43-10	TRAVEL	8,297	3,756	3,528	7,425	8,000	0
101-4553-412.44-10	MAINT - BUILDINGS	130	532	0	540	500	0
101-4553-412.44-40	MAINT - EQUIPMENT	413	248	465	465	465	465
101-4553-412.45-30	PROFESSIONAL SERVICES	4,425	4,800	625	3,849	3,500	3,500
101-4553-412.45-40	OTHER CONTRACTUAL SVS	4,487	5,580	3,633	4,761	5,521	5,521
101-4553-412.45-90	OTHER SERVICES	17,210	8,249	8,594	8,817	0	0
101-4553-412.46-10	SUPPLIES	7,360	9,465	5,890	8,456	8,200	6,560
101-4553-412.46-20	NON-CAP-FURN, FIX & EQUIP	5,178	973	1,927	2,075	2,000	1,000
101-4553-412.46-40	UNIFORMS	147	110	0	100	300	300
101-4553-412.47-08	PRINTING & PUBLISHING	0	0	0	300	300	300
101-4553-412.47-12	RENT OF EQUIP & MACHINERY	3,981	3,635	2,732	4,000	0	0
101-4553-412.47-14	SUBSCRIPTION AND DUES	2,125	1,343	1,254	2,430	3,000	3,000
*	OPERATIONS	53,753	38,691	28,648	43,218	31,786	20,646
**	EXPENDITURE	386,714	342,078	304,886	396,206	367,709	356,146
***	MUNICIPAL COURTS	386,714	342,078	304,886	396,206	367,709	356,146

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
101-5055-435.41-20	FULL-TIME POSITIONS	381,429	391,308	370,168	506,801	508,366	466,534
101-5055-435.41-30	PART-TIME POSITIONS	49,743	57,546	40,193	64,421	56,877	59,860
101-5055-435.41-50	OVERTIME	864	717	369	600	900	0
101-5055-435.41-60	ALLOWANCES	4,395	5,850	5,800	8,927	4,954	5,254
101-5055-435.42-10	FICA - SOCIAL SECURITY	29,469	30,197	27,842	38,420	38,040	35,359
101-5055-435.42-20	FICA - MEDICARE	6,890	7,063	6,512	8,985	8,897	8,269
101-5055-435.42-30	RETIREMENT CONTRIBUTIONS	85,702	88,881	83,721	116,735	116,627	108,419
101-5055-435.42-50	GROUP INSURANCE	31,301	50,749	42,343	102,308	80,298	70,251
101-5055-435.42-60	RETIREE HEALTH	8,477	8,787	8,171	13,565	12,670	10,596
101-5055-435.42-80	WORKER'S COMP (ASSESSMNT)	145	147	124	202	193	184
101-5055-435.42-90	TUITION REIMBURSEMENT	11,400	3,212	0	0	0	0
101-5055-435.42-99	OTHER	39-	0	0	0	0	0
*	PERSONNEL	609,776	644,457	585,243	860,964	827,822	764,726
101-5055-435.43-10	TRAVEL	2,853	5,514	3,130	3,130	4,000	0
101-5055-435.44-10	MAINT - BUILDINGS	14,137	9,550	5,215	9,900	14,520	0
101-5055-435.44-40	MAINT - EQUIPMENT	6,758	1,727	4,511	6,800	6,800	6,800
101-5055-435.44-51	FUEL PURCHASES	79	214	355	400	400	400
101-5055-435.45-30	PROFESSIONAL SERVICES	3,134	4,737	2,000	2,001	5,000	2,500
101-5055-435.46-20	NON-CAP-FURN, FIX & EQUIP	9,622	14,946	11,110	11,500	12,000	6,000
101-5055-435.46-40	UNIFORMS	484	460	0	650	650	650
101-5055-435.46-70	AUDIO VISUAL	20,152	24,744	14,444	25,000	25,000	20,000
101-5055-435.46-71	BOOKS - ADULT	25,027	22,139	19,872	21,000	21,000	16,800
101-5055-435.46-72	BOOKS - REFERENCE & SW	8,999	8,348	6,106	10,000	10,000	8,000
101-5055-435.46-73	BOOKS - CHILD	21,633	19,608	19,686	20,000	20,000	16,000
101-5055-435.46-74	CD ROM/COMPUTER SOFTWARE	22,859	20,566	21,317	21,700	22,000	17,600
101-5055-435.46-75	PERIODICALS	9,487	9,310	9,685	9,690	11,400	9,120
101-5055-435.46-76	EDUCATIONAL/RECREATIONAL	8,736	8,160	10,095	10,396	10,000	8,000
101-5055-435.46-77	JANITORIAL	5,685	5,796	5,516	6,000	6,000	4,800
101-5055-435.46-78	MICROFORMS	625	2,529	2,703	2,704	3,000	2,400
101-5055-435.46-79	OFFICE SUPPLIES	8,147	14,536	13,701	14,679	10,000	8,000
101-5055-435.47-04	EMPLOYEE TRAINING	1,140	2,143	1,768	1,800	1,500	0
101-5055-435.47-07	POSTAGE AND MAIL SERVICE	3,850	3,192	2,875	4,000	4,000	4,000
101-5055-435.47-08	PRINTING & PUBLISHING	4,573	5,409	5,100	5,600	5,000	5,000
101-5055-435.47-12	RENT OF EQUIP & MACHINERY	3,739	4,032	2,906	4,500	4,500	4,500
101-5055-435.47-14	SUBSCRIPTION AND DUES	511	549	528	550	550	550
101-5055-435.47-15	TELEPHONE	3,115	2,358	1,727	5,000	7,200	7,200
101-5055-435.47-16	UTILITIES	16,737	19,961	15,101	18,300	21,000	21,000
*	OPERATIONS	202,082	210,528	179,451	215,300	225,520	169,320
101-5055-435.48-10	BUILDINGS & STRUCTURES	0	0	0	50,000	0	0
101-5055-435.48-20	EQUIPMENT & MACHINERY	12,692	0	0	0	0	0
*	CAPITAL OUTLAY	12,692	0	0	50,000	0	0
**	EXPENDITURE	824,550	854,985	764,694	1,126,264	1,053,342	934,046
***	LIBRARY	824,550	854,985	764,694	1,126,264	1,053,342	934,046
****	GENERAL FUND	2,860,122-	1,146,372-	3,404,759-	2,709,856	616,061-	3,287,608

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
201-0000-350.10-00	CORRECTION FEES	44,709-	46,996-	25,417-	43,000-	32,000-	32,000-
201-0000-350.11-00	JUDICIAL EDUCATION FEE	6,632-	6,991-	3,772-	6,300-	4,800-	4,800-
201-0000-350.12-00	COURT AUTOMATION FEE	13,621-	14,372-	7,646-	13,000-	9,600-	9,600-
201-0000-350.13-00	SUBSTANCE ABUSE	75-	0	0	0	0	0
201-0000-350.20-00	COURT FINES OTHER	155-	0	0	0	0	0
201-0000-350.41-00	DWI SCHOOL FEE	52,379-	52,700-	31,426-	54,500-	50,000-	50,000-
201-0000-350.42-00	DWI LAB FEE	5,159-	5,764-	3,098-	5,400-	5,500-	5,500-
*		122,730-	126,823-	71,359-	122,200-	101,900-	101,900-
**	REVENUE	122,730-	126,823-	71,359-	122,200-	101,900-	101,900-
***	CORRECTION FEES	122,730-	126,823-	71,359-	122,200-	101,900-	101,900-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
201-1025-411.45-90	OTHER SERVICES	75,556	57,594	42,977	75,000	32,500	32,500
*	OPERATIONS	75,556	57,594	42,977	75,000	32,500	32,500
**	EXPENDITURE	75,556	57,594	42,977	75,000	32,500	32,500
***	SPECIAL ACTIVITIES	75,556	57,594	42,977	75,000	32,500	32,500
****	CORRECTION FEES	47,174-	69,229-	28,382-	47,200-	69,400-	69,400-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
202-0000-340.23-06	ENVIRONMENTAL SURCHG - EL	937,740-	975,804-	846,833-	950,000-	950,000-	950,000-
202-0000-340.23-10	ENVIRONMENTAL SURCHG - W	541,218-	567,704-	490,781-	540,000-	570,000-	570,000-
*		1,478,958-	1,543,508-	1,337,614-	1,490,000-	1,520,000-	1,520,000-
**	REVENUE	1,478,958-	1,543,508-	1,337,614-	1,490,000-	1,520,000-	1,520,000-
202-0000-360.03-00	INVESTMENT INCOME	266,401-	364,362-	214,076-	300,000-	240,000-	12,000-
202-0000-360.11-00	DISCOUNTS TAKEN	0	0	7-	0	0	0
*		266,401-	364,362-	214,083-	300,000-	240,000-	12,000-
**	REVENUE	266,401-	364,362-	214,083-	300,000-	240,000-	12,000-
202-0000-375.50-00	OTHER / FEDERAL GRT	1,164-	0	0	1,164-	0	0
*		1,164-	0	0	1,164-	0	0
**	REVENUE	1,164-	0	0	1,164-	0	0
202-0000-395.40-00	CAPITAL PROJECTS TRANS IN	0	0	4,650-	4,650-	0	0
*		0	0	4,650-	4,650-	0	0
**	REVENUE	0	0	4,650-	4,650-	0	0
***	ENVIRONMENTAL SURCHARGE	1,746,523-	1,907,870-	1,556,347-	1,795,814-	1,760,000-	1,532,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
202-1525-474.44-30	MAINT - GROUND/ROADWAYS	0	0	0	1,874	0	0
202-1525-474.45-20	ATTORNEY FEES	113,461	170,685	49,574	213,606	0	0
202-1525-474.45-30	PROFESSIONAL SERVICES	37,710-	141,965	40,216	124,602	0	150,000
202-1525-474.45-90	OTHER SERVICES	87,305	69,398	464,031	660,602	150,000	25,000
202-1525-474.47-12	RENT OF EQUIP & MACHINERY	0	0	0	22,200	0	0
202-1525-474.47-97	BAD DEBTS EXPENSE	5,322	2,595	32-	0	0	0
202-1525-474.47-98	DEPRECIATION	44,179	48,300	0	0	0	0
*	OPERATIONS	212,557	432,943	553,789	1,022,884	150,000	175,000
202-1525-474.48-45	LAND IMPROVEMENTS	0	0	1,230,491	3,058,816	0	0
202-1525-474.48-80	ROADWAYS/BRIDGES/CULVERT	0	0	105,618	105,618	0	0
202-1525-474.48-99	OTHER CAPITAL PURCHASES	0	0	321,807	5,615,563	0	623,500
*	CAPITAL OUTLAY	0	0	1,657,916	8,779,997	0	623,500
202-1525-474.50-40	CAPITAL PROJECTS	47,666	614,283	80,000	80,000	0	0
*	TRANSFERS OUT	47,666	614,283	80,000	80,000	0	0
**	EXPENDITURE	260,223	1,047,226	2,291,705	9,882,881	150,000	798,500
***	NON DEPARTMENTAL	260,223	1,047,226	2,291,705	9,882,881	150,000	798,500
****	ENVIRONMENTAL SURCHARGE	1,486,300-	860,644-	735,358	8,087,067	1,610,000-	733,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
206-0000-360.06-00	REIMBURSEMENTS & REFUNDS	1,150-	0	0	0	0	0
*		1,150-	0	0	0	0	0
**	REVENUE	1,150-	0	0	0	0	0
206-0000-371.09-00	EMERGENCY MEDICAL SERVICE	12,626-	13,069-	19,043-	19,043-	0	0
*		12,626-	13,069-	19,043-	19,043-	0	0
**	REVENUE	12,626-	13,069-	19,043-	19,043-	0	0
***	EMERGENCY MEDICAL SERVICE	13,776-	13,069-	19,043-	19,043-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
206-2541-422.43-10	TRAVEL	0	459	0	0	0	0
206-2541-422.46-10	SUPPLIES	7,995	11,439	7,037	9,147	0	0
206-2541-422.46-20	NON-CAP-FURN, FIX & EQUIP	774	0	4,535	4,536	0	0
206-2541-422.47-04	EMPLOYEE TRAINING	4,184	884	0	0	0	0
206-2541-422.47-14	SUBSCRIPTION AND DUES	1,570	828	50	50	0	0
*	OPERATIONS	14,523	13,610	11,622	13,733	0	0
206-2541-422.48-20	EQUIPMENT & MACHINERY	0	0	5,310	5,310	0	0
*	CAPITAL OUTLAY	0	0	5,310	5,310	0	0
**	EXPENDITURE	14,523	13,610	16,932	19,043	0	0
***	FIRE SERVICES	14,523	13,610	16,932	19,043	0	0
****	EMERGENCY MEDICAL SERVICE	747	541	2,111-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
209-0000-371.12-00	FIRE ALLOTMENT	552,062-	563,570-	591,503-	591,503-	0	408,043-
209-0000-375.10-00	FED GRT HOMELAND SECURITY	0	18,481-	4,620	0	0	0
*		552,062-	582,051-	586,883-	591,503-	0	408,043-
**	REVENUE	552,062-	582,051-	586,883-	591,503-	0	408,043-
***	FIRE PROTECTION	552,062-	582,051-	586,883-	591,503-	0	408,043-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
209-2541-422.43-10	TRAVEL	4,448	573	11,324	19,000	0	0
209-2541-422.44-10	MAINT - BUILDINGS	31,322	0	6,249	8,400	0	0
209-2541-422.44-30	MAINT - GROUND/ROADWAYS	0	6,390	0	1,804	0	0
209-2541-422.44-40	MAINT - EQUIPMENT	1,895	11,488	14,345	25,696	0	0
209-2541-422.44-50	MAINT - VEHICLES	5,049	493	4,953	5,000	0	0
209-2541-422.44-51	FUEL PURCHASES	0	0	0	0	0	45,000
209-2541-422.45-30	PROFESSIONAL SERVICES	0	0	1,400	2,900	0	0
209-2541-422.45-40	OTHER CONTRACTUAL SVS	0	0	15,872	18,320	0	3,500
209-2541-422.45-90	OTHER SERVICES	948	9,486	868	1,173	0	0
209-2541-422.46-10	SUPPLIES	14,258	1,725	8,573	16,500	0	0
209-2541-422.46-20	NON-CAP-FURN, FIX & EQUIP	26,650	0	9,767	13,680	0	0
209-2541-422.46-30	SAFETY EQUIPMENT	18,625	13,129	10,676	63,900	0	0
209-2541-422.46-40	UNIFORMS	6,193	0	13,198	16,940	0	0
209-2541-422.46-77	JANITORIAL	0	0	491	1,500	0	1,500
209-2541-422.47-04	EMPLOYEE TRAINING	21,091	23,646	6,892	10,000	0	0
209-2541-422.47-06	INSURANCE	0	0	0	0	0	80,921
209-2541-422.47-07	POSTAGE AND MAIL SERVICE	0	0	477	600	0	0
209-2541-422.47-08	PRINTING & PUBLISHING	0	0	47	100	0	0
209-2541-422.47-12	RENT OF EQUIP & MACHINERY	0	0	2,849	4,350	0	0
209-2541-422.47-14	SUBSCRIPTION AND DUES	0	0	1,558	4,850	0	0
209-2541-422.47-16	UTILITIES	0	0	0	0	0	50,000
*	OPERATIONS	130,479	66,930	109,539	214,713	0	180,921
209-2541-422.48-20	EQUIPMENT & MACHINERY	0	49,205	0	128,000	0	0
209-2541-422.48-45	LAND IMPROVEMENTS	0	0	122,996	232,000	0	0
209-2541-422.48-70	VEHICLES	0	146,147	83,718	392,895	0	0
*	CAPITAL OUTLAY	0	195,352	206,714	752,895	0	0
209-2541-422.50-30	DEBT SERVICE	143,309	135,265	141,259	142,034	142,352	142,352
209-2541-422.50-40	CAPITAL PROJECTS	239,694	0	0	0	0	0
*	TRANSFERS OUT	383,003	135,265	141,259	142,034	142,352	142,352
**	EXPENDITURE	513,482	397,547	457,512	1,109,642	142,352	323,273
***	FIRE SERVICES	513,482	397,547	457,512	1,109,642	142,352	323,273
****	FIRE PROTECTION	38,580-	184,504-	129,371-	518,139	142,352	84,770-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
211-0000-360.06-00	REIMBURSEMENTS & REFUNDS	100-	0	0	0	0	0
*		100-	0	0	0	0	0
**	REVENUE	100-	0	0	0	0	0
211-0000-371.13-00	LAW ENFORCEMENT	66,600-	66,600-	67,200-	67,200-	0	66,000-
*		66,600-	66,600-	67,200-	67,200-	0	66,000-
**	REVENUE	66,600-	66,600-	67,200-	67,200-	0	66,000-
211-0000-395.10-00	TRANS-IN OP GRT/	0	0	573,538-	688,246-	0	561,356-
*		0	0	573,538-	688,246-	0	561,356-
**	REVENUE	0	0	573,538-	688,246-	0	561,356-
***	LAW ENFRMNT PROTECTION	66,700-	66,600-	640,738-	755,446-	0	627,356-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
211-2010-421.45-90	OTHER SERVICES	0	0	0	2,100	0	0
211-2010-421.46-10	SUPPLIES	0	0	18,956	25,730	0	66,000
211-2010-421.46-20	NON-CAP-FURN, FIX & EQUIP	0	0	26,797	39,370	0	0
211-2010-421.47-04	EMPLOYEE TRAINING	0	0	386	386	0	0
*	OPERATIONS	0	0	46,139	67,586	0	66,000
**	EXPENDITURE	0	0	46,139	67,586	0	66,000
***	FIELD SERVICES	0	0	46,139	67,586	0	66,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
211-2011-411.50-10	OPERATING GRANTS	0	0	3,151	3,151	0	0
*	TRANSFERS OUT	0	0	3,151	3,151	0	0
**	EXPENDITURE	0	0	3,151	3,151	0	0
211-2011-421.43-10	TRAVEL	32,361	34,516	29,074	29,074	33,000	16,500
211-2011-421.44-10	MAINT - BUILDINGS	0	0	1,734	1,734	0	0
211-2011-421.44-40	MAINT - EQUIPMENT	0	0	5,816	6,877	10,347	10,347
211-2011-421.44-51	FUEL PURCHASES	0	14,645	150,940	151,000	168,937	158,937
211-2011-421.45-20	ATTORNEY FEES	0	364	711	711	1,500	1,500
211-2011-421.45-30	PROFESSIONAL SERVICES	0	4,164	20,865	22,949	13,000	13,000
211-2011-421.45-90	OTHER SERVICES	0	2,887	168,050	176,642	175,602	175,602
211-2011-421.46-10	SUPPLIES	0	1,307	120,807	129,871	120,984	43,987
211-2011-421.46-20	NON-CAP-FURN, FIX & EQUIP	0	216	15,215	17,952	12,000	9,503
211-2011-421.46-30	SAFETY EQUIPMENT	0	0	6,882	6,989	2,439	2,439
211-2011-421.46-40	UNIFORMS	0	0	20,431	22,443	26,143	26,143
211-2011-421.47-04	EMPLOYEE TRAINING	33,667	34,690	24,604	24,604	25,792	12,896
211-2011-421.47-07	POSTAGE AND MAIL SERVICE	0	92	278	453	450	450
211-2011-421.47-08	PRINTING & PUBLISHING	0	260	4,346	4,367	4,138	4,138
211-2011-421.47-12	RENT OF EQUIP & MACHINERY	0	152	43,836	64,041	64,514	61,514
211-2011-421.47-14	SUBSCRIPTION AND DUES	0	0	2,406	2,406	2,700	2,700
211-2011-421.47-15	TELEPHONE	0	0	6,182	6,886	9,700	9,700
211-2011-421.47-25	CONFIDENTIAL INFORMATION	0	0	11,842	11,842	20,000	12,000
*	OPERATIONS	66,028	93,293	634,019	680,841	691,246	561,356
211-2011-421.48-20	EQUIPMENT & MACHINERY	0	0	2,480	2,480	0	0
211-2011-421.48-70	VEHICLES	0	0	1,773	1,774	0	0
*	CAPITAL OUTLAY	0	0	4,253	4,254	0	0
**	EXPENDITURE	66,028	93,293	638,272	685,095	691,246	561,356
***	ADMINISTRATION	66,028	93,293	641,423	688,246	691,246	561,356
****	LAW ENFRMNT PROTECTION	672-	26,693	46,824	386	691,246	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
213-0000-340.99-00	OTHER CHARGES FOR SERVICE	6,955-	12,379-	7,216-	7,200-	8,500-	8,500-
*		6,955-	12,379-	7,216-	7,200-	8,500-	8,500-
**	REVENUE	6,955-	12,379-	7,216-	7,200-	8,500-	8,500-
213-0000-371.14-00	STATE GRANT/LIBRARY	18,962-	20,424-	44,161-	105,541-	0	0
*		18,962-	20,424-	44,161-	105,541-	0	0
**	REVENUE	18,962-	20,424-	44,161-	105,541-	0	0
***	SPECIAL LIBRARY	25,917-	32,803-	51,377-	112,741-	8,500-	8,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
213-5055-435.43-10	TRAVEL	1,815	96	148	149	0	0
213-5055-435.46-10	SUPPLIES	2,338	4,155	3,163	3,163	0	0
213-5055-435.46-20	NON-CAP-FURN, FIX & EQUIP	0	9,907	20,575	83,207	0	0
213-5055-435.46-71	BOOKS - ADULT	2,703	0	0	0	0	0
213-5055-435.46-74	CD ROM/COMPUTER SOFTWARE	9,856	11,795	12,374	12,374	0	0
213-5055-435.47-04	EMPLOYEE TRAINING	750	500	594	600	0	0
213-5055-435.47-08	PRINTING & PUBLISHING	1,500	4,335	3,358	3,359	0	0
213-5055-435.47-14	SUBSCRIPTION AND DUES	0	205	115	115	0	0
*	OPERATIONS	18,962	30,993	40,327	102,967	0	0
213-5055-435.48-10	BUILDINGS & STRUCTURES	0	9,768	0	61,732	0	0
*	CAPITAL OUTLAY	0	9,768	0	61,732	0	0
**	EXPENDITURE	18,962	40,761	40,327	164,699	0	0
***	LIBRARY	18,962	40,761	40,327	164,699	0	0
****	SPECIAL LIBRARY	6,955-	7,958	11,050-	51,958	8,500-	8,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
214-0000-313.00-00	LODGERS' TAX	1,502,191-	1,588,339-	1,250,711-	1,500,000-	1,570,000-	706,500-
*		1,502,191-	1,588,339-	1,250,711-	1,500,000-	1,570,000-	706,500-
**	REVENUE	1,502,191-	1,588,339-	1,250,711-	1,500,000-	1,570,000-	706,500-
214-0000-360.03-00	INVESTMENT INCOME	9,620	15,413-	11,099-	0	5,000-	250-
214-0000-360.06-00	REIMBURSEMENTS & REFUNDS	3,770-	4,193-	0	4,500-	0	0
214-0000-360.11-00	DISCOUNTS TAKEN	0	0	2-	0	0	0
*		5,850	19,606-	11,101-	4,500-	5,000-	250-
**	REVENUE	5,850	19,606-	11,101-	4,500-	5,000-	250-
***	LODGERS' TAX	1,496,341-	1,607,945-	1,261,812-	1,504,500-	1,575,000-	706,750-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
214-1015-411.43-10	TRAVEL	0	14,335	1,018	1,018	0	0
214-1015-411.44-51	FUEL PURCHASES	0	81	0	0	0	0
214-1015-411.45-10	AUDIT CONTRACT	0	13,916	0	49,083	11,000	11,000
214-1015-411.45-30	PROFESSIONAL SERVICES	0	102,565	127,697	223,435	150,000	80,000
214-1015-411.45-40	OTHER CONTRACTUAL SVS	318,250	185,750	0	0	0	0
214-1015-411.45-90	OTHER SERVICES	0	28,490	1,261	40,770	0	0
214-1015-411.47-05	GRANTS TO SUBRECIPIENTS	295,192	363,236	290,678	385,511	325,000	85,000
214-1015-411.47-07	POSTAGE AND MAIL SERVICE	0	19,994	1,906	3,006	0	0
214-1015-411.47-08	PRINTING & PUBLISHING	1,700	0	0	0	0	0
214-1015-411.47-29	PROMOTION & MARKETING	344,472	188,697	128,908	290,693	127,200	94,000
*	OPERATIONS	959,614	917,064	551,468	993,516	613,200	270,000
214-1015-411.48-10	BUILDINGS & STRUCTURES	55,997	34,094	0	74,779	0	0
*	CAPITAL OUTLAY	55,997	34,094	0	74,779	0	0
214-1015-411.50-10	OPERATING GRANTS	197,027	90,000	0	11,000	0	0
214-1015-411.50-30	DEBT SERVICE	102,885	0	0	0	0	0
*	TRANSFERS OUT	299,912	90,000	0	11,000	0	0
**	EXPENDITURE	1,315,523	1,041,158	551,468	1,079,295	613,200	270,000
***	FINANCE	1,315,523	1,041,158	551,468	1,079,295	613,200	270,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
214-3550-432.41-20	FULL-TIME POSITIONS	81,942	49,940	55,438	94,344	66,639	69,663
214-3550-432.41-30	PART-TIME POSITIONS	75,652	60,733	8,375	0	9,386	0
214-3550-432.41-40	SEASONAL POSITIONS	0	0	28,987	65,138	65,700	0
214-3550-432.41-50	OVERTIME	20,955	16,194	6,085	10,000	20,000	0
214-3550-432.41-60	ALLOWANCES	1,255	1,630	2,360	2,776	2,086	2,686
214-3550-432.42-10	FICA - SOCIAL SECURITY	11,816	8,276	6,517	10,632	9,559	4,709
214-3550-432.42-20	FICA - MEDICARE	2,784	1,949	1,524	2,486	2,235	1,101
214-3550-432.42-30	RETIREMENT CONTRIBUTIONS	22,481	11,408	11,508	21,494	26,599	14,292
214-3550-432.42-50	GROUP INSURANCE	459	2,915	6,153	26,629	7,330	8,063
214-3550-432.42-60	RETIREE HEALTH	2,277	1,163	1,127	3,252	1,338	1,398
214-3550-432.42-80	WORKER'S COMP (ASSESSMNT)	62	55	35	101	101	28
*	PERSONNEL	219,683	154,263	128,109	236,852	210,973	101,940
214-3550-432.44-10	MAINT - BUILDINGS	43,393	23,495	15,998	28,708	30,000	23,200
214-3550-432.44-30	MAINT - GROUND/ROADWAYS	8,232	4,387	3,833	6,000	5,000	5,000
214-3550-432.44-40	MAINT - EQUIPMENT	14,375	11,159	7,224	7,500	4,000	4,000
214-3550-432.44-51	FUEL PURCHASES	16,526	10,747	8,457	10,889	10,000	10,000
214-3550-432.45-30	PROFESSIONAL SERVICES	5,000	45,298	4,910	4,911	0	0
214-3550-432.45-90	OTHER SERVICES	9,763	13,897	5,960	7,870	7,870	11,000
214-3550-432.46-10	SUPPLIES	7,983	8,181	5,726	6,000	6,000	6,000
214-3550-432.46-20	NON-CAP-FURN, FIX & EQUIP	11,870	0	0	0	0	0
214-3550-432.46-30	SAFETY EQUIPMENT	0	0	0	0	1,000	500
214-3550-432.46-40	UNIFORMS	608	395	195	625	625	325
214-3550-432.46-77	JANITORIAL	0	0	1,162	4,600	6,000	6,000
214-3550-432.47-07	POSTAGE AND MAIL SERVICE	412	208	0	220	220	220
214-3550-432.47-08	PRINTING & PUBLISHING	848	848	884	900	900	0
214-3550-432.47-12	RENT OF EQUIP & MACHINERY	18,874	14,202	9,668	13,130	15,000	11,000
214-3550-432.47-14	SUBSCRIPTION AND DUES	0	0	0	200	200	200
214-3550-432.47-16	UTILITIES	199,196	187,296	0	0	0	0
*	OPERATIONS	337,080	320,113	64,017	91,553	86,815	77,445
214-3550-432.48-10	BUILDINGS & STRUCTURES	0	119,144	33,026	80,000	0	0
214-3550-432.48-20	EQUIPMENT & MACHINERY	83,056	0	0	0	0	0
214-3550-432.48-45	LAND IMPROVEMENTS	11,923	0	0	0	0	0
214-3550-432.48-70	VEHICLES	0	0	54,472	55,470	0	0
*	CAPITAL OUTLAY	94,979	119,144	87,498	135,470	0	0
**	EXPENDITURE	651,742	593,520	279,624	463,875	297,788	179,385
***	RED ROCK PARK	651,742	593,520	279,624	463,875	297,788	179,385

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
214-4042-471.41-20	FULL-TIME POSITIONS	85,067	86,609	56,548	67,198	67,014	67,014
214-4042-471.41-60	ALLOWANCES	3,170	3,510	770	915	1,173	1,173
214-4042-471.42-10	FICA - SOCIAL SECURITY	6,046	6,087	3,851	4,542	4,551	4,551
214-4042-471.42-20	FICA - MEDICARE	1,413	1,437	901	1,062	1,064	1,064
214-4042-471.42-30	RETIREMENT CONTRIBUTIONS	17,596	18,178	11,738	13,964	13,980	13,980
214-4042-471.42-50	GROUP INSURANCE	5,885	8,328	5,819	8,045	6,960	7,656
214-4042-471.42-60	RETIREE HEALTH	1,736	1,790	1,191	1,344	1,346	1,346
214-4042-471.42-80	WORKER'S COMP (ASSESSMNT)	18	18	7	9	9	9
*	PERSONNEL	120,931	125,957	80,825	97,079	96,097	96,793
214-4042-471.43-10	TRAVEL	6,796	0	8,683	13,500	14,100	7,000
214-4042-471.44-40	MAINT - EQUIPMENT	120	360	480	480	480	480
214-4042-471.45-30	PROFESSIONAL SERVICES	19,986	0	45,916	110,214	122,500	52,000
214-4042-471.45-90	OTHER SERVICES	1,002	64,475	238,977	253,000	240,000	105,000
214-4042-471.46-10	SUPPLIES	2,282-	1,104	500	1,000	1,000	1,000
214-4042-471.46-20	NON-CAP-FURN, FIX & EQUIP	3,213	5,176	1,918	1,970	2,231	1,505
214-4042-471.47-04	EMPLOYEE TRAINING	419	279	1,250	1,920	1,590	700
214-4042-471.47-07	POSTAGE AND MAIL SERVICE	140	295	18,954	18,955	19,000	16,101
214-4042-471.47-08	PRINTING & PUBLISHING	35	0	0	0	0	0
214-4042-471.47-14	SUBSCRIPTION AND DUES	3,845	3,815	3,890	4,045	3,800	3,800
214-4042-471.47-16	UTILITIES	769	0	0	0	0	0
*	OPERATIONS	34,043	75,504	320,568	405,084	404,701	187,586
**	EXPENDITURE	154,974	201,461	401,393	502,163	500,798	284,379
***	ECONOMIC DEVELOPMENT	154,974	201,461	401,393	502,163	500,798	284,379
****	LODGERS' TAX	625,898	228,194	29,327-	540,833	163,214-	27,014

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
216-0000-323.10-00	STREET & ROAD 1 CENT	1,267,349-	1,173,715-	970,657-	1,200,000-	1,100,000-	770,000-
*		1,267,349-	1,173,715-	970,657-	1,200,000-	1,100,000-	770,000-
**	REVENUE	1,267,349-	1,173,715-	970,657-	1,200,000-	1,100,000-	770,000-
216-0000-340.21-00	STREET & SIDEWALK REPAIRS	4,594-	0	0	0	0	0
*		4,594-	0	0	0	0	0
**	REVENUE	4,594-	0	0	0	0	0
216-0000-360.03-00	INVESTMENT INCOME	7,533	2,357-	1,453-	0	1,000-	50-
216-0000-360.09-00	SALES - OTHER	76-	0	0	0	0	0
*		7,457	2,357-	1,453-	0	1,000-	50-
**	REVENUE	7,457	2,357-	1,453-	0	1,000-	50-
216-0000-371.05-00	CO-OP	121,554-	270,396-	0	145,157-	0	0
216-0000-371.20-00	DOT	0	0	1,283,333-	1,283,333-	0	0
*		121,554-	270,396-	1,283,333-	1,428,490-	0	0
**	REVENUE	121,554-	270,396-	1,283,333-	1,428,490-	0	0
216-0000-395.10-00	TRANS-IN OP GRT/	0	0	0	0	0	989,626-
216-0000-395.40-00	CAPITAL PROJECTS TRANS IN	5,771,013-	1,670,148-	1,019,795-	1,217,754-	0	0
*		5,771,013-	1,670,148-	1,019,795-	1,217,754-	0	989,626-
**	REVENUE	5,771,013-	1,670,148-	1,019,795-	1,217,754-	0	989,626-
***	STREETS	7,157,053-	3,116,616-	3,275,238-	3,846,244-	1,101,000-	1,759,676-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
216-1534-454.41-20	FULL-TIME POSITIONS	757,853	739,751	619,292	763,371	824,775	680,633
216-1534-454.41-50	OVERTIME	111,827	108,055	69,241	125,960	125,960	25,960
216-1534-454.41-60	ALLOWANCES	28,530	28,170	25,870	30,182	26,984	32,320
216-1534-454.42-10	FICA - SOCIAL SECURITY	59,778	58,560	48,032	52,583	53,246	47,389
216-1534-454.42-20	FICA - MEDICARE	13,981	13,678	11,233	12,297	12,452	11,083
216-1534-454.42-30	RETIREMENT CONTRIBUTIONS	154,660	154,553	131,308	162,205	163,338	145,910
216-1534-454.42-50	GROUP INSURANCE	49,283	56,658	38,806	105,372	40,913	44,368
216-1534-454.42-60	RETIREE HEALTH	15,186	15,123	12,719	17,468	15,805	14,066
216-1534-454.42-80	WORKER'S COMP (ASSESSMNT)	251	251	186	258	258	221
216-1534-454.42-99	OTHER	3,645	3,240	2,616	2,963	0	3,219
*	PERSONNEL	1,194,994	1,178,039	959,303	1,272,659	1,263,731	1,005,169
216-1534-454.43-10	TRAVEL	1,776	3,627	688	2,500	2,500	1,250
216-1534-454.44-10	MAINT - BUILDINGS	3,586	4,910	6,464	11,000	6,000	6,000
216-1534-454.44-20	MAINT-GROUNDS& ROADS COOP	82,871	433,361	208,769	211,341	48,386	40,386
216-1534-454.44-30	MAINT - GROUNDS/ROADWAYS	379,687	0	423	6,000	11,000	11,000
216-1534-454.44-31	CURB & GUTTER	0	4,576	1,443	16,000	40,000	0
216-1534-454.44-32	FLOOD CONTROL	22,343	7,265	18,659	42,000	50,000	10,000
216-1534-454.44-34	POT HOLE PATCHING	8,411	49,484	50,788	52,000	75,000	75,000
216-1534-454.44-35	SNOW REMOVAL MATERIAL	87,149	96,981	115,690	118,000	100,000	70,000
216-1534-454.44-36	STREET MARKING	64,487	68,995	64,305	105,000	110,000	55,000
216-1534-454.44-37	STREET REPAIR	105,273	85,820	128,693	179,463	365,000	152,482
216-1534-454.44-40	MAINT - EQUIPMENT	107,629	95,260	58,581	130,000	130,000	79,000
216-1534-454.44-50	MAINT - VEHICLES	99,078	106,530	94,994	130,000	130,000	79,000
216-1534-454.44-51	FUEL PURCHASES	123,740	122,655	91,376	120,000	120,000	84,000
216-1534-454.45-30	PROFESSIONAL SERVICES	2,604	900	900	18,000	5,000	2,503
216-1534-454.46-10	SUPPLIES	6,916	6,997	4,893	6,920	4,920	3,936
216-1534-454.46-20	NON-CAP-FURN, FIX & EQUIP	14,003	9,568	16,437	20,600	10,600	5,475
216-1534-454.46-22	SMALL TOOLS	6,915	3,372	2,443	4,000	4,000	0
216-1534-454.46-30	SAFETY EQUIPMENT	5,910	2,337	7,628	8,950	2,950	2,950
216-1534-454.46-40	UNIFORMS	8,490	4,675	3,088	9,425	9,425	9,425
216-1534-454.47-01	COMMUNICATIONS	684	742	778	4,300	4,300	4,300
216-1534-454.47-04	EMPLOYEE TRAINING	2,635	5,250	2,171	4,000	4,000	2,000
216-1534-454.47-08	PRINTING & PUBLISHING	493	70	118	1,250	1,250	1,250
216-1534-454.47-12	RENT OF EQUIP & MACHINERY	140,267	66,982	10,746	89,600	100,000	50,000
216-1534-454.47-14	SUBSCRIPTION AND DUES	144	603	1,122	3,025	1,025	1,025
216-1534-454.47-15	TELEPHONE	90	47	196	1,025	1,025	1,025
216-1534-454.47-16	UTILITIES	9,847	11,394	8,650	11,500	7,500	7,500
*	OPERATIONS	1,285,028	1,192,401	900,043	1,305,899	1,343,881	754,507
216-1534-454.48-20	EQUIPMENT & MACHINERY	411,174	84,556	0	0	0	0
216-1534-454.48-70	VEHICLES	52,300	592,642	0	0	0	0
216-1534-454.48-80	ROADWAYS/BRIDGES/CULVERT	3,762,128	70,148	0	362,500	0	0
216-1534-454.48-81	ROADWAY IMPROVEMENTS COOP	0	0	208	1,149,645	0	0
*	CAPITAL OUTLAY	4,225,602	747,346	208	1,512,145	0	0
216-1534-454.50-10	OPERATING GRANTS	800,000	0	0	0	0	0
216-1534-454.50-40	CAPITAL PROJECTS	302,099	0	20,537	20,537	0	0
**	TRANSFERS OUT	1,102,099	0	20,537	20,537	0	0
**	EXPENDITURE	7,807,723	3,117,786	1,880,091	4,111,240	2,607,612	1,759,676
***	STREETS	7,807,723	3,117,786	1,880,091	4,111,240	2,607,612	1,759,676

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BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

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ACCOUNTING PERIOD 11/2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
****	STREETS	650,670	1,170	1,395,147-	264,996	1,506,612	0

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
217-3544-432.46-10	SUPPLIES	800	0	0	0	0	0
*	OPERATIONS	800	0	0	0	0	0
**	EXPENDITURE	800	0	0	0	0	0
***	RECREATION	800	0	0	0	0	0
****	RECREATION	800	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
218-0000-371.04-00	BEAUTIFICATION & LITTER	16,700-	20,441-	2,734-	11,683-	0	0
218-0000-371.16-02	NMFA / PLANNING FUNDS	0	0	0	50,000-	0	0
218-0000-371.23-00	OTHER / STATE GRANTS	0	0	20,127-	100,000-	0	0
218-0000-375.10-00	FED GRT HOMELAND SECURITY	0	145,248-	145,248-	162,940-	0	0
218-0000-375.50-00	OTHER / FEDERAL GRT	35,652-	0	0	0	0	0
218-0000-378.01-00	MUNICIPAL OPERATING	7,000-	0	0	0	0	0
*		59,352-	165,689-	168,109-	324,623-	0	0
**	REVENUE	59,352-	165,689-	168,109-	324,623-	0	0
218-0000-395.10-00	TRANS-IN OP GRT/	726-	25,185-	0	0	0	0
*		726-	25,185-	0	0	0	0
**	REVENUE	726-	25,185-	0	0	0	0
***	INTERGOVERNMENTAL GRANTS	60,078-	190,874-	168,109-	324,623-	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
218-1531-474.45-30	PROFESSIONAL SERVICES	0	0	28,808	100,000	0	0
*	OPERATIONS	0	0	28,808	100,000	0	0
218-1531-474.50-40	CAPITAL PROJECTS	36,378	0	0	0	0	0
*	TRANSFERS OUT	36,378	0	0	0	0	0
**	EXPENDITURE	36,378	0	28,808	100,000	0	0
***	PLANNING	36,378	0	28,808	100,000	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
218-2541-422.46-30	SAFETY EQUIPMENT	0	44,790	29,985	29,995	0	0
*	OPERATIONS	0	44,790	29,985	29,995	0	0
218-2541-422.48-20	EQUIPMENT & MACHINERY	0	114,942	0	35,385	0	0
*	CAPITAL OUTLAY	0	114,942	0	35,385	0	0
**	EXPENDITURE	0	159,732	29,985	65,380	0	0
***	FIRE SERVICES	0	159,732	29,985	65,380	0	0

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
218-3052-472.50-10	OPERATING GRANTS	0	0	50,000	50,000	0	0
*	TRANSFERS OUT	0	0	50,000	50,000	0	0
**	EXPENDITURE	0	0	50,000	50,000	0	0
***	YCC	0	0	50,000	50,000	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
218-4042-471.44-30	MAINT - GROUND/ROADWAYS	7,382	4,201	1,345	2,141	0	0
218-4042-471.45-30	PROFESSIONAL SERVICES	0	0	35,100	50,000	0	0
218-4042-471.45-90	OTHER SERVICES	6,500	4,300	2,600	2,600	0	0
218-4042-471.46-10	SUPPLIES	0	0	454	3,718	0	0
218-4042-471.46-20	NON-CAP-FURN, FIX & EQUIP	1,318	5,724	1,099	1,461	0	0
218-4042-471.47-14	SUBSCRIPTION AND DUES	1,500	0	0	0	0	0
218-4042-471.47-29	PROMOTION & MARKETING	0	6,269	53-	971	0	0
*	OPERATIONS	16,700	20,494	40,545	60,891	0	0
**	EXPENDITURE	16,700	20,494	40,545	60,891	0	0
***	ECONOMIC DEVELOPMENT	16,700	20,494	40,545	60,891	0	0
****	INTERGOVERNMENTAL GRANTS	7,000-	10,648-	18,771-	48,352-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
219-0000-360.01-01	MISC REV DONATION/CONG ME	15,094-	11,376-	10,708-	15,000-	12,000-	12,000-
219-0000-360.01-02	MISC REV DONANTION/HOME D	12,869-	8,475-	9,318-	12,000-	13,000-	13,000-
219-0000-360.06-00	REIMBURSEMENTS & REFUNDS	25-	0	0	0	0	0
*		27,988-	19,851-	20,026-	27,000-	25,000-	25,000-
**	REVENUE	27,988-	19,851-	20,026-	27,000-	25,000-	25,000-
219-0000-371.15-00	AGING	183,819-	135,879-	110,944-	222,138-	0	296,572-
219-0000-375.15-01	FEDERAL GRT/AGING/IIIB	20,115-	34,524-	23,608-	57,296-	0	38,530-
219-0000-375.15-02	FEDERAL GRT/AGING/IIIC1	55,034-	96,746-	72,582-	147,640-	0	82,606-
219-0000-375.15-03	FEDERAL GRT/AGING/IIIC2	10,511-	12,020-	10,299-	35,573-	0	26,484-
219-0000-375.15-10	FEDERAL GRT/AGING/NSIP	59,955-	57,366-	48,198-	48,956-	0	48,956-
219-0000-378.01-00	MUNICIPAL OPERATING	0	0	3,881-	3,880-	0	0
*		329,434-	336,535-	269,512-	515,483-	0	493,148-
**	REVENUE	329,434-	336,535-	269,512-	515,483-	0	493,148-
219-0000-395.10-00	TRANS-IN OP GRT/	0	0	0	240,430-	0	146,144-
219-0000-395.10-01	TRANS-IN OP GRT/CONGREAGA	118,172-	186,965-	200,358-	0	0	0
219-0000-395.10-02	TRANS-IN OP GRT/HOME DELI	126,705-	138,462-	0	0	0	0
219-0000-395.10-04	TRANS-IN OP GRT/TRANSPORT	15,523-	12,364-	0	0	0	0
*		260,400-	337,791-	200,358-	240,430-	0	146,144-
**	REVENUE	260,400-	337,791-	200,358-	240,430-	0	146,144-
***	SENIOR CITIZENS	617,822-	694,177-	489,896-	782,913-	25,000-	664,292-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
219-3640-440.41-20	FULL-TIME POSITIONS	162,125	167,648	118,949	159,639	139,247	141,353
219-3640-440.41-50	OVERTIME	140	71	421	600	0	0
219-3640-440.41-60	ALLOWANCES	2,101	2,107	1,355	2,648	2,413	2,613
219-3640-440.42-10	FICA - SOCIAL SECURITY	11,260	11,372	8,078	10,664	9,423	9,567
219-3640-440.42-20	FICA - MEDICARE	2,631	2,653	1,889	2,532	2,204	2,238
219-3640-440.42-30	RETIREMENT CONTRIBUTIONS	33,341	34,488	24,535	33,482	29,159	29,583
219-3640-440.42-50	GROUP INSURANCE	14,921	18,222	10,919	19,823	12,463	13,709
219-3640-440.42-60	RETIREE HEALTH	3,255	3,363	2,379	3,194	2,827	2,869
219-3640-440.42-80	WORKER'S COMP (ASSESSMNT)	51	53	38	53	51	51
*	PERSONNEL	229,825	239,977	168,563	232,635	197,787	201,983
219-3640-440.43-10	TRAVEL	1,874	810	119	128	1,872	1,872
219-3640-440.44-10	MAINT - BUILDINGS	3,745	5,438	3,433	6,065	8,000	8,000
219-3640-440.44-40	MAINT - EQUIPMENT	6,149	2,590	1,788	2,865	4,560	4,560
219-3640-440.44-50	MAINT - VEHICLES	0	0	887	1,000	0	0
219-3640-440.44-90	MAINT - OTHER	5,255	0	0	9	603	603
219-3640-440.45-30	PROFESSIONAL SERVICES	487	0	0	102	1,020	1,020
219-3640-440.45-40	OTHER CONTRACTUAL SVS	9,572	4,398	3,822	6,100	7,440	7,440
219-3640-440.45-90	OTHER SERVICES	0	0	0	296	0	0
219-3640-440.46-12	FOOD	43,018	38,269	42,528	78,057	75,677	75,677
219-3640-440.46-14	FOOD (NSIP)	41,102	35,606	22,650	27,995	33,391	33,391
219-3640-440.46-18	SUPPLIES / KITCHEN	7,762	12,949	10,498	13,000	18,000	18,000
219-3640-440.46-20	NON-CAP-FURN, FIX & EQUIP	2,839	0	0	0	1,440	1,440
219-3640-440.46-40	UNIFORMS	322	353	0	100	400	400
219-3640-440.46-77	JANITORIAL	0	4,124	1,941	2,500	5,000	5,000
219-3640-440.46-79	OFFICE SUPPLIES	2,322	1,052	346	1,000	1,880	1,880
219-3640-440.46-90	OTHER	1,631	84	0	200	1,400	1,400
219-3640-440.47-04	EMPLOYEE TRAINING	475	0	0	0	1,050	1,050
219-3640-440.47-08	PRINTING & PUBLISHING	36	0	0	0	170	170
219-3640-440.47-12	RENT OF EQUIP & MACHINERY	1,908	1,677	1,515	2,000	3,690	3,690
219-3640-440.47-14	SUBSCRIPTION AND DUES	208	0	0	0	220	220
219-3640-440.47-15	TELEPHONE	1,232	1,378	1,892	2,500	3,000	3,000
219-3640-440.47-16	UTILITIES	1,041	423	334	700	3,600	3,600
*	OPERATIONS	130,978	109,151	91,753	144,617	172,413	172,413
**	EXPENDITURE	360,803	349,128	260,316	377,252	370,200	374,396
***	CONGREGATE MEALS	360,803	349,128	260,316	377,252	370,200	374,396

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
219-3641-440.41-20	FULL-TIME POSITIONS	83,162	87,478	76,984	87,754	91,062	92,233
219-3641-440.41-50	OVERTIME	71	104	368	1,500	0	0
219-3641-440.41-60	ALLOWANCES	1,279	1,276	1,070	1,740	1,596	1,796
219-3641-440.42-10	FICA - SOCIAL SECURITY	5,771	5,981	5,248	5,942	6,165	6,245
219-3641-440.42-20	FICA - MEDICARE	1,341	1,399	1,227	1,390	1,442	1,461
219-3641-440.42-30	RETIREMENT CONTRIBUTIONS	17,115	17,962	15,787	18,343	19,113	19,351
219-3641-440.42-50	GROUP INSURANCE	4,736	5,521	6,092	6,368	7,486	8,234
219-3641-440.42-60	RETIREE HEALTH	1,666	1,763	1,527	1,778	1,847	1,871
219-3641-440.42-80	WORKER'S COMP (ASSESSMNT)	33	34	23	34	30	30
*	PERSONNEL	115,174	121,518	108,326	124,849	128,741	131,221
219-3641-440.43-10	TRAVEL	1,251	845	0	0	1,296	1,296
219-3641-440.44-10	MAINT - BUILDINGS	2,599	3,265	1,213	3,335	5,000	5,000
219-3641-440.44-40	MAINT - EQUIPMENT	4,256	1,726	1,295	2,000	3,440	3,440
219-3641-440.44-50	MAINT - VEHICLES	2,397	1,618	847	5,000	7,700	7,700
219-3641-440.44-51	FUEL PURCHASES	8,504	5,662	0	0	6,500	6,500
219-3641-440.44-90	MAINT - OTHER	926	0	0	0	297	297
219-3641-440.45-30	PROFESSIONAL SERVICES	0	0	0	1,000	990	990
219-3641-440.45-40	OTHER CONTRACTUAL SVS	3,370	1,786	1,811	3,200	4,560	4,560
219-3641-440.46-12	FOOD	31,565	28,366	30,182	59,649	58,549	58,549
219-3641-440.46-14	FOOD (NSIP)	18,853	23,737	15,100	18,663	13,268	13,268
219-3641-440.46-18	SUPPLIES / KITCHEN	4,496	2,001	5,398	6,800	12,000	12,000
219-3641-440.46-20	NON-CAP-FURN, FIX & EQUIP	1,892	0	0	0	1,440	1,440
219-3641-440.46-40	UNIFORMS	161	177	0	0	200	200
219-3641-440.46-77	JANITORIAL	0	500	1,046	1,500	500	500
219-3641-440.46-79	OFFICE SUPPLIES	780	727	122	500	920	920
219-3641-440.46-90	OTHER	738	51	0	100	400	400
219-3641-440.47-04	EMPLOYEE TRAINING	121	295	0	0	960	960
219-3641-440.47-08	PRINTING & PUBLISHING	36	0	0	100	165	165
219-3641-440.47-12	RENT OF EQUIP & MACHINERY	2,634	1,677	602	1,000	2,890	2,890
219-3641-440.47-14	SUBSCRIPTION AND DUES	192	0	0	0	280	280
219-3641-440.47-15	TELEPHONE	812	1,009	980	1,200	2,000	2,000
219-3641-440.47-16	UTILITIES	53	0	0	500	2,400	2,400
*	OPERATIONS	85,636	73,442	58,596	104,547	125,755	125,755
**	EXPENDITURE	200,810	194,960	166,922	229,396	254,496	256,976
***	HOME DELIVERED MEALS	200,810	194,960	166,922	229,396	254,496	256,976

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
219-3642-440.50-40	CAPITAL PROJECTS	0	43,658	0	0	0	0
*	TRANSFERS OUT	0	43,658	0	0	0	0
**	EXPENDITURE	0	43,658	0	0	0	0
***	HOME MAKER	0	43,658	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
219-3643-440.41-20	FULL-TIME POSITIONS	32,280	35,555	49,849	47,524	60,327	61,263
219-3643-440.41-50	OVERTIME	66	15	163	1,000	0	0
219-3643-440.41-60	ALLOWANCES	469	467	965	1,103	1,335	1,535
219-3643-440.42-10	FICA - SOCIAL SECURITY	2,240	2,400	3,348	3,194	4,033	4,097
219-3643-440.42-20	FICA - MEDICARE	515	554	783	776	943	958
219-3643-440.42-30	RETIREMENT CONTRIBUTIONS	6,598	7,244	9,933	9,490	12,701	12,891
219-3643-440.42-50	GROUP INSURANCE	3,143	3,919	6,265	5,973	7,902	8,693
219-3643-440.42-60	RETIREE HEALTH	637	705	959	1,014	1,227	1,246
219-3643-440.42-80	WORKER'S COMP (ASSESSMNT)	13	15	15	31	20	20
*	PERSONNEL	45,961	50,874	72,280	70,105	88,488	90,703
219-3643-440.43-10	TRAVEL	184	239	0	239	432	432
219-3643-440.44-50	MAINT - VEHICLES	2,335	1,445	2,339	9,700	6,300	6,300
219-3643-440.44-51	FUEL PURCHASES	4,018	6,764	9,400	12,500	6,500	6,500
219-3643-440.45-90	OTHER SERVICES	0	0	0	146	990	990
219-3643-440.46-20	NON-CAP-FURN, FIX & EQUIP	0	0	0	279	120	120
219-3643-440.46-40	UNIFORMS	322	353	270	500	400	400
219-3643-440.46-77	JANITORIAL	0	499	0	400	500	500
219-3643-440.46-79	OFFICE SUPPLIES	132	0	84	400	200	200
219-3643-440.46-90	OTHER	129	17	0	0	200	200
219-3643-440.47-04	EMPLOYEE TRAINING	1,086	40	0	736	590	590
219-3643-440.47-08	PRINTING & PUBLISHING	179	0	0	100	165	165
219-3643-440.47-12	RENT OF EQUIP & MACHINERY	0	375	602	1,000	820	820
*	OPERATIONS	8,385	9,732	12,695	26,000	17,217	17,217
**	EXPENDITURE	54,346	60,606	84,975	96,105	105,705	107,920
***	TRANSPORTATION	54,346	60,606	84,975	96,105	105,705	107,920
****	SENIOR CITIZENS	1,863-	45,825-	22,317	80,160-	705,401	75,000

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
221-0000-312.40-00	INFRASTRUCTURE TAX	1,673,950-	1,805,948-	1,553,479-	2,200,000-	1,780,000-	1,780,000-
*		1,673,950-	1,805,948-	1,553,479-	2,200,000-	1,780,000-	1,780,000-
**	REVENUE	1,673,950-	1,805,948-	1,553,479-	2,200,000-	1,780,000-	1,780,000-
221-0000-360.03-00	INVESTMENT INCOME	0	2,132-	25,474-	0	0	0
*		0	2,132-	25,474-	0	0	0
**	REVENUE	0	2,132-	25,474-	0	0	0
***	NAVAJO GALLUP W GRT .25%	1,673,950-	1,808,080-	1,578,953-	2,200,000-	1,780,000-	1,780,000-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
221-6063-444.45-90	OTHER SERVICES	0	68,399	216,790	4,060,000	9,000,000	7,000,000
*	OPERATIONS	0	68,399	216,790	4,060,000	9,000,000	7,000,000
**	EXPENDITURE	0	68,399	216,790	4,060,000	9,000,000	7,000,000
***	WATER	0	68,399	216,790	4,060,000	9,000,000	7,000,000
****	NAVAJO GALLUP W GRT .25%	1,673,950-	1,739,681-	1,362,163-	1,860,000	7,220,000	5,220,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
222-0000-360.04-06	JOINT POWER / NGWSP 35MIL	1,000,000-	1,000,000-	750,000-	1,000,000-	1,000,000-	1,000,000-
*		1,000,000-	1,000,000-	750,000-	1,000,000-	1,000,000-	1,000,000-
**	REVENUE	1,000,000-	1,000,000-	750,000-	1,000,000-	1,000,000-	1,000,000-
***	NAVAJO GALLUP W COUNTY	1,000,000-	1,000,000-	750,000-	1,000,000-	1,000,000-	1,000,000-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
222-6063-444.45-90	OTHER SERVICES	0	0	169,361	2,000,000	3,000,000	3,000,000
*	OPERATIONS	0	0	169,361	2,000,000	3,000,000	3,000,000
**	EXPENDITURE	0	0	169,361	2,000,000	3,000,000	3,000,000
***	WATER	0	0	169,361	2,000,000	3,000,000	3,000,000
****	NAVAJO GALLUP W COUNTY	1,000,000-	1,000,000-	580,639-	1,000,000	2,000,000	2,000,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
223-0000-360.03-00	INVESTMENT INCOME	9,620	15,413-	11,099-	0	1,500-	75-
*		9,620	15,413-	11,099-	0	1,500-	75-
**	REVENUE	9,620	15,413-	11,099-	0	1,500-	75-
223-0000-395.10-00	TRANS-IN OP GRT/	1,000,000-	1,000,000-	833,333-	1,000,000-	0	1,000,000-
*		1,000,000-	1,000,000-	833,333-	1,000,000-	0	1,000,000-
**	REVENUE	1,000,000-	1,000,000-	833,333-	1,000,000-	0	1,000,000-
***	NAVAJO GALLUP W CITY	990,380-	1,015,413-	844,432-	1,000,000-	1,500-	1,000,075-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
223-6063-444.48-99	OTHER CAPITAL PURCHASES	0	0	169,361	2,000,000	3,000,000	3,000,000
*	CAPITAL OUTLAY	0	0	169,361	2,000,000	3,000,000	3,000,000
**	EXPENDITURE	0	0	169,361	2,000,000	3,000,000	3,000,000
***	WATER	0	0	169,361	2,000,000	3,000,000	3,000,000
****	NAVAJO GALLUP W CITY	990,380-	1,015,413-	675,071-	1,000,000	2,998,500	1,999,925

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
290-0000-360.04-00	JOINT POWER AGREEMENTS	800,000-	602,675-	790,710-	835,000-	0	835,000-
290-0000-360.06-00	REIMBURSEMENTS & REFUNDS	37,772-	3,789-	0	0	0	0
*		837,772-	606,464-	790,710-	835,000-	0	835,000-
**	REVENUE	837,772-	606,464-	790,710-	835,000-	0	835,000-
290-0000-371.23-00	OTHER / STATE GRANTS	484,697-	469,433-	302,789-	530,567-	0	0
290-0000-375.16-00	DEPT HEALTH/ FEDERAL GRT	960,087-	1,421,302-	1,205,153-	2,347,710-	0	0
*		1,444,784-	1,890,735-	1,507,942-	2,878,277-	0	0
**	REVENUE	1,444,784-	1,890,735-	1,507,942-	2,878,277-	0	0
290-0000-395.10-00	TRANS-IN OP GRT/	35,475-	0	0	0	0	0
*		35,475-	0	0	0	0	0
**	REVENUE	35,475-	0	0	0	0	0
***	GALLUP DETOX	2,318,031-	2,497,199-	2,298,652-	3,713,277-	0	835,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
290-1025-474.45-40	OTHER CONTRACTUAL SVS	835,475	0	0	0	0	0
290-1025-474.45-90	OTHER SERVICES	0	833,753	702,841	915,345	0	0
290-1025-474.47-16	UTILITIES	37,772	7,085	0	0	0	0
*	OPERATIONS	873,247	840,838	702,841	915,345	0	0
**	EXPENDITURE	873,247	840,838	702,841	915,345	0	0
***	SPECIAL ACTIVITIES	873,247	840,838	702,841	915,345	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
290-1029-474.41-20	FULL-TIME POSITIONS	62,821	64,220	54,340	67,218	64,396	64,396
290-1029-474.41-60	ALLOWANCES	910	910	770	953	913	913
290-1029-474.42-10	FICA - SOCIAL SECURITY	4,372	4,384	3,699	4,627	4,353	4,353
290-1029-474.42-20	FICA - MEDICARE	1,021	1,025	865	1,082	1,018	1,018
290-1029-474.42-30	RETIREMENT CONTRIBUTIONS	12,897	13,185	11,280	13,961	13,382	13,382
290-1029-474.42-50	GROUP INSURANCE	5,641	6,914	5,819	8,560	6,960	7,656
290-1029-474.42-60	RETIREE HEALTH	1,254	1,284	1,087	1,344	1,288	1,288
290-1029-474.42-80	WORKER'S COMP (ASSESSMNT)	9	9	7	9	9	9
*	PERSONNEL	88,925	91,931	77,867	97,754	92,319	93,015
290-1029-474.43-10	TRAVEL	641	2,181	1,742	2,686	0	0
290-1029-474.44-51	FUEL PURCHASES	0	0	0	585	0	0
290-1029-474.45-40	OTHER CONTRACTUAL SVS	388,323	370,275	289,860	447,295	0	0
290-1029-474.45-90	OTHER SERVICES	508	0	0	0	0	0
290-1029-474.46-10	SUPPLIES	2,927	5,703	4,060	5,773	0	0
290-1029-474.46-20	NON-CAP-FURN, FIX & EQUIP	826	0	0	0	0	0
290-1029-474.47-04	EMPLOYEE TRAINING	2,320	0	0	1,369	0	0
290-1029-474.47-08	PRINTING & PUBLISHING	0	483	0	17	0	0
*	OPERATIONS	395,545	378,642	295,662	457,725	0	0
**	EXPENDITURE	484,470	470,573	373,529	555,479	92,319	93,015
***	NONE	484,470	470,573	373,529	555,479	92,319	93,015

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
290-1030-474.41-20	FULL-TIME POSITIONS	0	16,319	41,386	67,035	49,306	49,306
290-1030-474.42-10	FICA - SOCIAL SECURITY	0	1,093	2,693	4,410	3,196	3,196
290-1030-474.42-20	FICA - MEDICARE	0	222	630	1,030	747	747
290-1030-474.42-30	RETIREMENT CONTRIBUTIONS	0	3,350	8,591	12,422	10,246	10,246
290-1030-474.42-50	GROUP INSURANCE	0	2,386	5,819	8,550	6,960	7,656
290-1030-474.42-60	RETIREE HEALTH	0	289	828	2,397	986	986
290-1030-474.42-80	WORKER'S COMP (ASSESSMNT)	0	5	7	15	9	9
*	PERSONNEL	0	23,664	59,954	95,859	71,450	72,146
290-1030-474.43-10	TRAVEL	0	1,709	703	18,791	0	0
290-1030-474.45-40	OTHER CONTRACTUAL SVS	724,819	413,072	0	15,098	0	0
290-1030-474.45-90	OTHER SERVICES	0	983,569	1,141,797	1,975,573	0	0
290-1030-474.46-10	SUPPLIES	0	389	4,195	12,811	0	0
290-1030-474.46-20	NON-CAP-FURN, FIX & EQUIP	169,478	2,214	0	110,285	0	0
*	OPERATIONS	894,297	1,400,953	1,146,695	2,132,558	0	0
290-1030-474.48-20	EQUIPMENT & MACHINERY	65,790	0	0	6,742	0	0
*	CAPITAL OUTLAY	65,790	0	0	6,742	0	0
**	EXPENDITURE	960,087	1,424,617	1,206,649	2,235,159	71,450	72,146
***	DETOX	960,087	1,424,617	1,206,649	2,235,159	71,450	72,146
****	GALLUP DETOX	227-	238,829	15,633-	7,294-	163,769	669,839-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
291-0000-360.03-00	INVESTMENT INCOME	5-	0	0	19,600-	0	0
*		5-	0	0	19,600-	0	0
**	REVENUE	5-	0	0	19,600-	0	0
291-0000-375.02-00	CDBG (HUD)	81,111-	418,889-	0	0	0	0
*		81,111-	418,889-	0	0	0	0
**	REVENUE	81,111-	418,889-	0	0	0	0
***	CDBG	81,116-	418,889-	0	19,600-	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
291-1531-474.48-45	LAND IMPROVEMENTS	0	0	0	24,219	0	0
*	CAPITAL OUTLAY	0	0	0	24,219	0	0
291-1531-474.50-40	CAPITAL PROJECTS	81,111	394,669	0	0	0	0
*	TRANSFERS OUT	81,111	394,669	0	0	0	0
**	EXPENDITURE	81,111	394,669	0	24,219	0	0
***	PLANNING	81,111	394,669	0	24,219	0	0
****	CDBG	5-	24,220-	0	4,619	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
293-0000-340.01-00	ADMINISTRATIVE FEES	123,898-	121,653-	122,424-	125,000-	125,000-	125,000-
*		123,898-	121,653-	122,424-	125,000-	125,000-	125,000-
**	REVENUE	123,898-	121,653-	122,424-	125,000-	125,000-	125,000-
293-0000-379.00-00	PRIVATE GRANTS	83,855-	118,268-	56,049-	113,000-	120,000-	120,000-
*		83,855-	118,268-	56,049-	113,000-	120,000-	120,000-
**	REVENUE	83,855-	118,268-	56,049-	113,000-	120,000-	120,000-
***	BUSINESS IMPROVE DISTRICT	207,753-	239,921-	178,473-	238,000-	245,000-	245,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
293-4042-471.45-40	OTHER CONTRACTUAL SVS	170,713	242,302	118,327	238,000	245,000	245,000
*	OPERATIONS	170,713	242,302	118,327	238,000	245,000	245,000
**	EXPENDITURE	170,713	242,302	118,327	238,000	245,000	245,000
***	ECONOMIC DEVELOPMENT	170,713	242,302	118,327	238,000	245,000	245,000
****	BUSINESS IMPROVE DISTRICT	37,040-	2,381	60,146-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-0000-371.07-00	NMTS	0	0	0	4,998-	0	0
299-0000-371.23-00	OTHER / STATE GRANTS	0	25,650-	0	138,771-	0	0
299-0000-375.07-00	FEDERAL / NMTS	0	0	18,756-	53,312-	0	0
299-0000-378.01-00	MUNICIPAL OPERATING	0	12,000-	7,295-	50,500-	0	0
*		0	37,650-	26,051-	247,581-	0	0
**	REVENUE	0	37,650-	26,051-	247,581-	0	0
299-0000-395.10-00	TRANS-IN OP GRT/	0	1-	1-	1-	0	0
*		0	1-	1-	1-	0	0
**	REVENUE	0	1-	1-	1-	0	0
***	SPECIAL REVENUE OTHER	0	37,651-	26,052-	247,582-	0	0

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-2011-421.46-20	NON-CAP-FURN, FIX & EQUIP	0	0	2,500	2,500	0	0
*	OPERATIONS	0	0	2,500	2,500	0	0
**	EXPENDITURE	0	0	2,500	2,500	0	0
***	ADMINISTRATION	0	0	2,500	2,500	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-2541-422.46-30	SAFETY EQUIPMENT	0	27,649	2,500	2,502	0	0
*	OPERATIONS	0	27,649	2,500	2,502	0	0
**	EXPENDITURE	0	27,649	2,500	2,502	0	0
***	FIRE SERVICES	0	27,649	2,500	2,502	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-3052-472.41-40	SEASONAL POSITIONS	0	0	0	98,496	0	0
299-3052-472.42-10	FICA - SOCIAL SECURITY	0	0	0	6,107	0	0
299-3052-472.42-20	FICA - MEDICARE	0	0	0	1,428	0	0
299-3052-472.42-80	WORKER'S COMP (ASSESSMNT)	0	0	0	1,182	0	0
*	PERSONNEL	0	0	0	107,213	0	0
299-3052-472.44-51	FUEL PURCHASES	0	0	0	4,500	0	0
299-3052-472.46-10	SUPPLIES	0	0	0	2,771	0	0
299-3052-472.46-22	SMALL TOOLS	0	0	0	432	0	0
*	OPERATIONS	0	0	0	7,703	0	0
**	EXPENDITURE	0	0	0	114,916	0	0
***	YCC	0	0	0	114,916	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-4553-412.45-90	OTHER SERVICES	0	0	0	23,855	0	0
*	OPERATIONS	0	0	0	23,855	0	0
**	EXPENDITURE	0	0	0	23,855	0	0
***	MUNICIPAL COURTS	0	0	0	23,855	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
299-5055-435.46-71	BOOKS - ADULT	0	0	8,322	9,919	0	0
299-5055-435.47-08	PRINTING & PUBLISHING	0	0	80	81	0	0
*	OPERATIONS	0	0	8,402	10,000	0	0
**	EXPENDITURE	0	0	8,402	10,000	0	0
***	LIBRARY	0	0	8,402	10,000	0	0
****	SPECIAL REVENUE OTHER	0	10,002-	12,650-	93,809-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
304-0000-360.06-00	REIMBURSEMENTS & REFUNDS	0	7,128	0	160,000-	0	0
*		0	7,128	0	160,000-	0	0
**	REVENUE	0	7,128	0	160,000-	0	0
304-0000-371.23-00	OTHER / STATE GRANTS	0	15,147-	0	0	0	0
304-0000-375.50-00	OTHER / FEDERAL GRT	7,128-	0	0	0	0	0
*		7,128-	15,147-	0	0	0	0
**	REVENUE	7,128-	15,147-	0	0	0	0
304-0000-395.40-00	CAPITAL PROJECTS TRANS IN	2,890,561-	1,431,674-	253,665-	253,666-	0	0
*		2,890,561-	1,431,674-	253,665-	253,666-	0	0
**	REVENUE	2,890,561-	1,431,674-	253,665-	253,666-	0	0
***	WASTEWATER CP	2,897,689-	1,439,693-	253,665-	413,666-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
304-6062-443.45-30	PROFESSIONAL SERVICES	0	36,926	154	40,799	0	0
*	OPERATIONS	0	36,926	154	40,799	0	0
304-6062-443.48-45	LAND IMPROVEMENTS	0	0	78,076	208,076	0	0
304-6062-443.48-99	OTHER CAPITAL PURCHASES	0	0	13,998	905,246	0	0
*	CAPITAL OUTLAY	0	0	92,074	1,113,322	0	0
304-6062-443.50-40	CAPITAL PROJECTS	739,581	733,550	0	0	0	0
*	TRANSFERS OUT	739,581	733,550	0	0	0	0
**	EXPENDITURE	739,581	770,476	92,228	1,154,121	0	0
***	WASTEWATER	739,581	770,476	92,228	1,154,121	0	0
****	WASTEWATER CP	2,158,108-	669,217-	161,437-	740,455	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
305-0000-395.40-00	CAPITAL PROJECTS TRANS IN	3,263,838-	74,019-	0	0	0	0
*		3,263,838-	74,019-	0	0	0	0
**	REVENUE	3,263,838-	74,019-	0	0	0	0
***	SOLID WASTE CP	3,263,838-	74,019-	0	0	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
305-6064-445.48-10	BUILDINGS & STRUCTURES	0	0	137,375	153,309	0	0
*	CAPITAL OUTLAY	0	0	137,375	153,309	0	0
305-6064-445.50-40	CAPITAL PROJECTS	141,882	0	0	0	0	0
*	TRANSFERS OUT	141,882	0	0	0	0	0
**	EXPENDITURE	141,882	0	137,375	153,309	0	0
***	SOLID WASTE	141,882	0	137,375	153,309	0	0
****	SOLID WASTE CP	3,121,956-	74,019-	137,375	153,309	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
306-0000-360.03-00	INVESTMENT INCOME	9,809	15,716-	11,317-	5,000-	2,000-	100-
*		9,809	15,716-	11,317-	5,000-	2,000-	100-
**	REVENUE	9,809	15,716-	11,317-	5,000-	2,000-	100-
306-0000-375.50-00	OTHER / FEDERAL GRT	403,390-	3,462,745-	4,373,247-	12,721,050-	0	0
*		403,390-	3,462,745-	4,373,247-	12,721,050-	0	0
**	REVENUE	403,390-	3,462,745-	4,373,247-	12,721,050-	0	0
306-0000-395.40-00	CAPITAL PROJECTS TRANS IN	6,793,558-	192,200-	4,768,454-	4,768,454-	0	300,000-
*		6,793,558-	192,200-	4,768,454-	4,768,454-	0	300,000-
**	REVENUE	6,793,558-	192,200-	4,768,454-	4,768,454-	0	300,000-
***	WATER CP	7,187,139-	3,670,661-	9,153,018-	17,494,504-	2,000-	300,100-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
306-6063-444.45-30	PROFESSIONAL SERVICES	274,924	1,285,706	1,175,909	8,958,658	0	50,000
306-6063-444.45-90	OTHER SERVICES	7,766	19,456	0	0	0	0
*	OPERATIONS	282,690	1,305,162	1,175,909	8,958,658	0	50,000
306-6063-444.48-99	OTHER CAPITAL PURCHASES	0	0	5,716,542	14,658,896	0	250,000
*	CAPITAL OUTLAY	0	0	5,716,542	14,658,896	0	250,000
306-6063-444.50-40	CAPITAL PROJECTS	167,859	108,000	0	0	0	0
*	TRANSFERS OUT	167,859	108,000	0	0	0	0
**	EXPENDITURE	450,549	1,413,162	6,892,451	23,617,554	0	300,000
***	WATER	450,549	1,413,162	6,892,451	23,617,554	0	300,000
****	WATER CP	6,736,590-	2,257,499-	2,260,567-	6,123,050	2,000-	100-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
307-0000-360.03-00	INVESTMENT INCOME	94,314-	200,232-	143,956-	160,000-	130,000-	6,500-
307-0000-360.06-00	REIMBURSEMENTS & REFUNDS	0	23,865-	23,865-	0	0	0
*		94,314-	224,097-	167,821-	160,000-	130,000-	6,500-
**	REVENUE	94,314-	224,097-	167,821-	160,000-	130,000-	6,500-
307-0000-371.23-00	OTHER / STATE GRANTS	33,777-	0	0	0	0	0
307-0000-375.50-00	OTHER / FEDERAL GRT	2,460,551-	0	0	0	0	0
*		2,494,328-	0	0	0	0	0
**	REVENUE	2,494,328-	0	0	0	0	0
307-0000-395.40-00	CAPITAL PROJECTS TRANS IN	2,620,090-	1,102,463-	8,281,454-	8,281,454-	0	1,609,000-
*		2,620,090-	1,102,463-	8,281,454-	8,281,454-	0	1,609,000-
**	REVENUE	2,620,090-	1,102,463-	8,281,454-	8,281,454-	0	1,609,000-
***	GALLUP JOINT UTILITIES CP	5,208,732-	1,326,560-	8,449,275-	8,441,454-	130,000-	1,615,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
307-6061-442.44-30	MAINT - GROUND/ROADWAYS	59,948	2,676	44,267	72,767	0	0
307-6061-442.45-20	ATTORNEY FEES	12,830	2,531	0	81,919	0	305,000
307-6061-442.45-30	PROFESSIONAL SERVICES	47,096	67,274	121,984	553,799	0	388,000
307-6061-442.45-90	OTHER SERVICES	0	5,354	0	56,645	0	0
307-6061-442.46-20	NON-CAP-FURN, FIX & EQUIP	17,132	54,162	0	0	0	0
307-6061-442.47-13	RENT OF LAND & BUILDINGS	0	0	0	16,325	0	0
*	OPERATIONS	137,006	131,997	166,251	781,455	0	693,000
307-6061-442.48-10	BUILDINGS & STRUCTURES	0	0	8,665	8,665	0	0
307-6061-442.48-99	OTHER CAPITAL PURCHASES	0	0	1,661,208	10,447,158	0	916,000
*	CAPITAL OUTLAY	0	0	1,669,873	10,455,823	0	916,000
307-6061-442.50-40	CAPITAL PROJECTS	107,526	186,642	1,410,439	1,410,439	0	0
*	TRANSFERS OUT	107,526	186,642	1,410,439	1,410,439	0	0
**	EXPENDITURE	244,532	318,639	3,246,563	12,647,717	0	1,609,000
***	ELECTRIC	244,532	318,639	3,246,563	12,647,717	0	1,609,000

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
307-6062-443.45-30	PROFESSIONAL SERVICES	54,316	0	0	0	0	0
307-6062-443.47-98	DEPRECIATION	12,156	12,156	0	0	0	0
*	OPERATIONS	66,472	12,156	0	0	0	0
307-6062-443.48-99	OTHER CAPITAL PURCHASES	0	0	6,083-	0	0	0
*	CAPITAL OUTLAY	0	0	6,083-	0	0	0
307-6062-443.50-40	CAPITAL PROJECTS	159,637-	0	0	0	0	0
*	TRANSFERS OUT	159,637-	0	0	0	0	0
**	EXPENDITURE	93,165-	12,156	6,083-	0	0	0
***	WASTEWATER	93,165-	12,156	6,083-	0	0	0

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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
307-6063-444.45-30	PROFESSIONAL SERVICES	77,744	0	0	0	0	0
307-6063-444.45-90	OTHER SERVICES	36,152	0	0	0	0	0
307-6063-444.47-98	DEPRECIATION	31,588	31,588	0	0	0	0
*	OPERATIONS	145,484	31,588	0	0	0	0
307-6063-444.50-40	CAPITAL PROJECTS	2,271,632	381,235	0	0	0	0
*	TRANSFERS OUT	2,271,632	381,235	0	0	0	0
**	EXPENDITURE	2,417,116	412,823	0	0	0	0
***	WATER	2,417,116	412,823	0	0	0	0
****	GALLUP JOINT UTILITIES CP	2,640,249-	582,942-	5,208,795-	4,206,263	130,000-	6,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
308-0000-371.02-00	AIRPORT	79,342-	0	0	9,341-	0	0
308-0000-375.01-00	AIRPORT	396,188-	0	0	0	0	0
*		475,530-	0	0	9,341-	0	0
**	REVENUE	475,530-	0	0	9,341-	0	0
***	AIRPORT CP	475,530-	0	0	9,341-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
308-1535-446.44-30	MAINT - GROUND/ROADWAYS	39,845	0	0	10,379	0	0
*	OPERATIONS	39,845	0	0	10,379	0	0
308-1535-446.48-45	LAND IMPROVEMENTS	0	0	0	34,549	0	0
*	CAPITAL OUTLAY	0	0	0	34,549	0	0
308-1535-446.50-40	CAPITAL PROJECTS	473,778	0	0	0	0	0
*	TRANSFERS OUT	473,778	0	0	0	0	0
**	EXPENDITURE	513,623	0	0	44,928	0	0
***	AIRPORT	513,623	0	0	44,928	0	0
****	AIRPORT CP	38,093	0	0	35,587	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
311-0000-312.40-00	INFRASTRUCTURE TAX	1,907,593-	2,031,645-	1,755,947-	1,967,000-	2,030,000-	2,030,000-
*		1,907,593-	2,031,645-	1,755,947-	1,967,000-	2,030,000-	2,030,000-
**	REVENUE	1,907,593-	2,031,645-	1,755,947-	1,967,000-	2,030,000-	2,030,000-
311-0000-360.03-00	INVESTMENT INCOME	7,233	23,651-	16,984-	9,000-	10,000-	500-
*		7,233	23,651-	16,984-	9,000-	10,000-	500-
**	REVENUE	7,233	23,651-	16,984-	9,000-	10,000-	500-
311-0000-375.50-00	OTHER / FEDERAL GRT	0	150,000-	0	0	0	0
*		0	150,000-	0	0	0	0
**	REVENUE	0	150,000-	0	0	0	0
311-0000-395.10-00	TRANS-IN OP GRT/	800,000-	0	0	0	0	0
311-0000-395.40-00	CAPITAL PROJECTS TRANS IN	203,875-	392,326-	34,137-	34,137-	0	0
*		1,003,875-	392,326-	34,137-	34,137-	0	0
**	REVENUE	1,003,875-	392,326-	34,137-	34,137-	0	0
***	INFRASTRUCTURE GRT CP	2,904,235-	2,597,622-	1,807,068-	2,010,137-	2,040,000-	2,030,500-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
311-1027-496.45-30	PROFESSIONAL SERVICES	0	0	0	65,167	0	0
311-1027-496.45-90	OTHER SERVICES	0	77,222	49,164	67,000	0	0
311-1027-496.47-98	DEPRECIATION	174	174	0	0	0	0
*	OPERATIONS	174	77,396	49,164	132,167	0	0
311-1027-496.48-10	BUILDINGS & STRUCTURES	0	0	0	100,000	0	0
311-1027-496.48-45	LAND IMPROVEMENTS	0	0	332,603	549,247	0	0
311-1027-496.48-80	ROADWAYS/BRIDGES/CULVERT	0	0	596,151	1,044,498	0	0
*	CAPITAL OUTLAY	0	0	928,754	1,693,745	0	0
311-1027-496.50-10	OPERATING GRANTS	0	0	573,538	688,246	0	1,421,350
311-1027-496.50-40	CAPITAL PROJECTS	2,442,156	1,822,874	1,157,295	1,355,254	0	0
*	TRANSFERS OUT	2,442,156	1,822,874	1,730,833	2,043,500	0	1,421,350
**	EXPENDITURE	2,442,330	1,900,270	2,708,751	3,869,412	0	1,421,350
***	CAPITAL PROJECTS	2,442,330	1,900,270	2,708,751	3,869,412	0	1,421,350
****	INFRASTRUCTURE GRT CP	461,905-	697,352-	901,683	1,859,275	2,040,000-	609,150-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
312-0000-360.03-00	INVESTMENT INCOME	13,395	16,840-	12,127-	7,000-	2,000-	100-
*		13,395	16,840-	12,127-	7,000-	2,000-	100-
**	REVENUE	13,395	16,840-	12,127-	7,000-	2,000-	100-
312-0000-395.40-00	CAPITAL PROJECTS TRANS IN	0	225,811-	150,000-	150,000-	0	0
*		0	225,811-	150,000-	150,000-	0	0
**	REVENUE	0	225,811-	150,000-	150,000-	0	0
***	1/4% GRT INFRASTRUCTURE	13,395	242,651-	162,127-	157,000-	2,000-	100-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
312-1027-496.45-40	OTHER CONTRACTUAL SVS	1,600	0	5,096	9,800	0	0
*	OPERATIONS	1,600	0	5,096	9,800	0	0
312-1027-496.48-10	BUILDINGS & STRUCTURES	0	0	0	200,000	0	0
312-1027-496.48-45	LAND IMPROVEMENTS	0	0	179,446	516,683	0	0
312-1027-496.48-80	ROADWAYS/BRIDGES/CULVERT	0	0	8,793	610,132	0	0
*	CAPITAL OUTLAY	0	0	188,239	1,326,815	0	0
312-1027-496.50-40	CAPITAL PROJECTS	281,127	21,584	0	0	0	0
*	TRANSFERS OUT	281,127	21,584	0	0	0	0
**	EXPENDITURE	282,727	21,584	193,335	1,336,615	0	0
***	CAPITAL PROJECTS	282,727	21,584	193,335	1,336,615	0	0
****	1/4% GRT INFRASTRUCTURE	296,122	221,067-	31,208	1,179,615	2,000-	100-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
375-0000-395.40-00	CAPITAL PROJECTS TRANS IN	0	0	787,517-	787,518-	0	0
*		0	0	787,517-	787,518-	0	0
**	REVENUE	0	0	787,517-	787,518-	0	0
***	VEHICLE REPLACEMENT	0	0	787,517-	787,518-	0	0
****	VEHICLE REPLACEMENT	0	0	787,517-	787,518-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
391-0000-360.03-00	INVESTMENT INCOME	0	0	0	250-	0	0
*		0	0	0	250-	0	0
**	REVENUE	0	0	0	250-	0	0
391-0000-371.23-00	OTHER / STATE GRANTS	535,518-	736,443-	1,181,618-	10,477,853-	0	1,982,000-
*		535,518-	736,443-	1,181,618-	10,477,853-	0	1,982,000-
**	REVENUE	535,518-	736,443-	1,181,618-	10,477,853-	0	1,982,000-
391-0000-395.10-00	TRANS-IN OP GRT/	0	0	52,698-	52,698-	0	0
*		0	0	52,698-	52,698-	0	0
**	REVENUE	0	0	52,698-	52,698-	0	0
***	LEGISLATIVE APPROPRIATION	535,518-	736,443-	1,234,316-	10,530,801-	0	1,982,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
391-1027-496.44-10	MAINT - BUILDINGS	87,133	0	0	550,000	0	0
391-1027-496.44-30	MAINT - GROUND/ROADWAYS	25,250	0	0	0	0	0
391-1027-496.45-30	PROFESSIONAL SERVICES	0	0	318,667	653,723	0	0
391-1027-496.46-10	SUPPLIES	0	12,360	0	0	0	0
*	OPERATIONS	112,383	12,360	318,667	1,203,723	0	0
391-1027-496.48-10	BUILDINGS & STRUCTURES	0	0	450,563	5,979,277	0	1,501,000
391-1027-496.48-20	EQUIPMENT & MACHINERY	0	0	150,000	250,000	0	0
391-1027-496.48-40	LAND ACQUISITIONS	0	0	0	198,000	0	261,000
391-1027-496.48-45	LAND IMPROVEMENTS	0	0	92,567	1,771,983	0	100,000
391-1027-496.48-70	VEHICLES	0	226,000	455,000	535,000	0	120,000
391-1027-496.48-80	ROADWAYS/BRIDGES/CULVERT	0	369,353	65,029	191,146	0	0
391-1027-496.48-99	OTHER CAPITAL PURCHASES	0	0	0	350,000	0	0
*	CAPITAL OUTLAY	0	595,353	1,213,159	9,275,406	0	1,982,000
391-1027-496.50-40	CAPITAL PROJECTS	423,134	120,170	0	0	0	0
*	TRANSFERS OUT	423,134	120,170	0	0	0	0
**	EXPENDITURE	535,517	727,883	1,531,826	10,479,129	0	1,982,000
***	CAPITAL PROJECTS	535,517	727,883	1,531,826	10,479,129	0	1,982,000
****	LEGISLATIVE APPROPRIATION	1-	8,560-	297,510	51,672-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
392-0000-360.03-00	INVESTMENT INCOME	44,520-	45,816-	14,172-	18,000-	20,000-	1,000-
*		44,520-	45,816-	14,172-	18,000-	20,000-	1,000-
**	REVENUE	44,520-	45,816-	14,172-	18,000-	20,000-	1,000-
392-0000-395.40-00	CAPITAL PROJECTS TRANS IN	302,099-	614,283-	0	0	0	0
*		302,099-	614,283-	0	0	0	0
**	REVENUE	302,099-	614,283-	0	0	0	0
***	08/03 GO BONDS CP	346,619-	660,099-	14,172-	18,000-	20,000-	1,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
392-1027-496.44-37	STREET REPAIR	1,458,323	17,694	54,929	54,930	0	0
392-1027-496.44-90	MAINT-OTHER	0	0	4,861	4,862	0	0
392-1027-496.45-30	PROFESSIONAL SERVICES	0	0	0	90,000	0	0
*	OPERATIONS	1,458,323	17,694	59,790	149,792	0	0
392-1027-496.48-80	ROADWAYS/BRIDGES/CULVERT	0	412,539	1,157,250	1,252,994	0	0
*	CAPITAL OUTLAY	0	412,539	1,157,250	1,252,994	0	0
392-1027-496.50-40	CAPITAL PROJECTS	1,569,795	1,664,341	0	0	0	0
*	TRANSFERS OUT	1,569,795	1,664,341	0	0	0	0
**	EXPENDITURE	3,028,118	2,094,574	1,217,040	1,402,786	0	0
***	CAPITAL PROJECTS	3,028,118	2,094,574	1,217,040	1,402,786	0	0
****	08/03 GO BONDS CP	2,681,499	1,434,475	1,202,868	1,384,786	20,000-	1,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
399-0000-360.01-00	MISC REV REIMBURSEMENT &	100,000-	0	0	0	0	0
*		100,000-	0	0	0	0	0
**	REVENUE	100,000-	0	0	0	0	0
399-0000-371.20-00	DOT	2,009,347-	70,148-	0	9,938-	0	0
399-0000-375.50-00	OTHER / FEDERAL GRT	17,134-	81,624-	38,534-	63,337-	0	0
*		2,026,481-	151,772-	38,534-	73,275-	0	0
**	REVENUE	2,026,481-	151,772-	38,534-	73,275-	0	0
399-0000-395.40-00	CAPITAL PROJECTS TRANS IN	662,099-	419,456-	0	0	0	0
*		662,099-	419,456-	0	0	0	0
**	REVENUE	662,099-	419,456-	0	0	0	0
***	PUBLIC WORKS CP	2,788,580-	571,228-	38,534-	73,275-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
399-1530-496.45-30	PROFESSIONAL SERVICES	84,847	336,749	250,663	289,241	0	0
399-1530-496.45-90	OTHER SERVICES	6,400	0	0	0	0	0
*	OPERATIONS	91,247	336,749	250,663	289,241	0	0
399-1530-496.48-45	LAND IMPROVEMENTS	0	0	2,970	19,742	0	0
399-1530-496.48-80	ROADWAYS/BRIDGES/CULVERT	0	0	0	321,556	0	0
*	CAPITAL OUTLAY	0	0	2,970	341,298	0	0
399-1530-496.50-40	CAPITAL PROJECTS	3,287,572	216,512	0	0	0	0
*	TRANSFERS OUT	3,287,572	216,512	0	0	0	0
**	EXPENDITURE	3,378,819	553,261	253,633	630,539	0	0
***	PUBLIC WORKS	3,378,819	553,261	253,633	630,539	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
399-3051-432.45-30	PROFESSIONAL SERVICES	0	0	0	150,000	0	0
*	OPERATIONS	0	0	0	150,000	0	0
399-3051-432.48-45	LAND IMPROVEMENTS	0	0	0	82,500	0	0
*	CAPITAL OUTLAY	0	0	0	82,500	0	0
**	EXPENDITURE	0	0	0	232,500	0	0
***	PARKS	0	0	0	232,500	0	0
****	PUBLIC WORKS CP	590,239	17,967-	215,099	789,764	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
475-0000-360.02-00	INSURANCE RECOVERIES	0	0	0	2,942,500-	0	0
475-0000-360.03-00	INVESTMENT INCOME	0	0	42,366-	0	0	0
*		0	0	42,366-	2,942,500-	0	0
**	REVENUE	0	0	42,366-	2,942,500-	0	0
475-0000-395.30-00	TRANS-IN DEBT SERVICE	0	0	0	0	270,289-	270,289-
*		0	0	0	0	270,289-	270,289-
**	REVENUE	0	0	0	0	270,289-	270,289-
***	NMFA PPRF-4966	0	0	42,366-	2,942,500-	270,289-	270,289-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
475-6061-442.49-10	PRINCIPAL	0	0	0	0	221,900	221,900
475-6061-442.49-20	INTEREST	0	0	0	0	48,389	48,389
*	CAPITAL OUTLAY	0	0	0	0	270,289	270,289
475-6061-442.50-40	CAPITAL PROJECTS	0	0	2,942,500	2,942,500	0	0
*	TRANSFERS OUT	0	0	2,942,500	2,942,500	0	0
**	EXPENDITURE	0	0	2,942,500	2,942,500	270,289	270,289
***	ELECTRIC	0	0	2,942,500	2,942,500	270,289	270,289
****	NMFA PPRF-4966	0	0	2,900,134	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
480-0000-395.30-00	TRANS-IN DEBT SERVICE	2,271,223-	1,931,162-	1,605,768-	1,926,921-	227,098-	1,127,098-
*		2,271,223-	1,931,162-	1,605,768-	1,926,921-	227,098-	1,127,098-
**	REVENUE	2,271,223-	1,931,162-	1,605,768-	1,926,921-	227,098-	1,127,098-
***	09/12 W/WW SYS REFUNDING	2,271,223-	1,931,162-	1,605,768-	1,926,921-	227,098-	1,127,098-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
480-1026-415.49-10	PRINCIPAL	0	0	0	1,795,000	130,000	1,030,000
480-1026-415.49-20	INTEREST	202,884	163,307	65,960	131,920	97,097	97,098
*	CAPITAL OUTLAY	202,884	163,307	65,960	1,926,920	227,097	1,127,098
**	EXPENDITURE	202,884	163,307	65,960	1,926,920	227,097	1,127,098
***	DEBT SERVICE	202,884	163,307	65,960	1,926,920	227,097	1,127,098
****	09/12 W/WW SYS REFUNDING	2,068,339-	1,767,855-	1,539,808-	1-	1-	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
481-0000-395.30-00	TRANS-IN DEBT SERVICE	1,098,202-	1,097,696-	913,963-	1,096,755-	1,100,381-	1,100,381-
*		1,098,202-	1,097,696-	913,963-	1,096,755-	1,100,381-	1,100,381-
**	REVENUE	1,098,202-	1,097,696-	913,963-	1,096,755-	1,100,381-	1,100,381-
***	09/12 GRT REFUNDING REV B	1,098,202-	1,097,696-	913,963-	1,096,755-	1,100,381-	1,100,381-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
481-1026-415.49-10	PRINCIPAL	945,000	965,000	0	985,000	1,010,000	1,010,000
481-1026-415.49-20	INTEREST	153,202	132,696	55,878	111,755	90,381	90,381
*	CAPITAL OUTLAY	1,098,202	1,097,696	55,878	1,096,755	1,100,381	1,100,381
**	EXPENDITURE	1,098,202	1,097,696	55,878	1,096,755	1,100,381	1,100,381
***	DEBT SERVICE	1,098,202	1,097,696	55,878	1,096,755	1,100,381	1,100,381
****	09/12 GRT REFUNDING REV B	0	0	858,085-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
483-0000-395.30-00	TRANS-IN DEBT SERVICE	92,455-	91,455-	76,213-	91,455-	91,455-	91,455-
*		92,455-	91,455-	76,213-	91,455-	91,455-	91,455-
**	REVENUE	92,455-	91,455-	76,213-	91,455-	91,455-	91,455-
***	10/12NMFA-GAMERCO PIPLINE	92,455-	91,455-	76,213-	91,455-	91,455-	91,455-

BUDGET DRAFT WORKSHEET
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
483-6063-444.49-10	PRINCIPAL	0	0	0	88,534	88,755	88,755
483-6063-444.49-20	INTEREST	3,344	3,123	0	2,921	2,700	2,700
*	CAPITAL OUTLAY	3,344	3,123	0	91,455	91,455	91,455
**	EXPENDITURE	3,344	3,123	0	91,455	91,455	91,455
***	WATER	3,344	3,123	0	91,455	91,455	91,455
****	10/12NMFA-GAMERCO PIPLINE	89,111-	88,332-	76,213-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
484-0000-395.30-00	TRANS-IN DEBT SERVICE	0	0	0	0	80,976-	0
*		0	0	0	0	80,976-	0
**	REVENUE	0	0	0	0	80,976-	0
***	NAVAJO GALLUP W WTB247 G9	0	0	0	0	80,976-	0
****	NAVAJO GALLUP W WTB247 G9	0	0	0	0	80,976-	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
485-0000-360.03-00	INVESTMENT INCOME	3,743	5,997-	4,319-	0	1,000-	50-
*		3,743	5,997-	4,319-	0	1,000-	50-
**	REVENUE	3,743	5,997-	4,319-	0	1,000-	50-
485-0000-395.30-00	TRANS-IN DEBT SERVICE	80,976-	80,976-	67,481-	80,977-	0	80,976-
*		80,976-	80,976-	67,481-	80,977-	0	80,976-
**	REVENUE	80,976-	80,976-	67,481-	80,977-	0	80,976-
***	NMFA LOAN GALLUP 9/WTB247	77,233-	86,973-	71,800-	80,977-	1,000-	81,026-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
485-6063-444.49-10	PRINCIPAL	0	0	0	78,390	78,585	78,585
485-6063-444.49-20	INTEREST	2,961	2,765	0	2,587	2,391	2,391
*	CAPITAL OUTLAY	2,961	2,765	0	80,977	80,976	80,976
**	EXPENDITURE	2,961	2,765	0	80,977	80,976	80,976
***	WATER	2,961	2,765	0	80,977	80,976	80,976
****	NMFA LOAN GALLUP 9/WTB247	74,272-	84,208-	71,800-	0	79,976	50-

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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
486-0000-395.30-00	TRANS-IN DEBT SERVICE	143,324-	83,324-	69,437-	83,324-	83,325-	83,325-
*		143,324-	83,324-	69,437-	83,324-	83,325-	83,325-
**	REVENUE	143,324-	83,324-	69,437-	83,324-	83,325-	83,325-
***	NMFA LOAN GLP 11/WTB283	143,324-	83,324-	69,437-	83,324-	83,325-	83,325-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
486-6063-444.49-10	PRINCIPAL	0	0	0	80,060	80,261	80,261
486-6063-444.49-20	INTEREST	3,645	3,446	0	3,264	3,064	3,064
*	CAPITAL OUTLAY	3,645	3,446	0	83,324	83,325	83,325
**	EXPENDITURE	3,645	3,446	0	83,324	83,325	83,325
***	WATER	3,645	3,446	0	83,324	83,325	83,325
****	NMFA LOAN GLP 11/WTB283	139,679-	79,878-	69,437-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
487-0000-395.30-00	TRANS-IN DEBT SERVICE	116,565-	91,565-	76,303-	91,564-	91,564-	91,564-
*		116,565-	91,565-	76,303-	91,564-	91,564-	91,564-
**	REVENUE	116,565-	91,565-	76,303-	91,564-	91,564-	91,564-
***	NMFA LOAN GLP 12/WTB334	116,565-	91,565-	76,303-	91,564-	91,564-	91,564-

BUDGET DRAFT WORKSHEET
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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
487-6063-444.49-10	PRINCIPAL	0	0	0	87,978	88,198	88,198
487-6063-444.49-20	INTEREST	4,006	3,787	0	3,586	3,366	3,366
*	CAPITAL OUTLAY	4,006	3,787	0	91,564	91,564	91,564
487-6063-444.50-40	CAPITAL PROJECTS	4,295,167	0	0	0	0	0
*	TRANSFERS OUT	4,295,167	0	0	0	0	0
**	EXPENDITURE	4,299,173	3,787	0	91,564	91,564	91,564
***	WATER	4,299,173	3,787	0	91,564	91,564	91,564
****	NMFA LOAN GLP 12/WTB334	4,182,608	87,778-	76,303-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
488-0000-360.20-00	BOND PROCEEDS	0	0	0	7,916-	0	0
*		0	0	0	7,916-	0	0
**	REVENUE	0	0	0	7,916-	0	0
***	NMED LOAN 2018	0	0	0	7,916-	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
488-6062-443.50-40	CAPITAL PROJECTS	873,885	1,226,614	7,915	7,916	0	0
*	TRANSFERS OUT	873,885	1,226,614	7,915	7,916	0	0
**	EXPENDITURE	873,885	1,226,614	7,915	7,916	0	0
***	WASTEWATER	873,885	1,226,614	7,915	7,916	0	0
****	NMED LOAN 2018	873,885	1,226,614	7,915	0	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
489-0000-371.23-00	OTHER / STATE GRANTS	0	1,496,027-	0	0	0	0
*		0	1,496,027-	0	0	0	0
**	REVENUE	0	1,496,027-	0	0	0	0
489-0000-395.30-00	TRANS-IN DEBT SERVICE	0	0	0	0	0	51,391-
*		0	0	0	0	0	51,391-
**	REVENUE	0	0	0	0	0	51,391-
***	NMFA LOAN WPF-4338	0	1,496,027-	0	0	0	51,391-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
489-6062-443.49-10	PRINCIPAL	0	0	0	0	0	44,915
489-6062-443.49-20	INTEREST	0	0	0	0	0	6,476
*	CAPITAL OUTLAY	0	0	0	0	0	51,391
**	EXPENDITURE	0	0	0	0	0	51,391
***	WASTEWATER	0	0	0	0	0	51,391

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
489-6063-444.50-40	CAPITAL PROJECTS	0	0	2,493,379	2,493,379	0	0
*	TRANSFERS OUT	0	0	2,493,379	2,493,379	0	0
**	EXPENDITURE	0	0	2,493,379	2,493,379	0	0
***	WATER	0	0	2,493,379	2,493,379	0	0
****	NMFA LOAN WPF-4338	0	1,496,027-	2,493,379	2,493,379	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
490-1026-415.50-30	DEBT SERVICE	202,102	0	0	0	0	0
*	TRANSFERS OUT	202,102	0	0	0	0	0
**	EXPENDITURE	202,102	0	0	0	0	0
***	DEBT SERVICE	202,102	0	0	0	0	0
****	02/04 SALES TAX BONDS	202,102	0	0	0	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
491-0000-360.03-00	INVESTMENT INCOME	1,317-	6,216-	4,585-	0	1,000-	50-
*		1,317-	6,216-	4,585-	0	1,000-	50-
**	REVENUE	1,317-	6,216-	4,585-	0	1,000-	50-
491-0000-395.30-00	TRANS-IN DEBT SERVICE	143,309-	135,265-	141,259-	142,034-	142,352-	142,352-
*		143,309-	135,265-	141,259-	142,034-	142,352-	142,352-
**	REVENUE	143,309-	135,265-	141,259-	142,034-	142,352-	142,352-
***	NMFA LOANS	144,626-	141,481-	145,844-	142,034-	143,352-	142,402-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
491-1026-415.49-10	PRINCIPAL	112,905	117,410	0	122,141	127,101	127,101
491-1026-415.49-20	INTEREST	28,530	24,318	9,946	19,893	15,251	15,251
491-1026-415.49-50	COMMITMENTS & FEES	1,874	1,592	649	1,400	0	0
*	CAPITAL OUTLAY	143,309	143,320	10,595	143,434	142,352	142,352
**	EXPENDITURE	143,309	143,320	10,595	143,434	142,352	142,352
***	DEBT SERVICE	143,309	143,320	10,595	143,434	142,352	142,352
****	NMFA LOANS	1,317-	1,839	135,249-	1,400	1,000-	50-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
492-6062-443.50-30	DEBT SERVICE	2,391,042	0	0	0	0	0
*	TRANSFERS OUT	2,391,042	0	0	0	0	0
**	EXPENDITURE	2,391,042	0	0	0	0	0
***	WASTEWATER	2,391,042	0	0	0	0	0
****	WWTP LOAN	2,391,042	0	0	0	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
494-0000-360.03-00	INVESTMENT INCOME	1-	6-	4-	0	0	0
*		1-	6-	4-	0	0	0
**	REVENUE	1-	6-	4-	0	0	0
494-0000-395.30-00	TRANS-IN DEBT SERVICE	293-	0	0	0	0	0
*		293-	0	0	0	0	0
**	REVENUE	293-	0	0	0	0	0
***	03/04 GJU REVENUE BONDS	294-	6-	4-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
494-6063-444.50-30	DEBT SERVICE	490,402	0	0	0	0	0
*	TRANSFERS OUT	490,402	0	0	0	0	0
**	EXPENDITURE	490,402	0	0	0	0	0
***	WATER	490,402	0	0	0	0	0
****	03/04 GJU REVENUE BONDS	490,108	6-	4-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
495-6062-443.50-30	DEBT SERVICE	4,004,961	0	0	0	0	0
*	TRANSFERS OUT	4,004,961	0	0	0	0	0
**	EXPENDITURE	4,004,961	0	0	0	0	0
***	WASTEWATER	4,004,961	0	0	0	0	0
****	01/05 GJU REVENUE BONDS	4,004,961	0	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
497-0000-360.03-00	INVESTMENT INCOME	124	3,369-	2,414-	0	0	0
*		124	3,369-	2,414-	0	0	0
**	REVENUE	124	3,369-	2,414-	0	0	0
497-0000-395.30-00	TRANS-IN DEBT SERVICE	887,902-	892,002-	740,678-	888,814-	868,690-	117,349-
*		887,902-	892,002-	740,678-	888,814-	868,690-	117,349-
**	REVENUE	887,902-	892,002-	740,678-	888,814-	868,690-	117,349-
***	06/10 SALES TAX BONDS	887,778-	895,371-	743,092-	888,814-	868,690-	117,349-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
497-1026-470.49-10	PRINCIPAL	530,000	550,000	0	575,000	575,000	117,349
497-1026-470.49-20	INTEREST	357,901	342,001	156,907	313,814	293,690	0
*	CAPITAL OUTLAY	887,901	892,001	156,907	888,814	868,690	117,349
**	EXPENDITURE	887,901	892,001	156,907	888,814	868,690	117,349
***	DEBT SERVICE	887,901	892,001	156,907	888,814	868,690	117,349
****	06/10 SALES TAX BONDS	123	3,370-	586,185-	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
498-0000-315.10-00	CURRENT YEAR	436,259-	485,020-	323,303-	350,000-	400,000-	400,000-
498-0000-315.20-00	PRIOR YEAR	23,590-	14,100-	15,219-	50,000-	15,000-	15,000-
*		459,849-	499,120-	338,522-	400,000-	415,000-	415,000-
**	REVENUE	459,849-	499,120-	338,522-	400,000-	415,000-	415,000-
498-0000-395.30-00	TRANS-IN DEBT SERVICE	102,885-	0	0	0	0	0
*		102,885-	0	0	0	0	0
**	REVENUE	102,885-	0	0	0	0	0
***	02/11 GO BOND REFUNDING	562,734-	499,120-	338,522-	400,000-	415,000-	415,000-

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
498-1026-470.49-10	PRINCIPAL	495,000	180,000	180,000	340,000	690,000	690,000
498-1026-470.49-20	INTEREST	155,125	155,351	152,196	152,196	131,921	131,921
498-1026-470.49-50	COMMITMENTS & FEES	0	269	269	1,000	250	250
498-1026-470.49-70	BOND ISSUANCE EXPENSE	269	0	0	0	0	0
*	CAPITAL OUTLAY	650,394	335,620	332,465	493,196	822,171	822,171
**	EXPENDITURE	650,394	335,620	332,465	493,196	822,171	822,171
***	DEBT SERVICE	650,394	335,620	332,465	493,196	822,171	822,171
****	02/11 GO BOND REFUNDING	87,660	163,500-	6,057-	93,196	407,171	407,171

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
504-0000-312.30-00	ENVIRONMENTAL TAX	476,862-	504,980-	438,941-	437,000-	475,000-	332,500-
*		476,862-	504,980-	438,941-	437,000-	475,000-	332,500-
**	REVENUE	476,862-	504,980-	438,941-	437,000-	475,000-	332,500-
504-0000-340.10-00	LANDFILL FEES	16,326-	46,531-	21,560-	40,000-	36,000-	11,140-
504-0000-340.23-04	GARBAGE	3,072,096-	3,103,597-	2,567,434-	3,080,000-	3,095,000-	2,711,890-
504-0000-340.23-09	UTILTY WORK ORDERS	4,270-	2,362-	755-	2,000-	2,000-	2,000-
*		3,092,692-	3,152,490-	2,589,749-	3,122,000-	3,133,000-	2,725,030-
**	REVENUE	3,092,692-	3,152,490-	2,589,749-	3,122,000-	3,133,000-	2,725,030-
504-0000-360.03-00	INVESTMENT INCOME	24,288-	86,658-	61,768-	35,000-	40,000-	2,000-
504-0000-360.06-00	REIMBURSEMENTS & REFUNDS	8,317-	15,277-	2,091-	6,000-	0	0
504-0000-360.07-00	RENTS & ROYALTIES	227	0	0	0	0	0
504-0000-360.09-00	SALES - OTHER	0	41,000-	0	0	0	0
*		32,378-	142,935-	63,859-	41,000-	40,000-	2,000-
**	REVENUE	32,378-	142,935-	63,859-	41,000-	40,000-	2,000-
504-0000-395.40-00	CAPITAL PROJECTS TRANS IN	141,882-	0	0	0	0	0
*		141,882-	0	0	0	0	0
**	REVENUE	141,882-	0	0	0	0	0
***	SOLID WASTE	3,743,814-	3,800,405-	3,092,549-	3,600,000-	3,648,000-	3,059,530-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
504-6064-445.41-05	PROPOSED NEW FTE	0	0	0	0	52,978	0
504-6064-445.41-20	FULL-TIME POSITIONS	461,738	456,155	425,376	522,669	530,461	544,675
504-6064-445.41-30	PART-TIME POSITIONS	60,047	54,925	37,233	49,724	29,652	52,769
504-6064-445.41-50	OVERTIME	27,490	28,191	22,014	35,000	40,000	40,000
504-6064-445.41-60	ALLOWANCES	22,357	21,627	14,708	21,036	13,202	16,150
504-6064-445.42-10	FICA - SOCIAL SECURITY	36,732	42,670	33,207	39,031	38,147	40,741
504-6064-445.42-20	FICA - MEDICARE	8,527	8,808	7,766	9,161	8,951	9,558
504-6064-445.42-30	RETIREMENT CONTRIBUTIONS	107,380	107,654	94,934	121,265	117,462	125,056
504-6064-445.42-50	GROUP INSURANCE	56,055	53,481	39,103	86,632	41,638	52,003
504-6064-445.42-60	RETIREE HEALTH	10,454	10,498	9,198	12,850	11,359	11,862
504-6064-445.42-80	WORKER'S COMP (ASSESSMNT)	179	174	137	193	189	200
504-6064-445.42-90	TUITION REIMBURSEMENT	760	0	0	0	0	0
504-6064-445.42-99	OTHER	26	7	5	6	8	8
* PERSONNEL		791,745	784,190	683,681	897,567	884,047	893,022
504-6064-445.43-10	TRAVEL	3,931	880	1,654	1,654	5,085	5,085
504-6064-445.44-10	MAINT - BUILDINGS	1,645	1,740	2,522	3,684	2,685	2,685
504-6064-445.44-20	MAINTENANCE CONTRACTS	6,407	9,444	6,969	6,970	8,017	8,017
504-6064-445.44-30	MAINT - GROUNDS/ROADWAYS	27,941	30,307	28,477	36,590	36,590	36,590
504-6064-445.44-40	MAINT - EQUIPMENT	11,215	10,175	7,843	10,180	10,180	10,180
504-6064-445.44-50	MAINT - VEHICLES	122,489	103,267	62,069	110,270	110,270	110,270
504-6064-445.44-51	FUEL PURCHASES	117,405	123,713	97,412	105,225	120,360	120,360
504-6064-445.44-90	MAINT - OTHER	1,880	1,999	1,925	2,000	2,000	2,000
504-6064-445.45-20	ATTORNEY FEES	0	0	0	450	450	450
504-6064-445.45-30	PROFESSIONAL SERVICES	1,476	672	600	5,800	4,800	4,800
504-6064-445.45-40	OTHER CONTRACTUAL SVS	826,225	884,624	714,886	865,000	913,000	913,000
504-6064-445.45-50	FRANCHISE TAXES	146,150	147,530	120,000	143,320	143,320	143,320
504-6064-445.45-90	OTHER SERVICES	323,588	479,927	245,172	237,000	237,000	237,000
504-6064-445.46-10	SUPPLIES	2,351	2,254	4,032	4,837	3,040	3,040
504-6064-445.46-20	NON-CAP-FURN, FIX & EQUIP	665	1,466	40,968	42,740	10,040	10,040
504-6064-445.46-21	REFUSE & SPECIAL EQUIP	53,151	39,428	174	41,050	49,750	49,750
504-6064-445.46-22	SMALL TOOLS	684	1,721	1,782	2,931	2,000	2,000
504-6064-445.46-30	SAFETY EQUIPMENT	2,921	3,835	3,048	3,920	4,040	4,040
504-6064-445.46-40	UNIFORMS	4,896	3,653	1,480	4,000	4,000	4,000
504-6064-445.47-04	EMPLOYEE TRAINING	3,565	375	2,153	2,153	3,500	3,500
504-6064-445.47-06	INSURANCE	101,080	156,678	124,260	149,113	149,113	150,886
504-6064-445.47-07	POSTAGE AND MAIL SERVICE	0	0	0	140	140	140
504-6064-445.47-08	PRINTING & PUBLISHING	3,940	1,274	910	3,000	2,500	2,500
504-6064-445.47-12	RENT OF EQUIP & MACHINERY	3,461	3,451	2,686	5,540	5,540	5,540
504-6064-445.47-14	SUBSCRIPTION AND DUES	412	635	389	650	650	650
504-6064-445.47-15	TELEPHONE	2,698	2,787	3,416	4,910	9,053	9,053
504-6064-445.47-16	UTILITIES	6,020	5,899	6,993	7,028	12,900	12,900
504-6064-445.47-29	PROMOTION & MARKETING	2,459	848	899	1,000	2,500	2,500
504-6064-445.47-90	RET CONT GASB 68 PERA	50,369	68,552	0	0	0	0
504-6064-445.47-91	OPEB EXP GASB 75 RHC	9,113	5,845	0	0	0	0
504-6064-445.47-97	BAD DEBTS EXPENSE	14,119	7,012	0	20,000	20,000	20,000
504-6064-445.47-98	DEPRECIATION	554,405	547,081	0	0	0	0
* OPERATIONS		2,406,661	2,647,072	1,482,719	1,821,155	1,872,523	1,874,296
504-6064-445.48-70	VEHICLES	0	0	0	530,000	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
*	CAPITAL OUTLAY	0	0	0	530,000	0	0
504-6064-445.50-20	SHARED SERVICES	310,563	313,493	255,000	306,000	0	310,080
504-6064-445.50-40	CAPITAL PROJECTS	3,141,354	74,019	0	0	0	0
*	TRANSFERS OUT	3,451,917	387,512	255,000	306,000	0	310,080
**	EXPENDITURE	6,650,323	3,818,774	2,421,400	3,554,722	2,756,570	3,077,398
***	SOLID WASTE	6,650,323	3,818,774	2,421,400	3,554,722	2,756,570	3,077,398
****	SOLID WASTE	2,906,509	18,369	671,149-	45,278-	891,430-	17,868

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ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
505-0000-340.23-03	WATER	675,326-	837,653-	899,281-	650,000-	690,000-	690,000-
*		675,326-	837,653-	899,281-	650,000-	690,000-	690,000-
**	REVENUE	675,326-	837,653-	899,281-	650,000-	690,000-	690,000-
505-0000-360.03-00	INVESTMENT INCOME	0	0	14,450-	0	0	0
505-0000-360.06-00	REIMBURSEMENTS & REFUNDS	0	572,797-	0	0	0	0
*		0	572,797-	14,450-	0	0	0
**	REVENUE	0	572,797-	14,450-	0	0	0
***	ENTERPRISE-NGWSP	675,326-	1,410,450-	913,731-	650,000-	690,000-	690,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
505-6065-446.47-06	INSURANCE	18,464	59,649	22,440	26,923	0	28,539
505-6065-446.47-97	BAD DEBTS EXPENSE	246	0	0	0	0	5,000
*	OPERATIONS	18,710	59,649	22,440	26,923	0	33,539
505-6065-446.50-20	SHARED SERVICES	44,693	85,130	46,042	55,250	0	58,650
*	TRANSFERS OUT	44,693	85,130	46,042	55,250	0	58,650
**	EXPENDITURE	63,403	144,779	68,482	82,173	0	92,189
***	NGWSP	63,403	144,779	68,482	82,173	0	92,189
****	ENTERPRISE-NGWSP	611,923-	1,265,671-	845,249-	567,827-	690,000-	597,811-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
506-0000-340.23-03	WATER	6,201,790-	6,211,453-	5,292,733-	6,100,000-	6,400,000-	5,466,793-
506-0000-340.23-08	MISCELLANEOUS CHARGES	37,101	27,005	79,538	40,000	65,000	65,000
506-0000-340.23-09	UTILTY WORK ORDERS	11,140	3,309-	17,671-	5,000-	25,000-	20,000-
506-0000-340.25-00	RECONNECTION FEES	65,680-	110,758-	94,424-	100,000-	100,000-	50,000-
506-0000-340.99-00	OTHER CHARGES FOR SERVICE	17,263	92,794-	8,748-	2,000-	15,000-	15,000-
*		6,201,966-	6,391,309-	5,334,038-	6,167,000-	6,475,000-	5,486,793-
**	REVENUE	6,201,966-	6,391,309-	5,334,038-	6,167,000-	6,475,000-	5,486,793-
506-0000-360.03-00	INVESTMENT INCOME	113,188-	147,336-	104,856-	120,000-	100,000-	5,000-
506-0000-360.06-00	REIMBURSEMENTS & REFUNDS	421-	21,290-	63-	0	0	0
506-0000-360.11-00	DISCOUNTS TAKEN	82-	0	0	0	0	0
*		113,691-	168,626-	104,919-	120,000-	100,000-	5,000-
**	REVENUE	113,691-	168,626-	104,919-	120,000-	100,000-	5,000-
506-0000-395.30-00	TRANS-IN DEBT SERVICE	2,225,613-	0	0	0	0	0
506-0000-395.40-00	CAPITAL PROJECTS TRANS IN	1,045,402-	489,235-	0	0	0	0
*		3,271,015-	489,235-	0	0	0	0
**	REVENUE	3,271,015-	489,235-	0	0	0	0
***	WATER ENTERPRISE FUND	9,586,672-	7,049,170-	5,438,957-	6,287,000-	6,575,000-	5,491,793-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
506-6063-444.41-20	FULL-TIME POSITIONS	514,855	575,935	522,833	653,914	751,863	710,684
506-6063-444.41-50	OVERTIME	95,825	148,815	213,651	235,000	0	0
506-6063-444.41-60	ALLOWANCES	14,879	14,714	14,097	16,301	13,532	16,688
506-6063-444.42-10	FICA - SOCIAL SECURITY	40,408	53,712	49,046	57,782	49,919	47,130
506-6063-444.42-20	FICA - MEDICARE	9,470	11,469	11,471	20,402	11,881	11,229
506-6063-444.42-30	RETIREMENT CONTRIBUTIONS	103,322	120,909	109,170	152,535	157,454	148,929
506-6063-444.42-50	GROUP INSURANCE	64,822	95,865	75,043	139,239	136,453	134,758
506-6063-444.42-60	RETIREE HEALTH	10,087	11,640	10,518	16,283	17,944	16,334
506-6063-444.42-80	WORKER'S COMP (ASSESSMNT)	126	162	123	185	194	186
506-6063-444.42-90	TUITION REIMBURSEMENT	1,326	0	483	2,500	0	0
506-6063-444.42-99	OTHER	3,183	7,827	2,763	4,228	57	3,477
* PERSONNEL		858,303	1,041,048	1,009,198	1,298,369	1,139,297	1,089,415
506-6063-444.43-10	TRAVEL	11,498	8,054	5,311	15,540	15,000	15,000
506-6063-444.44-10	MAINT - BUILDINGS	212,765	3,831	2,366	10,240	11,780	11,780
506-6063-444.44-20	MAINTENANCE CONTRACTS	12,653	15,848	16,159	22,979	32,830	32,830
506-6063-444.44-30	MAINT - GROUNDS/ROADWAYS	25,223	18,805	34,014	56,360	45,000	45,000
506-6063-444.44-40	MAINT - EQUIPMENT	628,577	389,436	565,557	656,920	671,920	671,920
506-6063-444.44-50	MAINT - VEHICLES	28,066	45,758	17,503	39,480	39,480	39,480
506-6063-444.44-51	FUEL PURCHASES	45,636	48,612	40,427	50,400	50,400	50,400
506-6063-444.44-90	MAINT - OTHER	26,718	0	0	300	300	300
506-6063-444.44-93	MAINT - STATION & METER	33,867	17,949	546	1,000	1,000	21,000
506-6063-444.45-20	ATTORNEY FEES	0	0	0	0	800	800
506-6063-444.45-30	PROFESSIONAL SERVICES	116,708	55,294	57,267	110,698	98,700	98,700
506-6063-444.45-40	OTHER CONTRACTUAL SVS	105,242	155,394	126,000	125,000	125,000	125,000
506-6063-444.45-90	OTHER SERVICES	7,887	23,115	11,305	24,010	35,000	35,000
506-6063-444.45-91	LABORATORY TESTING & FEES	40	7,537	676	4,400	2,000	2,000
506-6063-444.46-10	SUPPLIES	17,558	22,144	25,760	30,860	21,000	21,000
506-6063-444.46-11	INVENTORY SHORTAGE	9,927	100,827	0	0	0	0
506-6063-444.46-20	NON-CAP-FURN, FIX & EQUIP	17,166	36,954	7,824	24,760	18,960	18,960
506-6063-444.46-22	SMALL TOOLS	11,190	9,168	3,116	20,000	20,000	20,000
506-6063-444.46-23	METERS NON CAP	62,601	0	0	0	0	0
506-6063-444.46-30	SAFETY EQUIPMENT	3,867	2,957	8,866	18,180	21,000	21,000
506-6063-444.46-40	UNIFORMS	4,374	3,459	2,890	6,060	5,000	5,000
506-6063-444.46-91	LAB & TESTING EQUIPMENT	0	203	0	500	500	500
506-6063-444.47-04	EMPLOYEE TRAINING	2,864	18,815	15,557	24,550	39,550	39,550
506-6063-444.47-05	GRANTS TO SUBRECIPIENTS	1,600	1,900	1,130	5,000	5,000	5,000
506-6063-444.47-06	INSURANCE	174,558	273,432	217,010	260,411	0	271,950
506-6063-444.47-07	POSTAGE AND MAIL SERVICE	542	271	179	1,660	1,360	1,360
506-6063-444.47-08	PRINTING & PUBLISHING	8,926	3,631	3,711	8,500	8,500	8,500
506-6063-444.47-09	PROPERTY TAX	0	146	0	0	0	0
506-6063-444.47-12	RENT OF EQUIP & MACHINERY	7,105	12,664	14,125	18,936	16,936	16,936
506-6063-444.47-13	RENT OF LAND & BUILDINGS	928	27,268	2,987	4,110	4,000	4,000
506-6063-444.47-14	SUBSCRIPTION AND DUES	4,126	5,268	10,841	15,540	15,560	15,560
506-6063-444.47-15	TELEPHONE	6,347	9,058	8,086	12,520	14,320	14,320
506-6063-444.47-16	UTILITIES	31,022	37,177	31,032	39,807	35,000	35,000
506-6063-444.47-29	PROMOTION & MARKETING	0	974	0	0	0	0
506-6063-444.47-90	RET CONT GASB 68 PERA	48,801	77,149	0	0	0	0
506-6063-444.47-91	OPEB EXP GASB 75 RHC	17,177	10,392	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
506-6063-444.47-97	BAD DEBTS EXPENSE	34,834	9,430	14-	35,000	35,000	35,000
506-6063-444.47-98	DEPRECIATION	2,004,013	1,939,625	0	0	0	0
*	OPERATIONS	3,704,552	3,190,891	1,230,231	1,643,721	1,390,896	1,682,846
506-6063-444.48-20	EQUIPMENT & MACHINERY	0	0	8,694	10,000	0	0
506-6063-444.48-40	LAND ACQUISITIONS	0	0	4,000	15,000	0	0
506-6063-444.48-70	VEHICLES	0	0	45,182	180,622	0	0
506-6063-444.48-99	OTHER CAPITAL PURCHASES	0	0	238,448	350,000	0	250,000
*	CAPITAL OUTLAY	0	0	296,324	555,622	0	250,000
506-6063-444.50-10	OPERATING GRANTS	1,000,000	1,000,000	833,333	1,000,000	0	1,000,000
506-6063-444.50-20	SHARED SERVICES	536,321	581,325	445,329	534,395	0	558,875
506-6063-444.50-30	DEBT SERVICE	1,233,311	1,027,282	854,824	1,025,789	427,281	744,171
506-6063-444.50-40	CAPITAL PROJECTS	1,550,288	254,776	2,275,075	2,275,075	0	300,000
*	TRANSFERS OUT	4,319,920	2,863,383	4,408,561	4,835,259	427,281	2,603,046
**	EXPENDITURE	8,882,775	7,095,322	6,944,314	8,332,971	2,957,474	5,625,307
***	WATER	8,882,775	7,095,322	6,944,314	8,332,971	2,957,474	5,625,307
****	WATER ENTERPRISE FUND	703,897-	46,152	1,505,357	2,045,971	3,617,526-	133,514

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
507-0000-340.23-01	ELECTRIC	23,035,621-	24,094,037-	20,855,377-	23,500,000-	24,800,000-	17,601,057-
507-0000-340.23-09	UTILTY WORK ORDERS	142,083-	206,141-	242,873-	150,000-	215,000-	107,500-
507-0000-340.25-00	RECONNECTION FEES	137,200-	266,861-	220,381-	160,000-	200,000-	100,000-
507-0000-340.99-00	OTHER CHARGES FOR SERVICE	21,744-	79,580	0	0	0	0
*		23,336,648-	24,487,459-	21,318,631-	23,810,000-	25,215,000-	17,808,557-
**	REVENUE	23,336,648-	24,487,459-	21,318,631-	23,810,000-	25,215,000-	17,808,557-
507-0000-360.03-00	INVESTMENT INCOME	16,333-	290,769-	282,188-	150,000-	175,000-	8,750-
507-0000-360.06-00	REIMBURSEMENTS & REFUNDS	28-	8,123-	70,819	0	0	0
*		16,361-	298,892-	211,369-	150,000-	175,000-	8,750-
**	REVENUE	16,361-	298,892-	211,369-	150,000-	175,000-	8,750-
507-0000-395.40-00	CAPITAL PROJECTS TRANS IN	105,526-	186,642-	1,410,439-	1,410,439-	0	0
*		105,526-	186,642-	1,410,439-	1,410,439-	0	0
**	REVENUE	105,526-	186,642-	1,410,439-	1,410,439-	0	0
***	GJU ELECTRIC ENTERPRISE	23,458,535-	24,972,993-	22,940,439-	25,370,439-	25,390,000-	17,817,307-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
507-6061-442.41-05	PROPOSED NEW FTE	0	0	0	0	62,400	0
507-6061-442.41-20	FULL-TIME POSITIONS	1,469,549	1,495,500	1,333,073	1,769,041	1,705,054	2,002,148
507-6061-442.41-50	OVERTIME	177,878	180,141	132,134	185,000	185,000	138,750
507-6061-442.41-60	ALLOWANCES	39,738	32,579	32,879	39,594	35,700	42,298
507-6061-442.42-10	FICA - SOCIAL SECURITY	110,115	123,308	98,555	116,838	111,796	131,804
507-6061-442.42-20	FICA - MEDICARE	25,491	26,417	23,049	27,933	26,887	31,567
507-6061-442.42-30	RETIREMENT CONTRIBUTIONS	303,671	305,945	275,628	373,188	357,707	419,686
507-6061-442.42-50	GROUP INSURANCE	155,523	192,491	168,359	279,986	253,509	296,422
507-6061-442.42-60	RETIREE HEALTH	29,290	29,913	26,557	43,334	37,792	46,250
507-6061-442.42-80	WORKER'S COMP (ASSESSMNT)	221	233	178	271	271	349
507-6061-442.42-99	OTHER	1,546	941	584	955	521	521
* PERSONNEL		2,313,022	2,387,468	2,090,996	2,836,140	2,776,637	3,109,795
507-6061-442.43-10	TRAVEL	8,771	8,980	10,722	11,075	22,225	4,371
507-6061-442.44-10	MAINT - BUILDINGS	11,821	80,259	14,298	19,192	19,225	5,000
507-6061-442.44-20	MAINTENANCE CONTRACTS	21,830	65,642	46,321	57,511	44,420	46,320
507-6061-442.44-30	MAINT - GROUND/ROADWAYS	335	582	510	650	5,650	1,000
507-6061-442.44-40	MAINT - EQUIPMENT	9,110	28,253	13,192	17,000	13,300	12,500
507-6061-442.44-50	MAINT - VEHICLES	62,698	43,703	26,731	58,950	61,950	30,000
507-6061-442.44-51	FUEL PURCHASES	46,280	49,962	40,393	48,125	57,600	53,000
507-6061-442.44-91	MAINT - OVERHEAD LINE	253,043	186,668	78,679	145,089	212,632	100,000
507-6061-442.44-92	MAINT - UNDERGROUND LINE	32,296	30,599	18,267	35,453	40,000	25,000
507-6061-442.44-93	MAINT - STATION & METER	41,629	82,268	40,805	62,525	85,000	60,000
507-6061-442.44-94	MAINT - TRAFFIC SIGNALS	23,132	28,403	24,788	33,000	30,000	30,000
507-6061-442.44-95	MAINT - STREET LIGHTS	138,136	183,827	111,087	123,000	80,000	5,000
507-6061-442.45-20	ATTORNEY FEES	5,612	5,947	21,223	48,000	38,250	51,000
507-6061-442.45-30	PROFESSIONAL SERVICES	19,770	73,601	35,761	205,446	239,000	154,000
507-6061-442.45-40	OTHER CONTRACTUAL SVS	147,932	0	0	0	125,000	125,000
507-6061-442.45-50	FRANCHISE TAXES	1,173,070	1,239,090	998,333	1,455,000	0	890,870
507-6061-442.45-90	OTHER SERVICES	4,933	130,695	160,716	171,425	24,000	30,000
507-6061-442.46-10	SUPPLIES	9,206	11,124	9,165	13,400	16,400	24,620
507-6061-442.46-11	INVENTORY SHORTAGE	7,928	255,372	5,299	40,000	85,000	0
507-6061-442.46-20	NON-CAP-FURN, FIX & EQUIP	11,353	14,421	16,068	29,400	153,900	18,000
507-6061-442.46-22	SMALL TOOLS	10,193	24,248	1,776	9,250	5,000	3,000
507-6061-442.46-30	SAFETY EQUIPMENT	28,761	24,767	14,780	26,190	32,800	25,000
507-6061-442.46-40	UNIFORMS	12,190	4,291	10,847	19,050	15,150	17,150
507-6061-442.47-04	EMPLOYEE TRAINING	9,514	14,636	7,401	16,150	28,250	4,370
507-6061-442.47-05	GRANTS TO SUBRECIPIENTS	0	30	0	2,000	1,000	1,000
507-6061-442.47-06	INSURANCE	649,064	1,052,760	827,030	992,432	0	954,278
507-6061-442.47-07	POSTAGE AND MAIL SERVICE	127	561	147	2,150	2,850	300
507-6061-442.47-08	PRINTING & PUBLISHING	92,097	86,604	54,637	112,400	117,000	60,000
507-6061-442.47-09	PROPERTY TAX	1,482	728	0	2,500	2,500	0
507-6061-442.47-10	PURCHASES FOR RESALE	11,830,272	12,432,124	10,414,342	13,071,670	14,490,840	12,000,000
507-6061-442.47-12	RENT OF EQUIP & MACHINERY	7,171	6,768	7,245	17,920	26,000	29,000
507-6061-442.47-13	RENT OF LAND & BUILDINGS	24,324	17,153	24,138	40,740	20,000	20,000
507-6061-442.47-14	SUBSCRIPTION AND DUES	14,495	25,501	13,505	15,576	27,866	27,866
507-6061-442.47-15	TELEPHONE	53,794	59,116	40,077	73,000	76,950	76,950
507-6061-442.47-16	UTILITIES	593,395	669,545	607,198	841,801	546,500	750,000
507-6061-442.47-90	RET CONT GASB 68 PERA	141,868	198,036	0	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
507-6061-442.47-91	OPEB EXP GASB 75 RHC	36,783	19,946	0	0	0	0
507-6061-442.47-97	BAD DEBTS EXPENSE	54,702	24,814	196-	60,000	22,500	22,500
507-6061-442.47-98	DEPRECIATION	135,861	216,087	0	0	0	0
*	OPERATIONS	15,706,566	17,397,111	13,684,687	17,877,070	16,768,758	15,657,095
507-6061-442.48-20	EQUIPMENT & MACHINERY	0	0	31,605	314,500	0	0
507-6061-442.48-21	TRANSFORMERS	0	0	77,048	129,227	0	132,500
507-6061-442.48-70	VEHICLES	0	0	322,023	441,571	0	0
507-6061-442.48-90	STREET LIGHT SIGNALS SIGN	0	0	2,443	50,500	0	5,000
507-6061-442.48-91	OVERHEAD LINES	0	0	6,789	105,966	0	15,000
507-6061-442.48-92	UNDERGROUND LINES	0	0	48,778	181,025	0	50,000
*	CAPITAL OUTLAY	0	0	488,686	1,222,789	0	202,500
507-6061-442.50-20	SHARED SERVICES	1,994,218	2,106,446	1,697,167	2,036,600	0	2,158,150
507-6061-442.50-30	DEBT SERVICE	0	0	0	0	270,289	270,289
507-6061-442.50-40	CAPITAL PROJECTS	2,401,196	1,114,734	5,338,954	5,338,954	0	1,609,000
*	TRANSFERS OUT	4,395,414	3,221,180	7,036,121	7,375,554	270,289	4,037,439
**	EXPENDITURE	22,415,002	23,005,759	23,300,490	29,311,553	19,815,684	23,006,829
***	ELECTRIC	22,415,002	23,005,759	23,300,490	29,311,553	19,815,684	23,006,829
****	GJU ELECTRIC ENTERPRISE	1,043,533-	1,967,234-	360,051	3,941,114	5,574,316-	5,189,522

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
508-0000-340.23-02	WASTEWATER	3,577,936-	4,053,210-	3,453,818-	3,700,000-	4,000,000-	3,354,892-
508-0000-340.23-08	MISCELLANEOUS CHARGES	0	3,750-	0	0	0	0
508-0000-340.23-09	UTILTY WORK ORDERS	20,728-	48,782-	59,701-	30,000-	40,000-	40,000-
*		3,598,664-	4,105,742-	3,513,519-	3,730,000-	4,040,000-	3,394,892-
**	REVENUE	3,598,664-	4,105,742-	3,513,519-	3,730,000-	4,040,000-	3,394,892-
508-0000-360.03-00	INVESTMENT INCOME	0	46,247-	20,484-	0	10,000-	500-
508-0000-360.06-00	REIMBURSEMENTS & REFUNDS	0	0	4,861-	0	0	0
*		0	46,247-	25,345-	0	10,000-	500-
**	REVENUE	0	46,247-	25,345-	0	10,000-	500-
508-0000-395.30-00	TRANS-IN DEBT SERVICE	4,660,792-	0	0	0	0	0
508-0000-395.40-00	CAPITAL PROJECTS TRANS IN	795,398-	733,550-	0	0	0	0
*		5,456,190-	733,550-	0	0	0	0
**	REVENUE	5,456,190-	733,550-	0	0	0	0
***	ENTERPRISE-WASTE WATER	9,054,854-	4,885,539-	3,538,864-	3,730,000-	4,050,000-	3,395,392-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
508-6062-443.41-20	FULL-TIME POSITIONS	214,176	197,239	174,570	236,238	289,487	264,616
508-6062-443.41-50	OVERTIME	60,300	67,546	110,019	125,000	120,000	105,000
508-6062-443.41-60	ALLOWANCES	5,742	6,214	6,645	7,701	7,689	8,576
508-6062-443.42-10	FICA - SOCIAL SECURITY	18,136	21,551	18,809	24,160	18,904	17,188
508-6062-443.42-20	FICA - MEDICARE	4,278	4,397	4,399	7,251	4,560	4,159
508-6062-443.42-30	RETIREMENT CONTRIBUTIONS	43,519	43,762	36,288	62,346	60,634	55,402
508-6062-443.42-50	GROUP INSURANCE	31,084	34,029	37,867	64,514	72,491	65,543
508-6062-443.42-60	RETIREE HEALTH	4,280	4,209	3,496	7,540	7,206	5,976
508-6062-443.42-80	WORKER'S COMP (ASSESSMNT)	56	54	38	72	72	65
508-6062-443.42-99	OTHER	1,440	1,329	946	3,138	39	1,191
* PERSONNEL		383,011	380,330	393,077	537,960	581,082	527,716
508-6062-443.43-10	TRAVEL	900	1,765	4,463	5,100	3,800	1,900
508-6062-443.44-10	MAINT - BUILDINGS	0	41	5,118	5,120	1,650	1,650
508-6062-443.44-20	MAINTENANCE CONTRACTS	4,589	6,763	4,991	4,992	5,750	5,750
508-6062-443.44-30	MAINT - GROUND/ROADWAYS	0	0	0	0	100	100
508-6062-443.44-40	MAINT - EQUIPMENT	30,888	29,940	77,641	79,929	76,130	76,130
508-6062-443.44-50	MAINT - VEHICLES	7,928	14,641	14,544	16,100	25,000	25,000
508-6062-443.44-51	FUEL PURCHASES	27,754	32,872	23,520	30,250	35,250	35,250
508-6062-443.44-90	MAINT - OTHER	61,450	1,563	255	70,000	70,000	70,000
508-6062-443.45-20	ATTORNEY FEES	0	0	0	0	500	500
508-6062-443.45-30	PROFESSIONAL SERVICES	47,933	21,272	648	21,628	50,000	50,000
508-6062-443.45-40	OTHER CONTRACTUAL SVS	1,751,688	1,726,078	1,233,037	1,492,138	1,504,036	1,504,036
508-6062-443.45-90	OTHER SERVICES	592,439	509,875	0	0	550,000	550,000
508-6062-443.45-91	LABORATORY TESTING & FEES	10,857-	0	0	0	500	500
508-6062-443.46-10	SUPPLIES	2,383	6,066	3,986	5,700	3,600	2,880
508-6062-443.46-11	INVENTORY SHORTAGE	12,473	14,672-	0	0	0	0
508-6062-443.46-20	NON-CAP-FURN, FIX & EQUIP	4,216	976	823	850	1,600	800
508-6062-443.46-22	SMALL TOOLS	690	2,662	1,018	1,100	1,100	1,100
508-6062-443.46-30	SAFETY EQUIPMENT	48,467	2,551	3,615	4,890	8,340	8,340
508-6062-443.46-40	UNIFORMS	1,867	1,229	2,343	2,480	2,500	2,500
508-6062-443.47-04	EMPLOYEE TRAINING	0	2,768	3,836	5,720	10,000	5,000
508-6062-443.47-06	INSURANCE	98,417	175,067	128,750	154,499	0	167,513
508-6062-443.47-07	POSTAGE AND MAIL SERVICE	0	199	0	0	200	200
508-6062-443.47-08	PRINTING & PUBLISHING	0	5,332	5,066	7,040	5,500	5,500
508-6062-443.47-12	RENT OF EQUIP & MACHINERY	0	0	778	44,600	600	600
508-6062-443.47-14	SUBSCRIPTION AND DUES	0	225	315	315	315	315
508-6062-443.47-15	TELEPHONE	2,108	2,165	1,249	2,500	5,200	5,200
508-6062-443.47-16	UTILITIES	351	46,647	233,066	317,652	325,000	325,000
508-6062-443.47-90	RET CONT BASB 68 PERA	20,740	26,535	0	0	0	0
508-6062-443.47-91	OPEB EXP GASB 75 RHC	8,178	5,928	0	0	0	0
508-6062-443.47-97	BAD DEBTS EXPENSE	16,572	5,269	0	16,000	16,000	16,000
508-6062-443.47-98	DEPRECIATION	121,062	195,274	0	0	0	0
* OPERATIONS		2,852,236	2,809,031	1,749,062	2,288,603	2,702,671	2,861,764
508-6062-443.48-20	EQUIPMENT & MACHINERY	0	0	1,118	1,120	0	0
508-6062-443.48-70	VEHICLES	0	0	45,182	123,502	0	0
* CAPITAL OUTLAY		0	0	46,300	124,622	0	0
508-6062-443.50-20	SHARED SERVICES	302,383	350,287	264,208	317,050	0	344,250
508-6062-443.50-30	DEBT SERVICE	1,471,525	1,251,200	1,040,377	1,248,452	147,137	781,638

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
508-6062-443.50-40	CAPITAL PROJECTS	2,229,397	222,560	170,400	170,400	0	0
*	TRANSFERS OUT	4,003,305	1,824,047	1,474,985	1,735,902	147,137	1,125,888
**	EXPENDITURE	7,238,552	5,013,408	3,663,424	4,687,087	3,430,890	4,515,368
***	WASTEWATER	7,238,552	5,013,408	3,663,424	4,687,087	3,430,890	4,515,368
****	ENTERPRISE-WASTE WATER	1,816,302-	127,869	124,560	957,087	619,110-	1,119,976

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
515-0000-340.02-00	AIRPORT FEES	25,828-	43,730-	35,604-	40,000-	45,000-	45,000-
*		25,828-	43,730-	35,604-	40,000-	45,000-	45,000-
**	REVENUE	25,828-	43,730-	35,604-	40,000-	45,000-	45,000-
515-0000-371.02-00	AIRPORT	0	99,670-	261,621-	284,607-	0	0
*		0	99,670-	261,621-	284,607-	0	0
**	REVENUE	0	99,670-	261,621-	284,607-	0	0
515-0000-395.10-00	TRANS-IN OP GRT/	89,607-	160,607-	68,506-	82,207-	0	19,150-
515-0000-395.40-00	CAPITAL PROJECTS TRANS IN	473,778-	4,247-	0	0	0	0
*		563,385-	164,854-	68,506-	82,207-	0	19,150-
**	REVENUE	563,385-	164,854-	68,506-	82,207-	0	19,150-
***	AIRPORT ENTERPRISE	589,213-	308,254-	365,731-	406,814-	45,000-	64,150-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
515-1535-446.43-10	TRAVEL	0	395	0	1,950	1,950	1,950
515-1535-446.44-10	MAINT - BUILDINGS	2,226	5,975	20,826	28,000	8,000	8,000
515-1535-446.44-30	MAINT - GROUND/ROADWAYS	8,078	1,664	20,073	21,155	8,200	8,200
515-1535-446.44-36	STREET MARKING	0	9,367	211	800	10,000	10,000
515-1535-446.44-37	STREET REPAIR	20,000	1,773	1,871	1,982	20,000	20,000
515-1535-446.44-40	MAINT - EQUIPMENT	212	169	1,649	2,800	2,800	2,800
515-1535-446.44-50	MAINT - VEHICLES	680	520	1,171	3,000	3,000	3,000
515-1535-446.45-30	PROFESSIONAL SERVICES	6,884	7,707	9,695	20,000	9,000	9,000
515-1535-446.46-10	SUPPLIES	2,486	0	0	0	250	250
515-1535-446.46-20	NON-CAP-FURN, FIX & EQUIP	0	0	3,035	3,039	0	0
515-1535-446.47-04	EMPLOYEE TRAINING	0	550	0	700	700	700
515-1535-446.47-12	RENT OF EQUIP & MACHINERY	91	450	1,067	3,800	0	0
515-1535-446.47-14	SUBSCRIPTION AND DUES	155	705	211	250	250	250
515-1535-446.47-16	UTILITIES	13,629	18,256	15,772	18,507	18,507	18,507
515-1535-446.47-98	DEPRECIATION	3,203	11,664	0	0	0	0
*	OPERATIONS	57,644	59,195	75,581	105,983	82,657	82,657
515-1535-446.48-45	LAND IMPROVEMENTS	0	0	0	36,000	0	0
515-1535-446.48-80	ROADWAYS/BRIDGES/CULVERT	0	0	273,587	294,003	0	0
*	CAPITAL OUTLAY	0	0	273,587	330,003	0	0
**	EXPENDITURE	57,644	59,195	349,168	435,986	82,657	82,657
***	AIRPORT	57,644	59,195	349,168	435,986	82,657	82,657
****	AIRPORT ENTERPRISE	531,569-	249,059-	16,563-	29,172	37,657	18,507

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
516-0000-340.18-00	RECREATIONAL	266,100-	260,578-	200,669-	275,000-	260,000-	182,000-
*		266,100-	260,578-	200,669-	275,000-	260,000-	182,000-
**	REVENUE	266,100-	260,578-	200,669-	275,000-	260,000-	182,000-
516-0000-360.09-00	SALES - OTHER	337-	378-	217-	0	300-	300-
*		337-	378-	217-	0	300-	300-
**	REVENUE	337-	378-	217-	0	300-	300-
***	THE FITNESS CENTER	266,437-	260,956-	200,886-	275,000-	260,300-	182,300-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
516-3548-432.41-20	FULL-TIME POSITIONS	77,222	85,156	68,679	87,075	87,350	67,546
516-3548-432.41-30	PART-TIME POSITIONS	29,104	23,287	12,141	25,107	28,533	23,104
516-3548-432.41-50	OVERTIME	581	387	1,163	2,050	2,000	2,000
516-3548-432.41-60	ALLOWANCES	980	2,580	3,205	3,838	1,825	2,725
516-3548-432.42-10	FICA - SOCIAL SECURITY	7,310	8,072	5,796	7,912	7,986	6,260
516-3548-432.42-20	FICA - MEDICARE	1,691	1,772	1,355	1,851	1,868	1,464
516-3548-432.42-30	RETIREMENT CONTRIBUTIONS	20,439	21,183	16,042	23,018	23,490	18,401
516-3548-432.42-50	GROUP INSURANCE	429	593	655	559	14,261	12,458
516-3548-432.42-60	RETIREE HEALTH	2,048	2,166	1,607	2,305	2,942	2,189
516-3548-432.42-80	WORKER'S COMP (ASSESSMNT)	60	51	39	64	64	64
* PERSONNEL		139,864	145,247	110,682	153,779	170,319	136,211
516-3548-432.44-10	MAINT - BUILDINGS	14,201	16,866	62,660	67,026	10,000	8,000
516-3548-432.44-30	MAINT - GROUND/ROADWAYS	76	186	382	6,638	6,000	1,000
516-3548-432.44-40	MAINT - EQUIPMENT	22,000	19,541	8,857	15,000	20,000	13,000
516-3548-432.45-40	OTHER CONTRACTUAL SVS	8,618	0	0	7,820	12,820	10,820
516-3548-432.45-90	OTHER SERVICES	2,664	3,480	950	1,500	1,000	1,000
516-3548-432.46-10	SUPPLIES	8,692	6,991	5,786	8,344	7,000	4,000
516-3548-432.46-20	NON-CAP-FURN, FIX & EQUIP	15,401	36,357	3,184	8,889	5,000	188
516-3548-432.46-40	UNIFORMS	923	1,137	0	1,200	1,200	1,200
516-3548-432.46-77	JANITORIAL	0	0	8,140	10,000	12,000	7,000
516-3548-432.47-04	EMPLOYEE TRAINING	0	699	0	1,000	1,000	500
516-3548-432.47-08	PRINTING & PUBLISHING	182	0	0	500	500	500
516-3548-432.47-10	PURCHASES FOR RESALE	0	0	0	0	5,000	3,000
516-3548-432.47-12	RENT OF EQUIP & MACHINERY	1,007	931	697	1,800	1,800	1,800
516-3548-432.47-14	SUBSCRIPTION AND DUES	520	529	365	800	800	800
516-3548-432.47-15	TELEPHONE	2,650	3,079	2,841	4,800	0	0
516-3548-432.47-16	UTILITIES	32,295	33,795	25,677	31,289	31,289	31,289
516-3548-432.47-90	RET CONT GASB 68 PERA	9,587	14,004	0	0	0	0
516-3548-432.47-91	IPEB EXP GASB 75 RHC	2,452	936	0	0	0	0
516-3548-432.47-98	DEPRECIATION	2,900	2,900	0	0	0	0
* OPERATIONS		124,168	141,431	119,539	166,606	115,409	84,097
516-3548-432.48-20	EQUIPMENT & MACHINERY	0	0	44,463	136,700	0	0
* CAPITAL OUTLAY		0	0	44,463	136,700	0	0
** EXPENDITURE		264,032	286,678	274,684	457,085	285,728	220,308
*** FITNESS CENTER		264,032	286,678	274,684	457,085	285,728	220,308
**** THE FITNESS CENTER		2,405-	25,722	73,798	182,085	25,428	38,008

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
590-0000-340.15-00	PRINTING & COPYING	67,450-	44,250-	6,750-	35,970-	0	0
590-0000-340.98-00	CREDIT CARD CHARGES	4,395	1,513	775	0	0	0
*		63,055-	42,737-	5,975-	35,970-	0	0
**	REVENUE	63,055-	42,737-	5,975-	35,970-	0	0
590-0000-360.09-00	SALES - OTHER	198,914-	308,982-	25,835-	483,836-	0	0
590-0000-360.10-00	VENDING & CONCESSION	350-	0	0	0	0	0
*		199,264-	308,982-	25,835-	483,836-	0	0
**	REVENUE	199,264-	308,982-	25,835-	483,836-	0	0
590-0000-395.10-00	TRANS-IN OP GRT/	197,027-	90,000-	0	11,000-	0	0
*		197,027-	90,000-	0	11,000-	0	0
**	REVENUE	197,027-	90,000-	0	11,000-	0	0
***	59010244114590	459,346-	441,719-	31,810-	530,806-	0	0

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
590-1024-411.45-90	OTHER SERVICES	255,068	302,771	268,284	637,742	0	0
590-1024-411.46-10	SUPPLIES	12,184	7,225	3,985	26,190	0	0
590-1024-411.46-90	OTHER	50,540	0	0	0	0	0
590-1024-411.47-08	PRINTING & PUBLISHING	0	31,480	6,419	9,529	0	0
590-1024-411.47-12	RENT OF EQUIP & MACHINERY	0	0	0	3,500	0	0
590-1024-411.47-29	PROMOTION & MARKETING	0	0	49,500	54,000	0	0
*	OPERATIONS	317,792	341,476	328,188	730,961	0	0
**	EXPENDITURE	317,792	341,476	328,188	730,961	0	0
***	RODEO	317,792	341,476	328,188	730,961	0	0

BUDGET DRAFT WORKSHEET
FOR FISCAL YEAR 2021

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
590-1025-411.45-90	OTHER SERVICES	18,780	0	0	0	0	0
590-1025-411.46-10	SUPPLIES	7,144	0	0	0	0	0
*	OPERATIONS	25,924	0	0	0	0	0
**	EXPENDITURE	25,924	0	0	0	0	0
***	SPECIAL ACTIVITIES	25,924	0	0	0	0	0
****	59010244114590	115,630-	100,243-	296,378	200,155	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
592-0000-340.23-02	WASTEWATER	85,141-	76,354-	63,667-	88,000-	0	88,000-
592-0000-340.23-03	WATER	246,101-	239,227-	202,490-	250,000-	0	250,000-
592-0000-340.23-04	GARBAGE	99,154-	142,514-	121,257-	150,000-	0	150,000-
*		430,396-	458,095-	387,414-	488,000-	0	488,000-
**	REVENUE	430,396-	458,095-	387,414-	488,000-	0	488,000-
***	GAMERCO UTILITY	430,396-	458,095-	387,414-	488,000-	0	488,000-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
592-1065-446.45-30	PROFESSIONAL SERVICES	211,822	215,841	181,047	215,000	0	215,000
592-1065-446.45-40	OTHER CONTRACTUAL SVS	253,381	241,741	243,354	268,000	0	268,000
592-1065-446.47-97	BAD DEBTS EXPENSE	4,866	3,673	615-	5,000	0	5,000
*	OPERATIONS	470,069	461,255	423,786	488,000	0	488,000
**	EXPENDITURE	470,069	461,255	423,786	488,000	0	488,000
***	GAMERCO BILLINGS	470,069	461,255	423,786	488,000	0	488,000
****	GAMERCO UTILITY	39,673	3,160	36,372	0	0	0

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
603-0000-340.01-00	ADMINISTRATIVE FEES	1,809,697-	2,810,986-	2,231,670-	2,677,988-	0	2,657,113-
*		1,809,697-	2,810,986-	2,231,670-	2,677,988-	0	2,657,113-
**	REVENUE	1,809,697-	2,810,986-	2,231,670-	2,677,988-	0	2,657,113-
603-0000-360.02-00	INSURANCE RECOVERIES	1,890-	8,126-	22,795-	0	20,000-	20,000-
603-0000-360.03-00	INVESTMENT INCOME	25,758	27,827-	21,653-	0	10,000-	500-
603-0000-360.06-00	REIMBURSEMENTS & REFUNDS	0	0	28,962-	0	0	0
*		23,868	35,953-	73,410-	0	30,000-	20,500-
**	REVENUE	23,868	35,953-	73,410-	0	30,000-	20,500-
***	RISK MANAGEMENT	1,785,829-	2,846,939-	2,305,080-	2,677,988-	30,000-	2,677,613-

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
603-1016-414.41-20	FULL-TIME POSITIONS	122,536	134,577	145,158	180,630	180,137	180,137
603-1016-414.41-60	ALLOWANCES	61,291	65,905	70,763	75,427	6,127	78,627
603-1016-414.42-10	FICA - SOCIAL SECURITY	8,808	9,502	9,954	11,201	11,184	11,184
603-1016-414.42-20	FICA - MEDICARE	2,058	2,055	2,328	2,848	2,856	2,856
603-1016-414.42-30	RETIREMENT CONTRIBUTIONS	26,032	27,059	32,146	38,241	38,137	38,137
603-1016-414.42-50	GROUP INSURANCE	13,154	15,862	24,670	33,867	29,558	32,514
603-1016-414.42-60	RETIREE HEALTH	2,534	2,597	3,097	3,681	3,671	3,671
603-1016-414.42-80	WORKER'S COMP (ASSESSMNT)	18	18	21	28	28	28
603-1016-414.42-99	OTHER	104	104	116	209	104	104
*	PERSONNEL	236,535	257,679	288,253	346,132	271,802	347,258
603-1016-414.43-10	TRAVEL	1,662	3,184	1,814	3,000	4,000	4,000
603-1016-414.44-10	MAINT - BUILDINGS	378	0	0	11,000	0	0
603-1016-414.44-30	MAINT - GROUND/ROADWAYS	0	0	6,650	6,650	0	0
603-1016-414.44-40	MAINT - EQUIPMENT	25,395	0	0	0	0	0
603-1016-414.44-50	MAINT - VEHICLES	22,639	0	9,862	11,292	0	0
603-1016-414.44-51	FUEL PURCHASES	0	0	537	1,957	3,000	3,000
603-1016-414.45-30	PROFESSIONAL SERVICES	18,040	58,978	50,474	63,500	40,000	40,000
603-1016-414.45-40	OTHER CONTRACTUAL SVS	128,885	170,818	116,397	180,785	140,000	140,000
603-1016-414.45-41	INSURANCE RECOVERIES	53,607	0	0	0	10,000	10,000
603-1016-414.45-90	OTHER SERVICES	51,270	35,278	19,127	60,000	55,000	55,000
603-1016-414.46-10	SUPPLIES	5,685	9,169	1,790	8,595	3,000	3,000
603-1016-414.46-20	NON-CAP-FURN, FIX & EQUIP	3,367	3,706	0	18,000	2,000	2,000
603-1016-414.46-30	SAFETY EQUIPMENT	42,806	41,398	53,225	127,570	75,000	75,000
603-1016-414.46-40	UNIFORMS	51	42	0	60	90	90
603-1016-414.47-03	CLAIMS JUDGEMENTS SETTLEM	12,190	13,418	1,195	1,196	40,000	40,000
603-1016-414.47-04	EMPLOYEE TRAINING	12,176	9,172	2,008	2,116	10,000	10,000
603-1016-414.47-06	INSURANCE	1,239,067	1,132,177	1,336,315	1,336,316	1,400,000	1,400,000
603-1016-414.47-08	PRINTING & PUBLISHING	147	33	0	0	0	0
603-1016-414.47-12	RENT OF EQUIP & MACHINERY	4,513	4,892	2,860	5,000	5,000	5,000
603-1016-414.47-14	SUBSCRIPTION AND DUES	777	150	871	1,200	1,200	1,200
603-1016-414.47-21	WORKERS' COMP PREMIUMS	379,058	326,227	370,899	410,000	380,000	380,000
603-1016-414.47-23	INSURANCE - PROPERTY	81,640	107,180	117,748	117,748	130,000	130,000
603-1016-414.47-24	INSURANCE - MISCELLANEOUS	218,329	135,525	83,371	83,371	210,000	210,000
603-1016-414.47-90	RET CONT GASB 68 PERA	12,200	17,446	0	0	0	0
603-1016-414.47-91	OPEB EXP GASB 75 RHC	2,163	1,126	0	0	0	0
603-1016-414.47-98	DEPRECIATION	0	1,784	0	0	0	0
*	OPERATIONS	2,316,045	2,071,703	2,175,143	2,449,356	2,508,290	2,508,290
603-1016-414.48-10	BUILDINGS & STRUCTURES	0	0	3,920	91,558	0	0
603-1016-414.48-20	EQUIPMENT & MACHINERY	0	0	0	82,815	0	0
603-1016-414.48-70	VEHICLES	0	0	19,000	19,000	0	0
*	CAPITAL OUTLAY	0	0	22,920	193,373	0	0
603-1016-414.50-10	OPERATING GRANTS	0	25,185	0	0	0	0
603-1016-414.50-40	CAPITAL PROJECTS	659,570	10,434	125,087	125,087	0	0
*	TRANSFERS OUT	659,570	35,619	125,087	125,087	0	0
**	EXPENDITURE	3,212,150	2,365,001	2,611,403	3,113,948	2,780,092	2,855,548
***	FINANCE & ADMINISTRATION	3,212,150	2,365,001	2,611,403	3,113,948	2,780,092	2,855,548

BUDGET DRAFT WORKSHEET
 FOR FISCAL YEAR 2021

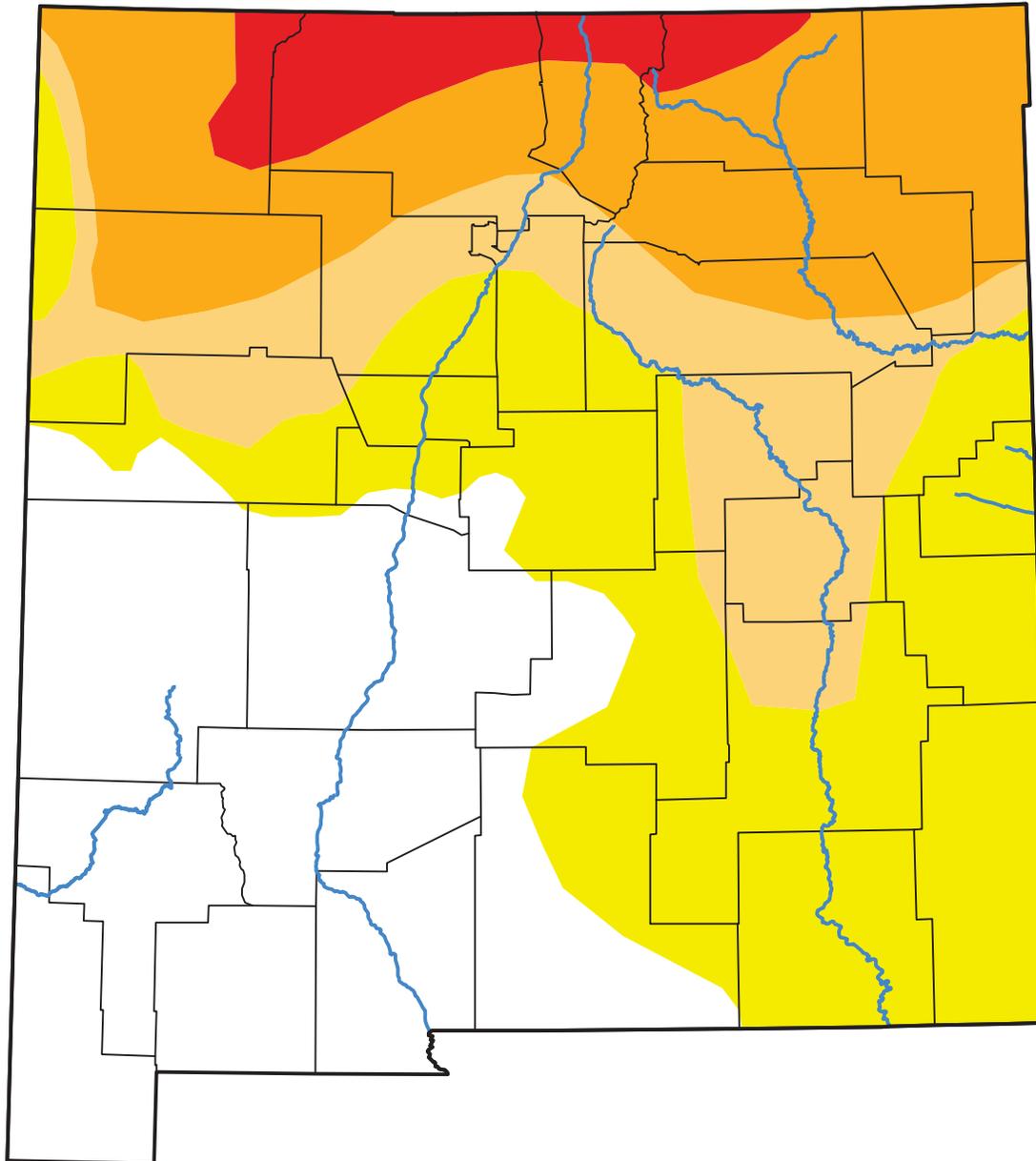
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	TWO YEAR'S AGO ACTUALS	LAST YEARS ACTUALS	Y-T-D ACTUAL	2020 ADJUSTED BUDGET	FY 2021 DIV REQUEST	2021 CM REVIEW
603-2545-421.44-10	MAINT - BUILDINGS	10,831	0	0	0	0	0
*	OPERATIONS	10,831	0	0	0	0	0
**	EXPENDITURE	10,831	0	0	0	0	0
***	EMERGENCY MANAGEMENT	10,831	0	0	0	0	0
****	RISK MANAGEMENT	1,437,152	481,938-	306,323	435,960	2,750,092	177,935
		8,967,163-	15,080,294-	9,401,129-	41,160,366	2,592,670	16,931,278

U.S. Drought Monitor New Mexico

May 26, 2020
(Released Thursday, May. 28, 2020)
Valid 8 a.m. EDT

Drought Conditions (Percent Area)

	None	D0-D4	D1-D4	D2-D4	D3-D4	D4
Current	32.47	67.53	37.62	23.07	4.44	0.00
Last Week <i>05-19-2020</i>	36.71	63.29	33.40	23.00	4.44	0.00
3 Months Ago <i>02-25-2020</i>	44.24	55.76	28.52	11.40	0.00	0.00
Start of Calendar Year <i>12-31-2019</i>	52.86	47.14	28.33	15.26	0.00	0.00
Start of Water Year <i>10-01-2019</i>	37.27	62.73	29.82	6.81	0.00	0.00
One Year Ago <i>05-28-2019</i>	64.63	35.37	18.85	0.00	0.00	0.00



Intensity:

- None
- D0 Abnormally Dry
- D1 Moderate Drought
- D2 Severe Drought
- D3 Extreme Drought
- D4 Exceptional Drought

The Drought Monitor focuses on broad-scale conditions. Local conditions may vary. For more information on the Drought Monitor, go to <https://droughtmonitor.unl.edu/About.aspx>

Author:

Curtis Riganti
National Drought Mitigation Center



**STATE OF NEW MEXICO
CITY OF GALLUP**

**A PROCLAMATION DECLARING
EXTREME OR SEVERE DROUGHT CONDITIONS
WITHIN THE CITY OF GALLUP, NEW MEXICO**

PURPOSE: Pursuant to the provisions of NMSA 1978 §60-2C-8.1(B); and after a public hearing, the governing body of the City of Gallup, New Mexico (Gallup City Council) shall issue a proclamation declaring extreme or severe drought conditions within the unincorporated portions of the county if the governing body determines such conditions exist.

WHEREAS: The Gallup City Council published notice and held a public hearing to determine if fireworks restrictions should be imposed within the incorporated portions of the City affected by extreme or severe drought conditions; said hearing was held on: May 26, 2020; and,

WHEREAS: The hearing held were to determine whether the City of Gallup is affected by extreme or severe drought conditions and whether fireworks restrictions should be imposed within the boundaries and jurisdictional authority of City of Gallup (N.M.S.A. 1978 §60-2C-8.1 (A – D); and,

WHEREAS: The information regarding drought status and forecasts for the City of Gallup (published by the National Weather Service and other information supplied by the United States Forest Service) shows that all (or nearly all) of the area of the City of Gallup is under and affected by extreme or severe drought conditions; and,

WHEREAS: The Governing body in issuing a proclamation declaring an extreme or severe drought and banning the use and sale of fireworks must make certain findings of fact based upon information provided at the public hearing.

NOW THEREFORE, THE GOVERNING BODY OF THE CITY OF GALLUP, NEW MEXICO ISSUES THIS PROCLAMATION DECLARING THE FOLLOWING:

Section 1: Extreme or severe drought conditions exist within the boundaries and jurisdiction of the City of Gallup.

Section 2: In addition to any Ordinance enacted pursuant to NMSA 1978 §60-2C-7(C), the sale and use within the boundaries and jurisdiction of the City of Gallup of missile-type rockets, helicopters, aerial spinners and stick-type rockets is prohibited by this Proclamation declaring severe and extreme drought conditions in the City of Gallup. (The prohibited devices named herein and authorized under N.M.S.A. 1978 §60-2C-8.1 to ban under a severe and extreme drought proclamation/declaration are those devices defined in N.M.S.A. 1978 §60-2C-7(A)(2)(b, c, e, and i).

Section 3: In addition to any Ordinance Enacted pursuant to NMSA 1978 §60-2C-7(C), the sale and use within the boundaries of the City of Gallup and jurisdiction of the City of Gallup of ground audible devices including: chasers and firecrackers is prohibited by this Proclamation declaring sever and extreme drought conditions in the City of Gallup. (See, those devices listed in N.M.S.A. 1978 §60-2C-7(A)(3)(a, and b).

Section 4: The Governing Body of the City of Gallup is authorized and hereby limits the use of otherwise permissible fireworks, including: cone fountains, crackling devices, cylindrical fountains, flitter sparklers, ground spinners, illuminating torches, toy smoking devices and wheels to areas within the City of Gallup boundaries that are paved or barren or areas that have a readily accessible source of water for use by the homeowner or the general public.

Section 5: The Governing Body of the City of Gallup is authorized to and hereby bans the sale or use of display fireworks, except those associated with events approved through the city permitting process. For purposes of this Proclamation/declaration, display fireworks: means devices primarily intended for displays that are designed to produce visible or audible effects by combustion, deflagration or detonation, including salutes containing more than one hundred thirty milligrams of explosive composition; aerial shells containing more than forty grams of chemical composition exclusive of lift charge; and other exhibition display items that exceed the limits for permissible fireworks.

Section 6: This Proclamation declaring severe and extreme drought conditions in the City of Gallup is effective from June 9, 2020 for 30 days unless a subsequent Proclamation is issued by the Gallup City Council for the City of Gallup.

THIS PROCLAMATION DECLARING EXTREME OR SEVERE DROUGHT CONDITIONS WITHIN THE INCORPORATED PORTIONS OF THE CITY OF GALLUP, NEW MEXICO IS PASSED AND APPROVED AT A REGULAR MEETING HELD ON THE 9TH DAY OF JUNE, 2020. THIS PROCLAMATION CAN BE REINSTATED AT THE PUBLIC HEARING CONDUCTED BY THE GALLUP CITY COUNCIL AT THEIR REGULAR MEETING ON July 14TH, 2020, IF IT IS DETERMINED THAT THE EXTREME OR SEVERE DROUGHT CONDITIONS HAVE NOT IMPROVED.

CITY OF GALLUP, NEW MEXICO

By: _____
Louis Bonaguidi, Mayor

ATTEST:

Alfred Abeita II, City Clerk

ORDINANCE S2020-____

AN ORDINANCE REPEALING CITY OF GALLUP ORDINANCE S2020-3 WHICH RESTRICTS THE SALE OF ALCOHOL BY CERTAIN OUTLETS TO AID IN STOPPING THE SPREAD OF THE COVID-19 VIRUS AND ESTABLISHING AN EFFECTIVE DATE

WHEREAS, the Gallup City Council adopted Ordinance Number S2020-3 on the 14th day of April, 2020 which forbids the dispensing of alcohol by convenience stores until such time as the Governor of the State of New Mexico revokes the State of a Health Emergency contained in Executive Order 2020-004 unless that Ordinance is sooner revoked by the Gallup City Council; and

WHEREAS, the New Mexico Health Secretary has issued a Public Health Order allowing alcohol outlets that hold a dispenser license other than those associated with the sale of groceries and other items, commonly known as “package stores,” to reopen under certain restrictions effective June 1, 2020; and

WHEREAS, restricting the sale of alcohol by convenience stores while alcohol is being sold at package stores within the City and the surrounding areas of McKinley County is unlikely to significantly aid in the spread of the COVID19 virus; and

WHEREAS, there no longer exists a reasonable basis to distinguish between the sale of alcohol sold at convenience stores and the sale of alcohol sold by other dispenser licensees;

THEREFORE, BE IT ORDAINED BY THE GOVERNING BODY OF THE CITY OF GALLUP THAT Ordinance S2020-3 be, and hereby is, repealed.

The Council finds that there is an urgent public need for this measure to become effective as soon as possible and therefore declares this Ordinance to be an emergency measure. This ordinance shall become effective five days after publication as required by Gallup City Code §1-6-10.

PASSED, ADOPTED AND APPROVED this 9th day of June, 2020.

CITY OF GALLUP, NEW MEXICO

By: _____
Louie Bonaguidi, Mayor

ATTEST:

Alfred Abeita II, City Clerk

Scope of Work

City of Gallup

Lead Agency: BHSD

State Fiscal Year: FY21 – July 1, 2020 – December 31, 2020

Services: Client Services

Billing Type: Encounters

Funding: State General Funds

Fund Pool: BB10 : SGF: Substance Abuse (State)

Project: Behavioral Health Investment Zones

CFDA# (If Applicable): N/A

The City of Gallup, hereinafter will interchangeably be referred to as the “Provider,” shall perform the work outlined in this Scope of Work and attached Appendices which are hereby incorporated and made a part of the Agreement.

All vendors/providers who receive funds from the Behavioral Health Services Division (BHSD)/Behavioral Health Collaborative and provide behavioral health services must be enrolled as an approved Medicaid provider to receive funding. The BHSD/Behavioral Health Collaborative is the payor of last resort for behavioral health services for adults and children covered by Medicaid. When a Medicaid covered service is provided to a Medicaid eligible client, those services must be billed to Medicaid.

This does not mean that programs and services that require anonymity (e.g., domestic violence, sexual violence, shelters, etc.) will be billed to Medicaid. This does not apply to providers and agencies receiving funds under BHSD Prevention programs. There are no changes in billing for these providers or agencies.

I. PROGRAM DESCRIPTION and TARGET POPULATION

- A. The Behavioral Health Investment Zones (BHIZ) were established in 2016 in two NM counties, Rio Arriba and McKinley, based on the high incidence of deaths attributable to drugs, alcohol, and suicide. New Mexico’s rural communities are more likely to suffer from adverse outcomes as a result of limited healthcare options and a lack of funding. Current assessments found that more funding will help ensure that programs continue to assist individuals who have been served by BHIZ non-Medicaid funds.
- B. The target population for Provider are individuals who are not on Medicaid and require and/or are seeking behavioral and/or mental health treatment and/or drug use disorder services in McKinley County. Examples of these treatment services include but are not limited to crisis counseling, cognitive-based treatment, educational training, outreach, and telehealth.

II. PROGRAM REQUIREMENTS

The City of Gallup shall:

- a) Develop a plan for the City of Gallup to be able to bill Medicaid-specific services to Medicaid while still providing substance abuse services for non-Medicaid programming.
- b) Develop virtual programming to provide substance abuse services and information to clients in social detox (NCI).
- c) Strengthen its recruitment and hiring of License Substance Abuse Counselors by partnering with local and statewide post-secondary institutions, workforce investment boards, and the NM Dept of Workforce Solutions.
- d) Continue with the acudetox program and work on developing new innovative cultural-specific programming such as meditation, art therapy, and talking circles.
- e) Provide case management services such as linkages to community and treatment resources.
- f) Assure compliance with all applicable federal and state laws.

III. SERVICE AND PROGRAM DELIVERABLES, DOCUMENTS, AND REPORTS

The City of Gallup BHIZ program(s) improves the access to and treatment for individuals who are not on Medicaid and who require and/or are seeking substance abuse services in McKinley county. The City of Gallup will provide cultural-specific non-Medicaid programming, while customizing its overall health services by utilizing virtual programming such as laptops, computers, etc. This will provide remote clinical services, such as assessments and referral monitoring. This helps to support its data collection, as well as help with State and Federal reporting. The client's treatment process ultimately improves as a result of better data collection and innovative treatment services.

Task 1. Provider shall implement non-Medicaid programs to assist individuals seeking substance abuse services, while at the same time assisting those who are non-English speakers navigate through the same services.

Performance Measures:

- a) Ninety percent (90%) of all eligible non-Medicaid clients will have gone through an eligibility process and placed in a BHIZ program(s)
- b) Eighty percent (80%) of all non-Medicaid clients will be placed in mandatory group sessions offered through the BHIZ provider
- c) Fifty percent (50%) of all non-Medicaid clients will have completed their substance abuse initial screening assessment and receive a referral to treatment

Task 2. Provider shall implement a virtual program for non-Medicaid BHIZ eligible clients.

Performance Measures:

- a) Ninety-five percent (95%) of all City of Gallup BHIZ program staff will have completed their virtual training.
- b) Ninety-five percent (95%) of all City of Gallup BHIZ program staff who have completed their training shall have validated their account information and skills with the Program Supervisor.
- c) One hundred percent (100%) of all City of Gallup BHIZ program staff will have access to and are ready to serve BHIZ non-Medicaid clients.

Task 3. Develop mitigation strategies and contingency plans for reducing the impact on the virtual program; i.e., software incompatibilities, migration issues, lack of technical administrators and loss of key staff, etc. Risks can be categorized by technical, administrative, organization/cultural, regulatory, resource availability, and use of BHIZ and county-wide resources.

Performance Measures:

- a) Top three (3) high-impact risks will be analyzed within thirty (30) days after launch and will be based on feedback from the City of Gallup staff.

Task 4. Provide a quarterly report with the following data elements¹ to BHSD's Program Manager and/or designee beginning July 1, 2020.

- a) Total # of individuals who were identified as eligible for the non-Medicaid BHIZ program(s) between July 1, 2020 – September 30, 2020.
- b) Total # of individuals who were committed to the non-Medicaid BHIZ program(s) by county-wide organizations and offices.
- c) Total # of clients who received two or more services within thirty (30) days of intake starting July 1, 2020.
- d) Total # of referrals to inpatient treatment.
- e) Total # of referrals to outpatient treatment.
- f) Total # of clients who attended group sessions between July 1, 2020 thru September 30, 2020.
- g) Total # of clients who were discharged to medical facilities between July 1, 2020 thru September 30, 2020.
- h) Total # of services provided throughout the non-Medicaid program(s).
- i) Total # of clients who are not from McKinley County but who were served under the BHIZ non-Medicaid program(s).
- j) Total # of strategic partners involved in the BHIZ project

IV. ANNUAL REPORT AND EVALUATION

¹ Some reporting elements necessarily require that the case managers and/or staff enter the accurate data.

The BHSD evaluates and monitors its program activities, services, and ascertains the progress of providers who receive federal and state funds. It is designed to meet state and federal requirements and standards; i.e., HIPAA, 42 CFR Part 2, HSD Code of Conduct 041.8. It is also used to provide technical assistance to providers for continuous improvement as it pertains to:

- Improving the quality of NM's Behavioral Health programs
- Improving NM's Behavioral Health programs alignment with state and national standards
- Increasing support for state initiatives while expanding Behavioral Health treatment opportunities for NM's most vulnerable population.

Monitoring may occur on-site at the City of Gallup and/or other partner organizations who have clients in BHIZ non-Medicaid program(s), once during the reporting period, July 1, 2020, thru December 31, 2020, and will be conducted by BHSD's Program Manager and/or designee. Program compliance reviews, either on-site visits or desk reviews, will be scheduled based on risks; i.e., accuracy of data submissions, observations, independent audit findings, # of complaints generated by City of Gallup BHIZ program client surveys.

In addition to the reporting requirements and those outlined in the BHSD STAR data entry system and related reports, Provider shall submit a six (6) month BHIZ report, along with its financial report due to BHSD's Program Manager no later than February 15, 2021. The report should include the following components and can include additional information by the Provider. (See Attachment: A)

All exhibits attached are incorporated into this Scope of Work by this reference.

ATTACHMENTS:

Attachment A: Annual and Financial Reports

Attachment B: City of Gallup Fee Schedule

Attachment A: Annual and Financial Reports

An annual and financial report is required for all vendors. The type of financial report is dependent on the amount of the fiscal year allocation. Submitting a financial audit or report is a condition of this contract.

Components to be included on the Annual Report narrative but not limited to:

- a) Administrative
 - Brief description of the project area(s) and community demographic profile
 - Overall project/program effectiveness
 - Identify the names and titles of staff members who provided services
- b) Program/Project
 - Impact on target population, staff, and strategic partners
 - Resources invested to enable you to address treatment and service gaps
- c) Data (Qualitative and/or Quantitative)
 - Trends observed
 - Themes extracted from aggregate data
 - # of individuals and organizations served during the duration of the project
- d) Budget/Fiscal

Select one and initial the reporting requirement that applies.

- A vendor that expends \$750,000 or more in Federal awards during the state fiscal year must have a single audit conducted in accordance with the Audit Requirements of the Federal Uniform Administrative Requirements. (Title 2, Subpart A, Chapter II Part 200, Subpart F, Subgroup 46, Section 200.501). This is due six months after the end of the vendor’s fiscal year.
- A vendor that expends less than \$750,000 in Federal or State awards during the vendor’s fiscal year must submit one of the following:
 - A financial audit prepared by a CPA, or
 - Management letter prepared by a CPA expressing an opinion about financial soundness,
or
 - Financial statement prepared by the vendor, or
 - A balance sheet and profit/loss statement for the past 12 months.

For Vendors without a program manager, the annual program report and financial audit or report are due 30 days after the end of the reporting period.

Submit the report to support@bhsdstar.org

Subject: City of Gallup FY21 Annual Program and Financial Report: Attention Finance Team.

Vendor records must be available for review or audit by appropriate officials of the Federal and/or state government, if needed

Attachment B – City of Gallup/McKinley County Fee Schedule

City of Gallup/McKinley County Services	
Service Title and Type	Rate

<p>Direct and Indirect support to the clients; this includes:</p> <ul style="list-style-type: none">a) Program Staff: Salary and Benefitsb) Travelc) Suppliesd) Contractual Services: Treatment and Case Manager Services, Acudetox, Clinical Support, Evaluation, Sustainability, and Capacity Building	<p>\$250,000.00</p> <p>a) \$49,000.00 b) \$1,000.00 c) 10,000.00 d) 190,000.00</p>
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EXECUTION PAGE

By signing below, I represent that I am an authorized signatory for the Provider and have read and understand this Scope of Work.

VENDOR/PROVIDER	
<u>City of Gallup</u>	
Authorized Signature:  <small>E3509754085846E</small>	Date: 5/21/2020 7:04:43 AM PDT
Name (Please Print or Type): Maryann Ustick	
Title (Please Print or Type): City Manager	
Address: 110 West Aztec Avenue Gallup, NM 87301	
E-Mail Address: mustick@gallupnm.gov	
Phone: 505 863-1221	Fax: 505 722-5134
TIN: 856000132	NPI:

**PROVIDER INSTRUCTIONS
FOR NON-MEDICAID DOCUMENTS**

The document(s) that are being delivered to you have been approved by the State of New Mexico.

Instructions

1. **Legal Name.** Review your Provider Name on the first page of the document to verify it is correct and that it is the Provider's legal name. If it is not, to have it corrected please email support@bhsdstar.org the correct legal name as soon as possible.
2. **Notice and Contact Information.** If you are a new Provider receiving a Provider Agreement, completely fill in Provider's Address, Attention contact, Phone, Fax and Email on page 16 of the Provider Agreement. **Please be sure that all information is legible.**
3. **Execution Page.** Completely fill in all the blanks on the Execution Page (the last page of the document) including all the following information:
 - a) Insert TIN
 - b) Insert NPI
 - c) Sign the Provider Agreement
 - d) Print Name and Title of the signatory in a legible manner
 - e) Fill in Address, Email, Phone and Fax information
4. **Return Executed Document(s).** Documents are returned electronically using DocuSign software once document(s) is executed. Instructions for DocuSign will come with the email from DocuSign.

If you do not complete the document(s) in accordance with the instructions above, the document(s) will be returned to you to complete this step.

GALLUP DETOXIFICATION CENTER INTENSIVE SERVICES AGREEMENT

THIS AGREEMENT entered into effective the 1st day of July, 2020 by and between Na’Nizhoozhi Center, Inc., herein called **Provider** and the **City of Gallup**, a municipal corporation, herein called **City**.

General Provisions:

WHEREAS, alcoholism, addiction and alcohol and substance abuse are severe public health and safety problems facing the City of Gallup, NM and McKinley County.

WHEREAS, the City of Gallup and McKinley County have been designated as a Behavioral Health Investment Zone (BHIZ) by the State of New Mexico and the City has been awarded funding under this program for services specified in the BHIZ Year 5 and Budget submitted to the State Behavioral Health Services Division.

WHEREAS, individuals, families and communities are affected by the social, economic, physical, mental, and spiritual consequences of alcoholism, addiction, and alcohol and substance abuse; and

WHEREAS, the City of Gallup (“City”) is duly authorized to execute and administer agreements;

WHEREAS, the Na’Nizhoozhi Center, Inc. (“Provider”) hereby agrees to provide detoxification and rehabilitative programs for substance abuse matters per the Gallup Detoxification Center Administration and Operations Agreement and Agreement for Emergency Shelter Contract; and to prioritize detox and treatment services to ensure the public health and safety of its respective communities; and to provide a holistic approach to address such alcohol and substance abuse issues.

1. BACKGROUND AND SCOPE OF WORK:

This agreement is for intensive services for the Gallup Detoxification Center. The center provides protective custody and social model detoxification services within the City of Gallup. Gallup Detoxification Center provides an environment to safely house inebriates and allow the effects of alcohol or other intoxicants to abate so they may regain their normal functionality. The center is operated as a Treatment Facility and in compliance with New Mexico Detoxification Reform Act. (§43-2 NMSA 1978).

A. Facility Information

The Gallup Detoxification Center is located at 2205 Boyd Avenue in Gallup, NM. It is open 24 hours per day, seven days per week, and is open 365 days each year. The building was constructed in 1992 and is approximately 30,000 square feet. The facility is designed to house up to approximately 150 clients for a maximum of seventy-two (72) hours. Protective custody is comprised of two large holding areas with restroom facilities, along with two smaller holding areas and two isolation rooms. The facility has a separate secured area for women clients with approximately 24 beds. The high-risk area is located next to the protective custody area and has hospital beds for placement of clients requiring continuous observation for conditions requiring immediate medical attention. In addition there are two large men areas previously used for the shelter program and 72 hour hold. There is also space for a kitchen, freezer and walk-in cooler, with a dining area/gymnasium. There are a number of offices and conference rooms in the administrative area of the facility.

B. Intensive Services/ Objectives

Clients are transported to the center primarily through the Gallup Police Department's Public Service Officers and through other local law enforcement agencies. The treatment provider will provide detoxification services for up to seventy-two (72) hours past the estimated time of arrival of the client. Only persons referred to the Center by an authorized agency shall be eligible for Protective Custody Detox. The average number of client intakes is approximately 75 per day, with peak intakes around the 1st and 15th of the month of approximately 110 per day.

The Provider will manage the "Intensive Services" for clients identified as Behavioral Health Investment Zone (BHIZ) clients and funded under the State BHIZ Program as follows:

- BHIZ Evaluator (SBS Consulting) thru the Accucare Database and other resources will identify 200 NCI Clients with the highest rate of 72 hour hold based on client data since July 1, 2016.
- Shall attend monthly BHIZ meetings.

OBJECTIVES

Task 1. Provider shall implement non-Medicaid programs to assist individuals seeking substance abuse services, while at the same time assisting those who are non-English speakers navigate through the same services.

Performance Measures:

- a) Ninety percent (90%) of all eligible non-Medicaid clients will have gone through an eligibility process and placed in a BHIZ program(s)
- b) Eighty percent (80%) of all non-Medicaid clients will be placed in mandatory group sessions offered through the BHIZ provider
- c) Fifty percent (50%) of all non-Medicaid clients will have completed their substance abuse initial screening assessment and receive a referral to treatment

Task 2. Provider shall implement a virtual program for non-Medicaid BHIZ eligible clients.

Performance Measures:

- a) Ninety-five percent (95%) of all NCI BHIZ program staff will have completed their virtual training.
- b) Ninety-five percent (95%) of all NCI BHIZ program staff who have completed their training shall have validated their account information and skills with the Program Supervisor.
- c) One hundred percent (100%) of all NCI BHIZ program staff will have access to and are ready to serve BHIZ non-Medicaid clients.

Task 3. Develop mitigation strategies and contingency plans for reducing the impact on the virtual program; i.e., software incompatibilities, migration issues, lack of technical administrators and loss of key staff, etc. Risks can be categorized by technical, administrative, organization/cultural, regulatory, resource availability, and use of BHIZ and county-wide resources.

Performance Measures:

- a) Top three (3) high-impact risks will be analyzed within thirty (30) days after launch and will be based on feedback from the City of Gallup staff.

Task 4. Provide a quarterly report with the following data elements¹ to City of Gallup Program Manager and City of Gallup Evaluator beginning July 1, 2020.

¹ Some reporting elements necessarily require that the case managers and/or staff enter the accurate data.

- a) Total # of individuals who were identified as eligible for the non-Medicaid BHIZ program(s) between July 1, 2020 – September 30, 2020.
- b) Total # of individuals who were committed to the NCI Detox by county-wide organizations and offices.
- c) Total # of clients who received two or more services within thirty (30) days of intake starting July 1, 2020.
- d) Total # of referrals to inpatient treatment.
- e) Total # of referrals to outpatient treatment.
- f) Total # of clients who attended group sessions between July 1, 2020 thru September 30, 2020.
- g) Total # of clients who were discharged to medical facilities between July 1, 2020 thru September 30, 2020.
- h) Total # of services provided throughout the non-Medicaid program(s).
- i) Total # of clients who are not from McKinley County but who were served under the BHIZ non-Medicaid program(s).
- j) Total # of strategic partners involved in the BHIZ project

C. Reporting / Deliverables

The Provider will be required to report client service data on a monthly basis to the City as back up to the invoice. The Provider reports shall include the following data:

- Contractor shall purchase and use the software program (AccuCare) from Orion Healthcare Technology of Omaha, Nebraska. Contractor will be reimbursed for the cost of the program up to \$5,000. City cannot purchase or operate such a system due to the nature of the program being provided by contractor for which federal and state regulations concerning patient privacy apply.
- All counselors and case manager shall enter required information into AccuCare to verify contact with relatives.
- Number of clients referred to treatment
- Any other information requested by the City
- The Provider shall produce financial and other documents including the following:
 - Monthly invoice
 - Year-end cost reports
 - Annual audit reports
- The Provider shall give quarterly program updates to the BHIZ Core Group.

2. COMPENSATION:

In consideration for the services provided pursuant to Paragraph 1, the Provider will be reimbursed, and shall invoice the City in recognition of those services provided. Compensation shall be in the amount up to \$80,000.00. “Provider” shall invoice “City” on a monthly basis in actual expenses showing in detail the nature of the services rendered or as deemed mutually suitable with its’ request for payment. Documentation of services rendered shall be provided by the 20th of the following month to the “City”.

One month will include an additional amount up to \$5,000 for the annual licensing cost of contractor purchasing a software program (AccuCare) from Orion Healthcare Technology of Omaha, Nebraska. City cannot purchase or operate such a system due to the nature of the program being provided by contractor for which federal and state regulations concerning patient privacy apply.

3. TERM:

Subject to the parties executing this contract, the term of this Agreement shall be for services provided for the

period of July 1st, 2020 thru December 30th, 2020.

4. **TERMINATION:**

Termination for Cause: If, through any cause, the PROVIDER fails to fulfill in a timely and proper manner the PROVIDER'S obligations under this Agreement, or if the PROVIDER violates any of the covenants, agreements, or stipulations of this Agreement, the CITY may order PROVIDER by written notice to stop the services or any portion of them until the cause for such order has been eliminated. If the PROVIDER fails to correct the cause within five (5) working days of date of written notice, CITY shall have the right to immediately terminate this Agreement. The PROVIDER shall be entitled to receive just and equitable compensation for any work satisfactorily completed.

Termination for Convenience: Notwithstanding the above, this Agreement may be terminated without cause by the City upon written notice delivered to the PROVIDER at least **thirty (30)** days prior to the intended date of termination. By such termination, neither party may nullify obligations already incurred for performance or failure to perform prior to the date of termination.

5. **STATUS OF PROVIDER:**

The Provider and his agents and employees are independent providers performing professional services for the City and are not employees of the City of Gallup. The Provider, and his agent and employees shall not accrue leave, retirement, insurance, bonding, use of City vehicles, or any other benefits afforded to employees of the City of Gallup as a result of this Agreement. Neither shall the City be liable to the Provider nor its Agents, nor their estates for any injury to person or property incurred in the course of the performance of this Agreement unless such injury shall have directly and proximately resulted from grossly negligent or reckless conduct on the part of the City or its Agents acting within the scope of their employment and official duties.

6. **INDEMNITY:**

The Provider shall indemnify and hold harmless the City, its officers and employees, against liability, claims, damages, losses or expenses arising out of bodily injury to persons' or damage to property caused by, or resulting from Provider's and /or its employees, own negligent act(s) or omission(s) while provider and/or its employees performs or fails to perform its obligations and duties under this agreement.

7. **ASSIGNMENT:**

The Provider shall not assign or transfer any interest in this Agreement or assign any claims for money due or to become due under this Agreement without the prior written approval of the City.

8. **SUBCONTRACTING:**

The Provider may subcontract any portion of the services to be performed under this Agreement without the prior written approval of the City.

9. **UTILITIES:**

Provider will be responsible for natural gas service, utilities and any other services such as internet connections, cable television, etc.

10. **RECORDS AND AUDIT:**

The Provider shall maintain detailed time records which indicate the date, time, and nature of services rendered. These records shall be subject to inspection by the City of Gallup Finance Department and the New Mexico Auditor. The City shall have the right to audit billings both before and after payment. Payment under this Agreement shall not foreclose the right of the City to recover excessive or illegal payments.

11. APPROPRIATIONS:

The terms of this Agreement are contingent upon sufficient monies being made available by the City of Gallup for the performance of this Agreement. If sufficient appropriations and authorizations are not made by the City of Gallup, this Agreement shall terminate upon written notice being given by the City to the Provider. The City's decision as to whether sufficient appropriations are available shall be accepted by the Provider and shall be final.

12. RELEASE:

The Provider upon final payment of the amount due under this Agreement releases the City, its officers and employees, and the City of Gallup from all liabilities, claims and obligations whatsoever arising from or under this Agreement. The Provider agrees not to purport to bind the City of Gallup to any obligations not assumed herein by the City of Gallup, unless the Provider has express written authority to do so, and then only within the strict limits of that authority.

13. CONFIDENTIALITY:

Any information, including patient information given to or developed by the Provider in the performance of this Agreement shall be kept confidential and shall only be made available to any individual or organization by the Provider, in accord with all applicable Federal and State law and regulation, including HIPAA regulations, or pursuant to the Order of a Court or Agency of competent jurisdiction. Upon completion of the Term of this Agreement, Provider may access and retain physical copies of all such information for business and treatment purposes, as permitted by law and regulation. All patient information shall be the property of Provider.

14. CONFLICT OF INTEREST:

The Provider warrants that it currently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance or services required under this Agreement. The Provider further covenants that in the performance of this Agreement no person having any such interest shall be employed by the Provider. The Provider warrants that it does not employ, has not employed, and will not employ during the term of this Agreement any City employee while such employee was or is employed by the City and participating directly or indirectly in the City's contracting process.

15. AMENDMENT:

This Agreement shall not be altered, changed or amended except by instrument in writing executed by the parties hereto.

16. SCOPE OF AGREEMENT:

This Agreement incorporates all the agreements, covenants, and understandings between the parties hereto concerning the subject matter hereof, and all such covenants, agreements and understandings have merged into this written Agreement. No prior agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless embodied in this Agreement. And no subsequent agreement or understanding, verbal or otherwise, of the parties or their agents shall be valid or enforceable unless incorporated by way of amendment as described in Paragraph 15.

17. NOTICE OF PROCUREMENT CODE:

The Procurement Code of the City of Gallup imposes civil and criminal penalties for its violation. In addition, the New Mexico criminal statutes impose felony penalties for illegal bribes, gratuities, and kickbacks.

18. EQUAL OPPORTUNITY COMPLIANCE:

The Provider agrees to abide by all Federal and State laws and rules and regulations, and executive orders of the Governor of the State of New Mexico, pertaining to equal employment opportunity. In accordance with all

such laws and rules and regulations, and executive orders of the Governor of the State of New Mexico, the Provider agrees to assure that no person in the United States shall, on the grounds of race, color, national origin, sex, sexual preference, age or handicap, be excluded from employment with or participation in, be denied the benefits of, or be otherwise subjected to discrimination under, any program or activity performed under this Agreement. If the Provider is found to be not in compliance with these requirements during the life of this Agreement, the Provider agrees to take appropriate steps to correct these deficiencies.

19. INSURANCE:

Provider shall provide and keep in force a certificate of insurance which shall be provided by the Program Coordinator in the maximum amount of liability exposure of the City under the New Mexico Tort Claims Act, Section 41-41 et. seq NMSA 1978 Comp. (revised) and includes statutory limits for commercial general liability including automotive/vehicle liability. Certificate evidencing the above shall be furnished to the City of Gallup with the City named as additional insured on all policies.

20. IMPROVEMENTS TO PREMISES AND INVENTORY: Provider agrees that any and all alterations, additions, and improvements of any nature, except moveable furniture, made at Provider's own expense after having first obtaining the written consent of City thereof, whether attached to the walls, floors, premises, or not, shall immediately merge and become a permanent part of the Gallup Detoxification Center, and any and all interest of the Provider therein shall immediately vest in City, and all such alterations, additions, and improvements shall remain on the said premises and shall not be removed by Provider at the termination of this contract. Any moveable furniture, which Provider is privileged to remove, must be removed by Provider on or before the termination of the contract. City and Provider will also agree to an inventory list of items purchased with BHIZ funding, such as desk top computers, monitors and other items that City will have on site at the beginning of this contract. Said inventory list will be signed by Provider and City and upon termination of the contract all items on said inventory will remain at the Gallup Detoxification Center and are the property of City. Any damaged items on the inventory list that are no longer usable by Provider shall be discarded only after inspection by City. Any replacement of such items by Provider will be clearly marked as Provider's property.

21. APPLICABLE LAW:

This Agreement shall be governed by the ordinances of the City of Gallup and the laws of the State of New Mexico.

22. ENTIRE AGREEMENT:

This Agreement represents the entire contract between the parties and, except as otherwise provided herein, may not be amended, changed, modified, or altered without the written consent of the parties hereto.

23. WAIVER OF CONTRACTURAL RIGHT:

The failure of either party to enforce any provision of this Agreement shall not be construed as a waiver of that party's right to subsequently enforce and compel strict compliance with every provision of this Agreement.

24. SEVERABILITY:

If any provision of this agreement shall be held to be invalid or unenforceable for any reason, the remaining provisions shall continue to be valid and enforceable. If a court finds that any provision of this agreement is invalid or unenforceable, but that by limiting such provision it would become valid or enforceable, then such provision shall be deemed to be written, construed and enforced as so limited.

25. FORCE MAJEURE:

Neither party shall be liable for any loss nor damage due to causes beyond its control, including fire, explosion, lightning, pest damage, power surges or failures, strikes or labor disputes, water, Acts of God, the elements of

war, civil disturbances, acts of civil or military authorities or public enemy, inability to secure raw materials, transportation facilities, fuel or energy shortages, acts or omissions of communications carries, or other causes beyond that party's control. Either party may terminate this Agreement immediately upon written notice if the other party is prevented from performing its obligations under this agreement for a period of more than thirty (30) days due to the reasons set forth in this subsection.

26. NOTICE:

All notices, requests, demands or other communications required or desired to be made or given hereunder or in connection herewith shall be in writing and shall be deemed to be duly given if delivered in person or mailed by certified or registered mail, postage prepaid, to the parties at the following addresses, or to such other addresses as may from time to time be designated by the parties by written notice in the manner herein provided:

City of Gallup: Maryann Ustick
City Manager
P.O. Box 1270
Gallup, New Mexico 87305-1270

Project Contact for the City: Debra L. Martinez
Behavioral Health Investment Zone Program Manager
P.O. Box 1270
Gallup, NM 87305-1270

Provider: Na’Nizhoozhi Center, Inc.
506 Frances St.
Gallup, NM 87301
505-722-9282

IN WITNESS THEREOF, the parties hereto have executed this Agreement as of the date of executing by the City below

PROVIDER:

ORGANIZATION NAME: Na’Nizhoozhi Center, Inc. (NCI, Inc)

SIGNED BY: _____
NAME AND TITLE: Kevin Foley, Ph.D. NCI, Executive Director

Date: _____

CITY OF GALLUP, NEW MEXICO

BY: _____
Louie Bonaguidi, Mayor

Date: _____

ATTEST:

Alfred Abeita, City Clerk

BID TABULATIONS

MARCE COURT SEWER LINE REPLACEMENT
 CITY OF GALLUP
 FORMAL BID NO. 2016
 MAY 26, 2020

Dallago Corporation
 2411 East Aztec Gallup, NM 87301
 25452 GF-98, GA-98, GB-98, MM-98
 NM Workforce Solutions No: 0004320060701

Adame Construction Inc.
 10 Edeal Rd. Los Lunas, NM 87031
 36797 GF-09 GS-04
 NM Workforce Solutions No: 04166005

Marce Court Sewer Line Replacement

ITEM	DESCRIPTION	ESTIMATED QUANTITY	UNIT PRICE	BID AMOUNT	UNIT PRICE	BID AMOUNT
1	For 8" SDR 35 PVC sewer line with granular bedding and rock free backfill complete in place for the Unit Price per Linear Foot of:	500 LF	\$100.00	\$50,000.00	\$190.00	\$95,000.00
2	For 6" SDR 35 PVC sewer line with granular bedding and rock free backfill complete in place for the Unit Price per Linear Foot of:	10 LF	\$100.00	\$1,000.00	\$300.00	\$3,000.00
3	For 4'-0" diameter Type "A" manholes complete in place with all appurtenances, tie-ins, frame and cover, up to 7.99' in depth from invert to top of rim for the Unit Price per Each of:	4 EA.	\$12,000.00	\$48,000.00	\$6,530.00	\$26,120.00
4	For 4'-0" diameter Type "A" manholes complete in place with all appurtenances, tie-ins, frame and cover, 8' - 10' in depth from invert to top of rim for the Unit Price per Each of:	1 EA.	\$14,000.00	\$14,000.00	\$10,404.00	\$10,404.00
5	For abandonment of existing 6" to 10" sewer lines as detailed complete and in place for the Unit Price per Each of:	8 EA	\$250.00	\$2,000.00	\$984.00	\$7,872.00
6	For abandonment of existing 4' to 6' diameter manholes, as detailed complete and in place for the Unit Price per Each of:	5 EA	\$3,000.00	\$15,000.00	\$1,650.00	\$8,250.00
7	For asphalt pavement patch (6" PMBP on 8" of base course) complete in place for the Unit Price per Square Yard of:	225 SY	\$120.00	\$27,000.00	\$55.00	\$12,375.00
8	For removal of existing curb and gutter and replacement with 6" curb and gutter including adjacent laydown, transition curb and gutter at drive and drain pad complete in place for the Unit Price per Linear Foot of:	20 LF	\$75.00	\$1,500.00	\$85.00	\$1,700.00
9	For removal of existing sidewalk and replacement with 4" thick concrete sidewalk complete in place for the Unit Price per Square Yard of:	10 SY	\$150.00	\$1,500.00	\$115.00	\$1,150.00

Marce Court Sewer Line Replacement Continued

ITEM	DESCRIPTION	ESTIMATED QUANTITY	Dallago Corporation		Adame Construction Inc.	
			UNIT PRICE	BID AMOUNT	UNIT PRICE	BID AMOUNT
10	For removal and replacement of existng 7" thick drive and drain pad complete in place for the Unit Price per Square Yard of:	10 SY	\$200.00	\$2,000.00	\$150.00	\$1,500.00
11	For removal and replacement of existng chain link fencing complete in place for the Unit Price per Linear Foot of:	180 LF	\$50.00	\$9,000.00	\$24.00	\$4,320.00
12	For sewer line rock excavation and disposal in accordance with rock excavation detail and pay width complete in place for the Unit Price per Cubic Yard of:	60 CY	\$50.00	\$3,000.00	\$35.00	\$2,100.00
13	For the implementation, execution, and maintenance of temporary traffic control. Partial payments to made in accordance with percent of project complete and in place for the Lump Sum Price of:	LS	\$5,000.00	\$5,000.00	\$7,800.00	\$7,800.00
14	For materials testing by an independent lab (soil, concrete, base course and PMBP). This amount to be used for totaling bid. Payment will be made on actual amount of approved invoice.	ALLOWANCE	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00

CONSTRUCTION SUBTOTAL:	\$184,000.00	CONSTRUCTION SUBTOTAL:	\$186,591.00
NMGRT @ 8.3125%:	\$15,295.00	NMGRT @ 8.3125%:	\$15,510.38
CONSTRUCTION COST:	\$199,295.00	CONSTRUCTION COST:	\$202,101.38
NM PREFERENCE 5%:	9,200.00	NM PREFERENCE 5%:	\$9,329.55



DePauli Engineering
& Surveying, LLC.

Civil Engineers and Land Surveyors

Phone: 505-863-5440 • Fax: 505-863-1919 • www.depauliengineering.com

307 South 4th Street • Gallup, NM 87301

PO BOX 876 • Gallup, NM 87305

May 27, 2020

Dennis Romero, PE
Water and Sanitation Director
City of Gallup
PO Box 1270
Gallup, NM 87305

RE: City of Gallup Marce Court Sewer Line Replacement, Formal Bid No. 2016 -
Recommendation of Award

Dear Dennis,

Enclosed please find the bid tabulation for the above referenced project. We are recommending award of the project to Dallago Corporation of Gallup, New Mexico, in the total amount of \$199,295.00 including New Mexico Gross Receipts Tax provided the City of Gallup has adequate funding. The low bid exceeds our engineer's estimate of \$140,914.56.

If you have any questions, please feel free to contact our office.

Sincerely,

Kurt Spolar, PE
kas/dmg

cc: Frances Rodriguez, City of Gallup Purchasing Director
David Dallago, Dallago Corporation

Enclosures

Change Order No. 1

Project: Waterline Replacement Coal Avenue and 9th Street

Formal Bid No.: 1922

Owner: City of Gallup New Mexico

Contractor: Dallago Corporation 2411 E Aztec, Gallup NM 87301

Date: May 22, 2020

This Change Order is to incorporate the following Scope of Work into the contract documents. All additional work shall be subject to the same inspection and testing as though it were included within the original contract documents. No changes shall be made or implied to the original contract documents as a result of this change order. All original contract terms and conditions shall remain in place. This change order shall increase the contract amount by \$9,470.85 (including tax). This shall revise the Contract Amount to \$114,967.23.

Scope of Work for Additional Items

C.O. 1.1 During excavation, the contractor exposed an old water meter at approximately Sta. 0+20 and existing sewer service at approximately Sta. 1+82. This item of work shall be for the removal and replacement of the existing sewer service and existing meter can for future services. It shall also include a sewer service for future use at the property located at Sta. 0+20. Work shall include excavation, removal, backfill and compaction. Material shall include new 4-inch PVC, adaptor, couplings for the sewer service, a new meter can with lid, meter box and ¾" meter setter. This item of work shall also include the transfer of existing water services to the new 6-inch waterline as described in the contract special conditions. The asphalt and basecourse installation is included within the original bid item. All work shall be complete and in place at the lump sum price of.

Change Order No. 1

Item	Description	Estimated Quantity	Unit Price	Amount
C.O. 1.1	For the removal and replacement of the existing sewer service and existing meter cans for the Lump Sum Price of:	LS	\$8,628.00	\$8,744.00

Subtotal: \$8,744.00
 NMGRT @ 8.3125%: \$726.85
Total of Change Order No. 1: \$9,470.85

Time:

The contract time shall be increased 61 calendar days for the additional scope of work, Contractor's request to postpone start date 31 days letter dated March 13, 2020, and 30 days for the Covid-19 letter dated April 29, 2020. The revised contract completion date is May 29 2020.

This Change Order No. 1 - Approved By:

Owner:

City of Gallup

By: 

Date: C-2-20

Original Contract Amount (incl. tax): \$105,496.38

Change Order No. 1 (incl. tax): \$9,470.85

Revised Contract Amount (incl. tax): \$114,967.23

Contractor:

Dallago Corporation

By: 

Date: 29 May 2020

Engineer:

DePauli Engineering & Surveying LLC

By: 

Date: 5/29/20



Community Grant Program

Your Submitted Application

The application you previously submitted appears below. No further changes may be made to this application. Click here to [return to the Welcome page](#).

Contact Information

* First Name	Jon
* Last Name	Whitsitt
* Contact Title	Officer/Systems Manager
* Address	451 Boardman Drive
* City	Gallup
* State	New Mexico
* Zip	87301
* Telephone	5058631322
* E-mail Address	jwhitsitt@gallupnm.gov
* Contact Type	Program Lead

Program Information

Grant Type	Local Community Contribution
* Program Name	Microsoft Office for Gallup Police Officers
* Requested Grant Amount	\$2,500.00
* International Funding	No

* Focus Area Public Safety

You have selected: Public Safety

Agreement

- * MOU Applicant's Name Jon Whitsitt
- * MOU Applicant's Title Systems Manager
- * Acknowledgement of Terms and Conditions AGREE

[Need Support?](#)



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Fwd: Walmart Facility# 906 Community Grant Request Status: Request ID 60441613

From: <cgadmin@cybergrants.com>

Date: Thu, Apr 9, 2020 at 7:22 PM

Subject: Walmart Facility# 906 Community Grant Request Status: Request ID 60441613

To: <jwhitsitt@gallupnm.gov>

Dear Grantseeker,

Congratulations! Facility # 906 has recommended your Community Grant application, Request ID 60441613, to receive a \$2,500.00 grant.

Please allow 4-6 weeks for delivery. If you do not receive your check in that time, please contact the facility manager to make further inquiries. For your reference we have provided the check information and address below:

Invoice # 61446397

Address:

451 Boardman Drive
Gallup, NM 87301

You will also receive a final confirmation notice once the application has passed final review with the additional payment details, but we wanted to keep you informed on the status of your request.

We appreciate your efforts to help people live better and wish you success.

Sincerely,

The Walmart Community Grants Team

CG/JMAIL/182929489

--

Jon Whitsitt

Officer - Systems Manager

Gallup Police Department

451 Boardman Drive

Gallup, NM 87301

(505) 863-9365